

September 3, 2025

## NOTICE OF MEETING

The **Regular Meeting** of the Board of Regents of the Del Mar College District will convene at **1:00 p.m., Tuesday, September 9, 2025**, at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas.

## AGENDA

CALL TO ORDER

QUORUM CALL

MOMENT OF SILENCE

PLEDGE OF ALLEGIANCE

DMC VISION STATEMENT: *Del Mar College empowers our communities to achieve their dreams.*

Del Mar College is streaming live audio and video from the official Board of Regents meetings on the College's website in real-time, with the exception of portions of the meeting considered as "closed session" by statute.

### GENERAL PUBLIC COMMENTS (Non-Agenda Items) – 3-minute time limit

- Specific Public Comments will be allowed on agenda items prior to action by the Board.
- General Public Comments may be moved on the agenda at the discretion of the Board Chair and as an accommodation to those in attendance.
- Pursuant to the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries as follows:
  1. Provide a statement of specific factual information in response to an inquiry.
  2. Recite existing policy in response to an inquiry.
  3. Propose placing the subject of the inquiry on the agenda for a subsequent meeting.

(Tex. Govt. Code Section § 551.042)

## RECOGNITIONS:

- Dr. Mark Robbins, History Professor, 2025 Aileen Creighton Award Recipient  
(III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

## COLLEGE PRESIDENT’S REPORT..... Dr. Mark Escamilla

- August 18, 2025: Convocation  
(I: Communicate, Goal 1: Collaborate across the College)
- August 25, 2025: CCREDC hosted Congressman Michael Cloud at Windward Campus for a discussion on economic trends and a tour of Process Technology  
(I: Communicate, Goal 2: Connect beyond the College)

## REGENT’S REPORTS:

- ACCT India-US Partnership Workshop, August 20 – 21, 2025.....Dr. Anantha Babbili  
(I: Communicate, Goal 2: Connect beyond the College)

## STAFF REPORTS:

- Write-Offs of Account Receivables.....Mr. Raul Garcia  
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
- Freedom to Dream Cohort 1 Update  
.....Dr. Patricia Benavides-Dominguez and Mr. Ali Kolahdouz  
(I: Communicate, .II: Elevate, and III: Cultivate)
- Dual Enrollment and Continuing Education Staffing Updates.....Dr. Leonard Rivera  
(II: Elevate, Goal 1: Increase completion for all students and III: Cultivate, Goal 2: Optimize the Viking Student Experience)
- Policy Review Schedule Fiscal Year 2026.....Ms. Tammy McDonald  
(I: Communicate, Goal 1: Collaborate across the College)
- Deactivation of Selected Programs.....Dr. Jonda Halcomb  
(II: Elevate, Goal 1: Increase completion for all students)

## PENDING BUSINESS:

Status Report on Requested Information

## CONSENT AGENDA

### Notice to the Public

*The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.*

### CONSENT MOTIONS:

*(At this point the Board will vote on all motions not removed for individual consideration.)*

### ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:  
Called Meeting, Budget Workshop, July 29, 2025  
Regular Board Meeting, August 12, 2025  
*(I: Communicate, Goal 2: Connect beyond the College)*
2. Acceptance of Investments for August 2025  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*
3. Acceptance of Financials for July 2025  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Public comments for consent agenda items

## REGULAR AGENDA

4. Discussion and possible action regarding the College's Internal Audit Activity including:  
FY25 Internal Audit status for Financial Aid; Maintenance, and follow-up internal audit  
report for IT Security; FY25 Annual Report; FY26 Proposed Audit Plan Budget  
.....Ms. Tammy McDonald  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Public comments for this agenda item

5. CLOSED SESSION pursuant to:

- A. **TEX. GOV'T CODE § 551.071:** (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and/or the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,
- B. **TEX. GOV'T CODE § 551.074(a)(1):** (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT

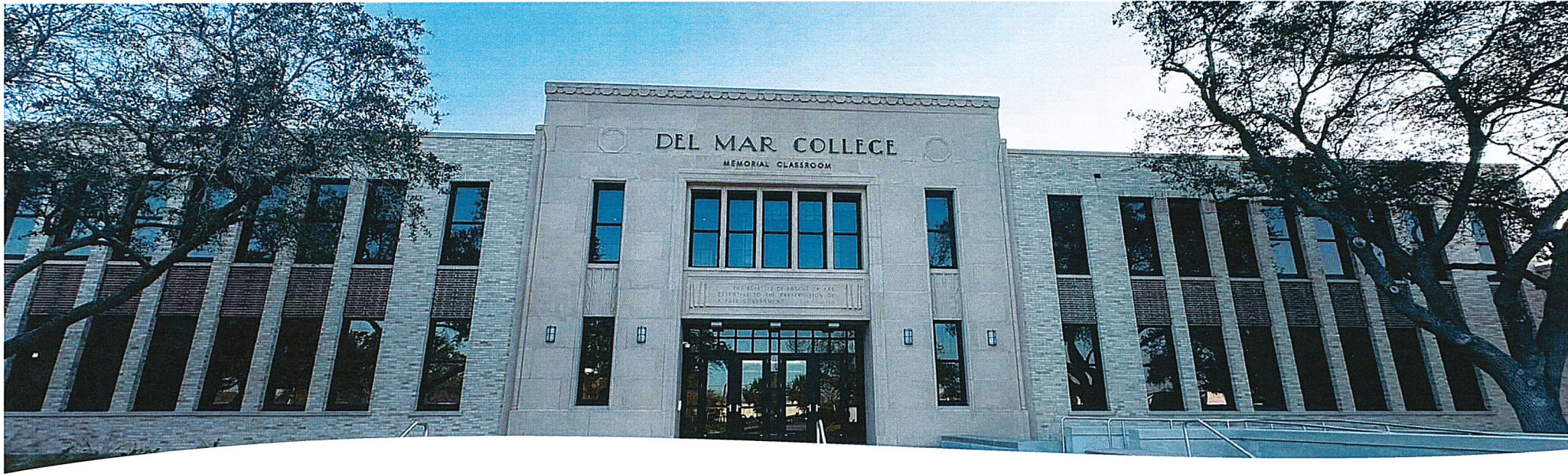
PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the revision of the Open Meetings Act, Chapter 551, of the Texas Government Code.



# **Staff Reports**

## Accounts Receivable Write-Offs

Mr. Raul Garcia,  
VP Chief Financial Officer



# Accounts Receivable Write-offs

September 9, 2025

Raul Garcia, Vice President & Chief Financial Officer



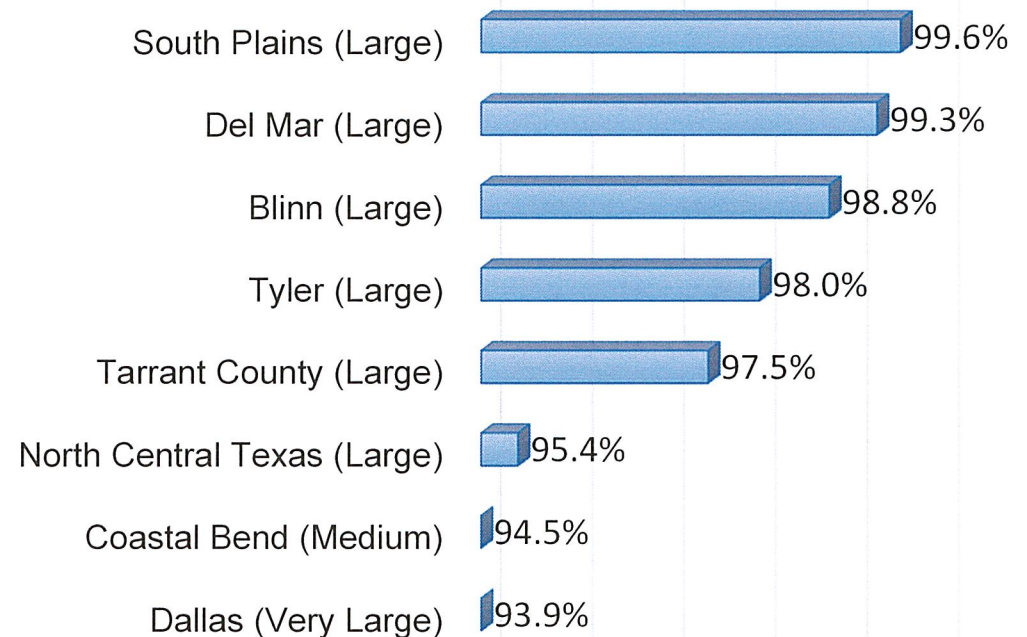
# Accounts Receivable Write-Offs

- In line with Board Policy B4.20
- Collection efforts have been exhausted
- Covers delinquent accounts from Fall 2021 – Summer 2022
- 2025 total write-offs \$27,555
- \$18,600 (67%) linked to financial aid recipients
- Reduction attributed to HEERF funding, a vital student support
- Among the highest performing institutions in this cohort
- Holds remain on accounts written-off

Source: 1) 2024 audited financial statements  
2) Internal Records

DNA: Laredo and Amarillo

## FY 2024 BAD DEBT EXPENSE RATIO



# Freedom to Dream Cohort 1

Dr. Patricia Benavides-Dominguez  
VP for Student Affairs  
and  
Mr. Ali Kolahdouz  
VP and Chief Information Officer



# Board of Regents Freedom To Dream Cohort 1 Update

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September 9, 2025

Dr. Patricia Benavides-Dominguez  
Vice President for Student Affairs

Ali Kolaheidou  
Vice President and Chief Information Officer



# DISCUSSION POINTS

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- Freedom to Dream (F2D) Progress Timeline
- Cohort 1: Student Profile
- Support and Success Initiatives
- Applying Lessons Learned
- Key Takeaways
- Ongoing and Upcoming Initiatives

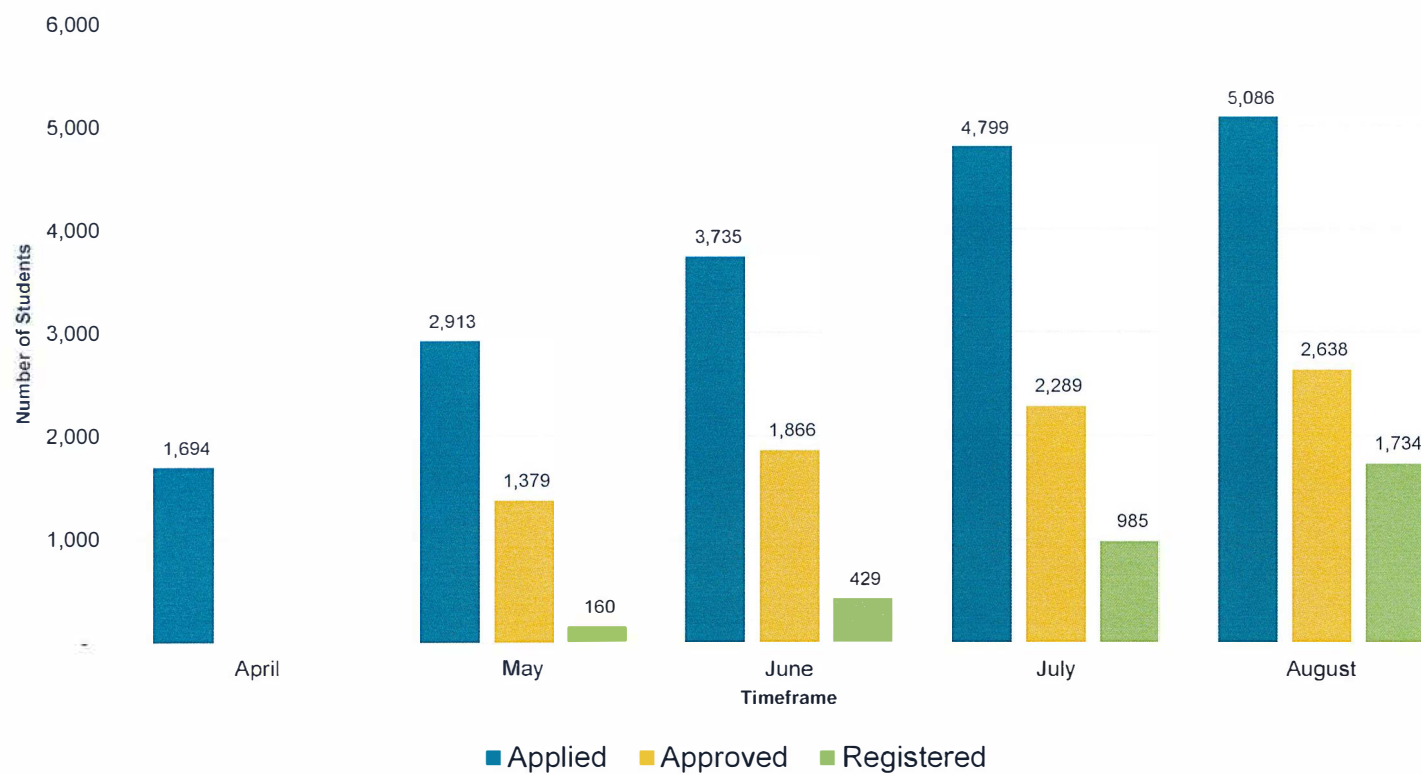


# Freedom to Dream: Progress Timeline





# F2D Cohort 1: Enrollment over Time

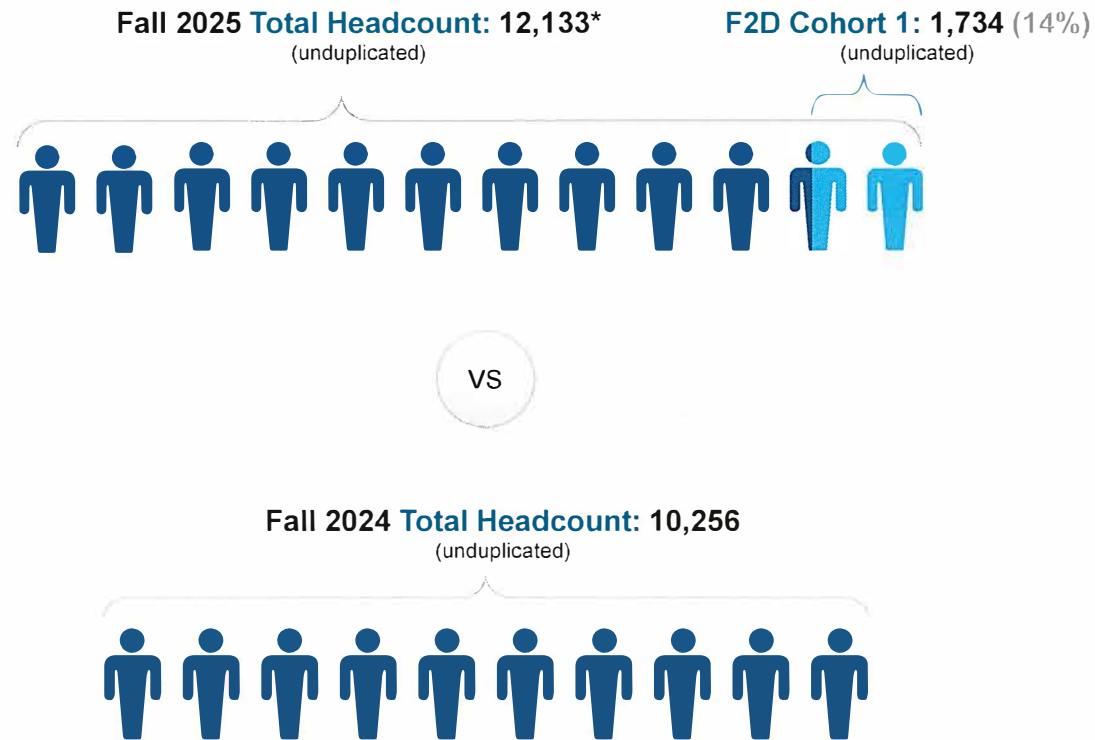


34%

Application Yield

# Fall 2025 vs Fall 2024 Enrollment

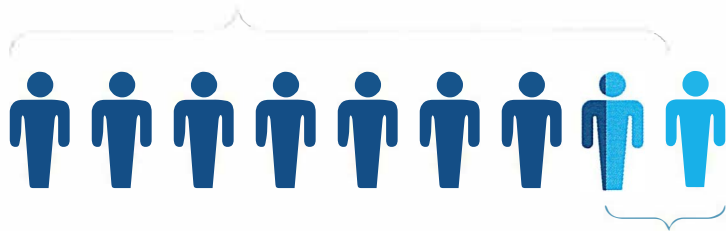
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*\*Data as of 9/03/2025 (uncertified)*

# Fall 2025 vs Fall 2024 Full Time Equivalency (FTE)

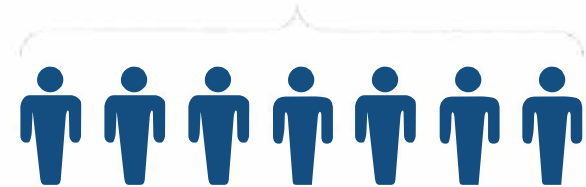
Fall 2025 **Total FTE\*\***: 8,728\*  
(unduplicated)



**F2D Cohort 1: 1,734 (20%)**  
(unduplicated)

VS

Fall 2024 **Total FTE\*\***: 7,112  
(unduplicated)

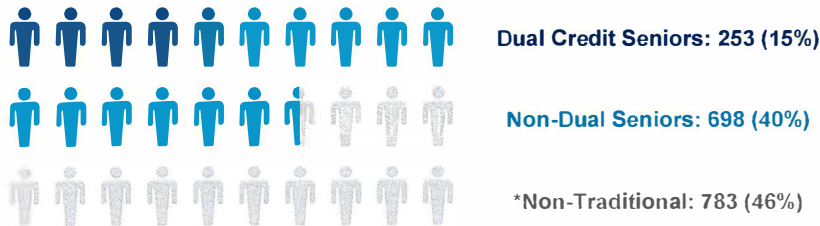


\*Data as of 9/03/2025 (uncertified)

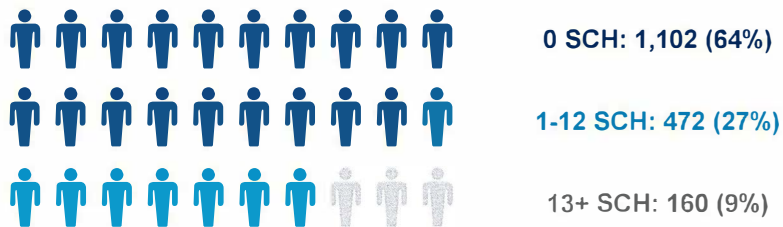
\*\*FTE: Full-time student equivalent is a measure of a student's instructional activity (course taking) as a portion of full-time load. FTE is calculated as the number of total semester credit hours attempted (in a Fall or Spring semester) divided by 12.

# F2D Cohort 1: Student Profile

## Student Classifications



## Student Semester Credit Hour (SCH) Completion



**Female**  
1,055 (60%)

**Male**  
679 (40%)

822 (77%)  
Under 25 Years  
Old

233 (22%)  
Over 25 Years  
Old



vs



592 (87%)  
Under 25 Years  
Old

87 (13%)  
Over 25 Years  
Old

## Potential Transfer & Credential Completion within One (1) Semester

156 (9%)  
students in  
**TRANSFER PROGRAMS**  
with 12+ SCH

86 (5%)  
students in  
**CER1, CER2, & OSA**  
with 12+ SCH

19 (1%)  
students in  
**AA, AS, AAS, AAT** with  
48+ SCH

\*F2D student with either a GED, OR graduated high school prior to 2025, OR is 25+ years of age.

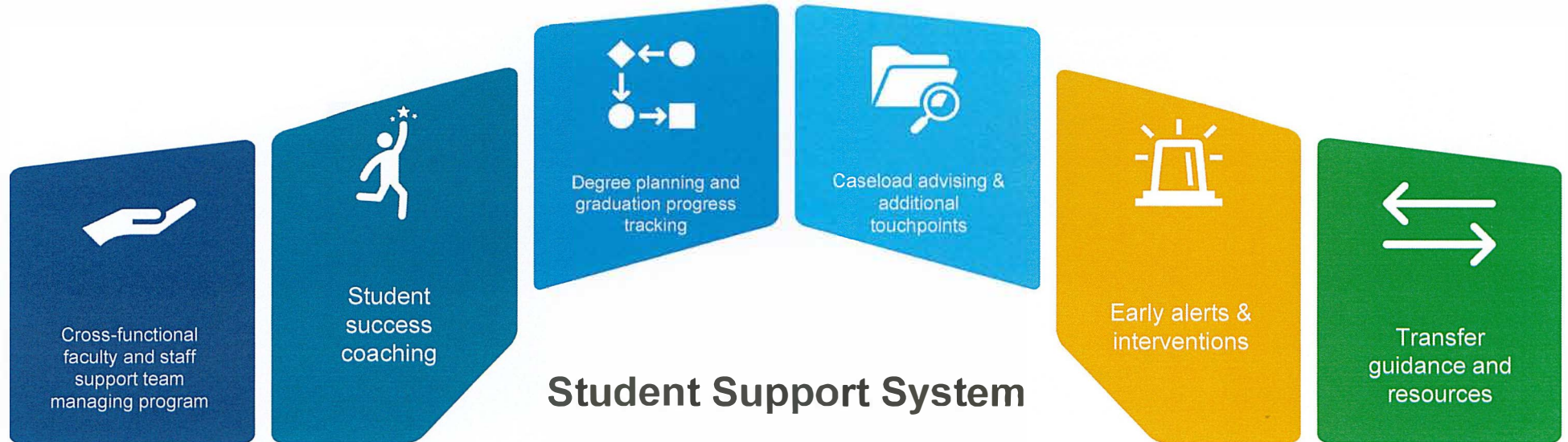


# F2D Cohort 1: Student Profile (cont'd)



# F2D Cohort 1: Student Support Initiatives

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# Lessons Learned for Future Cohorts



## Refining F2D Cohort Planning and Support



- ✓ Utilize predictive analysis of course schedule to improve section availability and location
- ✓ Refine projections for incoming cohort size and required program faculty



- ✓ Engage students earlier and familiarize them with the DMC experience.
- ✓ Establish summer camps to reinforce student success skills like TSI preparation & time management.



- ✓ Market to and engage parents of dual enrollment students not core complete or near credential completion
- ✓ Identify incoming students that are not TSI complete and connect them earlier with advising and support services

# Key Takeaways

## Demand



Freedom to Dream demonstrates opportunity and significant demand for a high-quality college education.

## Scalability



Cross-functional planning of student support and processes will scale to benefit all DMC students.

## Purpose



The population of incoming F2D students with 0 semester credit hours (64%) is our baseline and reinforces the purpose Del Mar College as a community serving institution.



0 SCH: 1,102 (64%)

1-12 SCH: 472 (27%)

13+ SCH: 160 (9%)



# Questions

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# Dual Enrollment and Continuing Education Staffing Updates

Dr. Leonard Rivera,  
VP, Dual Enrollment & Continuing Education



# DMC Dual Enrollment and Continuing Education

## Divisional Staffing Updates

Presented by:

Leonard Rivera, Ph.D.

Vice President, Dual Enrollment & Continuing Education

September 9, 2025



## Divisional Updates

- I. Align Divisional Departments with **HB 8 Performance Measures** and **DMC Strategic Plan**.
- II. Focus on Increasing **Dual Enrollment** Student Participation and Completion of Credentials of Value.
- III. Focus on Increasing **Open Enrollment** Participation and Completion of Credentials of Value.
- IV. Focus on **Adult Education** Programs Offered (i.e., GED, ESL, High School Diploma)
- V. Increase **Grant Funding** Opportunities that Align with HB 8 Performance Measures.

## Divisional Staff Updates

### **Executive Level Position:**

- Rachel Benavides, Dean, Continuing and Community Education.

### **Oversee:**

- Adult Education Programs;
- Business and Registration Services
- Community Education;
- Continuing Education Career & Industry Programs;
- Grant Administration; and
- Off-Campus Operations



## Divisional Staff Updates

### **Executive Level Position:**

- Dr. Kristy Urbick, Interim Dean, Dual Enrollment.

### **Oversee:**

- K-12 Partnerships
- Dual Enrollment Programming
- Texas Education Agency (TEA) School Designations
- Dual Enrollment Specialists
- Dual Enrollment MOU Administration
- Dual Enrollment ISD Teacher/DMC Faculty Training

### **Director Level Positions:**

Melinda Aguilar	Director, Community Education
John Beauford	Director, Adult Education Literacy Grant Program
Dr. Angelica Gomez	Director, Dual Enrollment
Mary Guerra	Interim Director, Business and Registration Services
Jennifer Howard	Director, English as Second Language Grant Program
Liana Joslin, RN	Interim Director, Healthcare Programs
Robert Montez	Director, ISD Designated Programs/MOUs
Rebecca Salinas	Interim Director, Career & Industry Programs



Thank You!





# DMC Policy Review Schedule

Ms. Tammy McDonald  
VP, Administration & HR

# DMC Policy Review Schedule

September 9, 2025

Tammy McDonald  
Vice President, Administration & HR  
Jessica Alaniz  
Executive Director, Administration



DEL MAR COLLEGE

# DMC Policy Review Process

## Board Policy Review

Board Policies are reviewed by College Administration as outlined in the schedule below with the exception of changes in laws, statutes, regulations, and requirements executed at federal, state, local levels, and by accrediting bodies that requires review outside the schedule. The CEO or their designee have oversight of the policy review process.

Every 5 years, College Administration will perform review of policies according to the review schedule below and make recommendations to the Board of Regents as necessary.

## Policy Review Schedule

Fiscal Year	Chapter 1 Board of Regents	Chapter 2 Administrative Org	Chapter 3 General Admin	Chapter 4 Business / Finance	Chapter 5 Human Resources	Chapter 6 Faculty	Chapter 7 Student Services	Chapter 8 Misc.	Chapter 9 Prohibiting Sexual Misconduct	Chapter 10 Carrying Handguns on Campus by License Holder
2021	X	X								X
2022			X	X						
2023					X	X				
2024							X	X		
2025									X	X
2026	X	X								
2027			X	X						
2028					X	X				
2029							X	X		
2030									X	X

# DMC FY25/26 Policy Review Schedule

## Scheduled for review

- Chapter 1 (Introduction)
- Chapter 2 (Administrative Organization)

## As required

- Policies impacted by changes in laws, statutes, regulations, and requirements executed at federal, state, local levels, and by accrediting bodies

# DMC Policy Review Schedule - FY25/26

## Timeline

- **September/October/November**
  - Review, assess, and revise policies impacted by legislation with current and upcoming effective dates
- **October/November/December**
  - Anticipate bringing policy recommendations to the Board of Regents that require Board action or Board notification with current and upcoming effective dates
- **January – August**
  - remainder of FY25/26 as needed per schedule and required

# DMC Policy Review Schedule - FY25/26

## Timeline

- **October/November/December**
  - **Anticipate bringing policy recommendations to the Board of Regents that require Board action or Board notification based on recent legislative changes**
  - **SB 2615 – Telework**
  - **SB 2972 - Free Speech**
  - **SB 37 – related to shared governance, curriculum, hiring, and personnel evaluations**



Thank you



# Deactivation of Selected Programs

Dr. Jonda Halcomb,  
VP and Chief Academic Officer



# Deactivation of Selected Programs

Presented by:  
Dr. Jonda Halcomb  
Vice President and Chief Academic Officer

September 9, 2025



# Deactivation of Programs

- Rationale for Deactivation
- All deactivations were approved by the Del Mar College Curriculum Committee.
- Associate Programs Deactivated (Including associated certificates)
  - Auto Body Applied Technology
  - Industrial Machining Applied Technology
  - Web Development
  - Chemical Engineering
- Certificates Deactivated
  - Certificate II, Interactive Game Technology and Simulation
  - Certificate I, IT Essentials: Computer Programming
- Advanced Technical Certification Deactivated
  - Long-Term Care Nursing Home Administration
- Occupational Skills Award Deactivated
  - Aviation Maintenance: Airframe Applied Technology

\*All data from 2024-2025 Statistical Profile.

# Deactivation of Programs from the Architecture, Aviation and Automotive Department

- Associate of Applied Science, Auto Body Applied Technology
- Certificate I, Introduction to Non-Structural Collision Repair
- Certificate II, Auto Body Structural Collision/Refinishing Repair Specialist
- 0 declared majors in the certificate program in 2023 and 2024; 6 declared majors in the AAS Program in 2023 and 0 in 2024; 2 graduates in the AAS program and 6 certificates in the Spring Semester 2024.
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment, graduation rates, and community need.
- There are no full-time faculty affected.

\*All data from 2024-2025 Statistical Profile.

# Deactivation of Programs from the Architecture, Aviation and Automotive Department

- Occupational Skills Award – Aviation Maintenance: Airframe Applied Technology
- No students have graduated in the past 5 years.
- Only 1 major in 2023-2024.
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment and graduation rates.
- There are no full-time faculty affected.

\*All data from 2024-2025 Statistical Profile.

# Deactivation of Program from the Industrial Technology Department

- Associate of Applied Science, Industrial Machining Applied Technology
- Certificate I, Industrial Machining Applied Technology: Job Shop Machining
- Certificate I, Computerized Numerical Control (CNC) Machining
- Certificate II, Industrial Machining Applied Technology
- 2 declared majors in the certificate program in 2023 and 2024; 4 declared majors in the AAS Program in 2023 and 15 in 2024; 1 graduate in the AAS Program; 1 certificate award in the Spring Semester 2024.
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment and graduation rates.
- There are no full-time faculty affected.
- The students were assisted in transferring to industry-related programs for continued training.

\*All data from 2024-2025 Statistical Profile.



# Deactivation of Program from the Computer Science, Engineering, and Advanced Technology Department

- Associate of Applied Science, Web Development
- Certificate I, Web Design Essentials
- Enrollment and Graduation
  - 5 certificates and 5 AAS awarded in the past 5 years
  - Fall Semester 2024 program majors: 0 certificate and 7 AAS
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment and graduation rates.
- Less need for web designers has attributed to the decline in majors.
- There are no full-time faculty affected.

\*All data from 2024-2025 Statistical Profile.



# Deactivation of Program from the Computer Science, Engineering, and Advanced Technology Department

- Certificate II, Interactive Game Technology and Simulation
  - Steady decline in number of majors; 7 majors in Fall Semester 2024; 7 certificates awarded in the past 5 years.
- Certificate II, IT Essentials: Computer Programming
  - 0 graduates in the past 5 years
  - 3 majors in Fall Semester 2024
  - Department developed new stackable credentials leading to an AAS in Computer Programming.
  - Certificate I is outdated and obsolete.
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment and graduation rates.
- There are no full-time faculty affected.

\*All data from 2024-2025 Statistical Profile.

# Deactivation of Program from the Natural Sciences Department

- Associate in Science, Chemical Engineering
- 5 graduates in the past 5 years
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment and graduation rates and the removal of one critical course from the Academic Course Guide Manual.
  - ENGR 2333 Elementary Chemical Engineering
- Students can complete a chemistry degree and transfer to a BS in Chemical Engineering degree.
- There are no full-time faculty affected.

\*All data from 2024-2025 Statistical Profile.

# Deactivation of Program from the Allied Health Department

- Advanced Technical Certificate – Long-Term Care Nursing Home Administration
- 6 graduates in the past 5 years
- 3 Majors in Fall Semester 2024
- Enrollment has averaged 7 students in the past 5 years.
- Faculty, Chair, and Dean recommended program deactivation due to declining enrollment and graduation rates.
- There are no full-time faculty affected.

\*All data from 2024-2025 Statistical Profile.

## Next Steps

- Notification to SACSCOC and THECB.
- References to the AAS, AS, Certificates, and OSA awards will be removed from all DMC publications.
- Teach-out plans have been developed for students.



# Questions





## Upcoming Items/Pending List

Item	Date	Request	Due	Status
1		Internal Audit Report to the Board	September	September Agenda
2		Policy Review	September	September Agenda
3		Quarterly Financial Report	October	
4		Quarterly Investment Report	October	
5		Clery Act	October	
6		CEO Annual Report to the Board – Title IX/SB212	October	
7		2024-2029 Strategic Plan	November	
8		Strategic Enrollment Management (SEM)	November	
9		Strategic Marketing Plan (SMP)	November	
11		Enrollment Report	November	
10		SACSCOC – Fifth Year Interim Report Update and Details About Site Visit	November	
11		TIRZ Update(s)	December	
12		Tax Abatement Yearly Review	December	
13		Professional Contract Review	December	
14		Foundation Yearly Update	December	
15		Preview of Student Charges	December	
16		HB8 Update	December	
17		Freedom to Dream Tuition Waiver Update	February	
18		Tuition and Fee Schedules for Credit and CE Programs	February	
19		Conferral of Tenure	April	
20		Report on Tax Collections	April	
21		Freedom to Dream Tuition Waiver Update	June	
22		SACSCOC – Site Visit Planning & Fifth-Year Interim Report Progress	June	
23		TIRZ Update(s)	June	
24		HB8 Update	June	
25		SACSCOC – Fifth-Year Interim Report Submission	September	
26		SACSCOC – Site Visit Update and Fifth-Year Interim Report Decision	December	



# Consent Agenda

## Item 1

**MINUTES OF THE CALLED MEETING  
OF THE BOARD OF REGENTS OF THE DEL MAR COLLEGE DISTRICT**

July 29, 2025

The Called Meeting of the Board of Regents of the Del Mar College District convened at 11:30 a.m. on Tuesday, July 29, 2025, at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas, with the following present:

**From the Board:**

Ms. Carol Scott, Dr. Nicholas Adame, Ms. Libby Averyt, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. David Loeb, and Dr. Laurie Turner.

Mr. Bill Kelly joined the meeting in progress at 1:29 p.m.

Absent:

Dr. Anantha Babbili.

**From the College:**

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Dr. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. John Strybos, Vice President and Chief Physical Facilities Officer; Mr. Matthew Busby, Vice President of Development and Donor Advising; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Ms. Delia Perez, Director of CEO Office and Board Relations, Mr. Conrado Garcia, Superintendent in Residence, and other staff and faculty.

**CALL TO ORDER/QUORUM CALL**

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

**GENERAL PUBLIC COMMENTS** – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments.

Chair Scott changed the order of the agenda as follows:

At 11:32 a.m., Chair Scott announced that the Board was going into Closed Session pursuant to:

3. **CLOSED SESSION** pursuant to:

- A. **TEX. GOV'T CODE§ 551.071:** (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and/or the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and
- B. **TEX. GOV'T CODE§ 551.074(a)(I):** (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; including, 1.) Evaluation of College President and College President's Contract, and 2.) Board Self-Evaluation, with possible discussion and action in open session.

The Board of Regents reconvened in Open Session at 1:02 p.m. with no action taken.

**ITEMS FOR DISCUSSION AND POSSIBLE ACTION:**

- 1. Discussion of the proposed Maintenance & Operations Budget and the Debt Service Budget for Fiscal Year 2025-2026 ..... Mr. Raul Garcia  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Dr. Escamilla provided introductory comments for this item. Mr. Garcia provided an overview of the presentation for the 2025-2026 Financial Plan. Mr. Garcia stated that although the College experienced another level of uncertainty due to the Freedom to Dream initiative, state performance funding revisions, and 89<sup>th</sup> Texas Legislature proposed Bills.

Dr. Escamilla thanked the Business Office team for their diligent work on the upcoming budget.

Ms. Jackie Landrum reviewed the Budget Plan Calendar for Fiscal Year 2026 which outlined key dates including: preliminary budget distribution, budget updates, public hearing, and deadlines for budget and tax rate approvals. She also provided information regarding the FY 2026 Revenue Challenges & Assumptions which included state appropriations, tuition and fees, and property tax.

Dr. Jonda Halcomb discussed changes in the College's Performance Funding Methodology. The state will only fund one outcome per student, per credential category, per year. They can earn multiple credentials but only get funding for one. The state will now fund transfers to private universities/colleges. Associate degrees now face a credential of value test, requiring students to earn \$30,000 annually by year five post-graduation, but this does not apply to healthcare or education. Non-fundable programs include agriculture, natural resources, arts, biology, life science, communications, journalism, culinary arts, wellness and psychology, which are identified as potentially non-fundable due to the new credential of value test.

Discussion among the Regents was held regarding the state's new methodology and their support for continued push back.

Mr. Garcia provided Fiscal Year 2026 preliminary state appropriation information stating the Texas Higher Education Coordinating Board (THECB) FY 2025 estimate is \$19,305,568 with FY 2025 Dynamic Adjustment in the amount of \$618,721 and FY 2025 projected settle-up in the amount of \$121,274 leaving \$497,447 as a net adjustment to the College. For the FY 2026 adjustment, the reduction based on methodology changes is \$619,338.

Mr. Garcia provided an update on the Freedom to Dream (F2D) initiative and stated it has been revised to reflect current enrollment trends, exceeding initial expectations. The program remains financially viable, projecting a surplus at the end of the three-year contract term of \$614,318. Funding comes from HB8 State Performance Funding and the Del Mar College Foundation. The program relies on 70% graduation to make the program viable. Based on the projected student enrollment, the combined funding is estimated at \$7.3 million.

Mr. Garcia stated the projected year-over-year change in tuition and fees net waivers for the 2025-2026 budget year estimated at \$323,000. The increase is primarily due to the F2D initiative and enrollment growth. The College is expected to generate approximately \$526,000, in addition to foundation contributions, a total of \$1 million.

Dr. Patricia Benavides-Dominguez provided Enrollment Summary information and stated that enrollment data presented was for regular students, dual credit students, and F2D participants. Dual credit enrollment is showing positive growth and Continuing Education enrollment is also on an upward trend.

Ms. Jackie Landrum presented the comparison of academic tuition and fee revenue compared to the College's total enrollment for the semesters through the year. Property tax values show a slight decrease from 35.9 to 35.8 due to factors like exemptions for CPS Energy and decreased values in San Patricio County. A preliminary tax rate is presented based on current valuations, but it's emphasized that this is not a final proposal and will be refined. It has been determined that the Corpus Christi Housing Authority tax is not included in the 0%. For the tax rate history, she stated we're estimating a total tax rate for fiscal year 2026 of 0.277048. The College's debt service rate will decrease and then the M&O rates will increase. Based on this information, a taxable homestead value of \$259,872, a homeowner could potentially pay the college \$720 next year for property taxes.

Ms. Landrum discussed the Preliminary Revenue Budget and stated the state appropriations are being reduced to align with state estimates based on the new methodology for about \$324,000 to bring it down to \$19.1 million. Health insurance premiums are increasing, requiring an adjustment. Tuition and fee revenue are being increased, as well as \$6 million from property taxes.

Ms. Landrum stated the College analyzes data that has been gathered to determine the best way to allocate our funds to reach the College's mission and support various initiatives that align with the College's Strategic Plan. For preliminary expenses, initiatives were identified



that support our Strategic Goals. Expense increases are aligned with the College's Strategic Plan ("Charting the Viking Way"), which focuses on Communicating, Elevating, and Cultivating. Initiatives include targeted marketing, expanding dual enrollment, updating instructional equipment, enhancing student support services (wraparound services, success coaching), addressing maintenance needs, and investing in faculty/staff.

Ms. Tammy McDonald proposed salary and benefit scenarios to the Board which included multiple salary increase scenarios (2%, 3%, and 4%). The proposed budget is currently based on a 3% increase which equates to \$2.7 million in raises to employees. She discussed the preliminary expense budget for FY 2026, which included salaries for faculty, adjunct, exempt, and non-exempt employees. Non-salary expenses included increases for equipment, student recruiting, consultants, interpreter services, computer software/hardware, and professional development. Reductions are seen in election expenses (non-election year) and insurance costs.

Ms. Landrum stated that with the changes previously discussed regarding salaries and benefits, the College has \$1.3 million increase in non-salary expenses and an increase of \$103,000 for our contingency with new revenues adding up which would bring the preliminary expense budget total to \$132 million which is a 5% increase.

Dr. Benavides-Dominguez, Dr. Halcomb, Ms. Landrum, Ms. McDonald, Mr. Garcia, Mr. Strybos, and Dr. Escamilla responded to questions from the Board of Regents.

## **REGULAR AGENDA**

2. Discussion and possible action regarding approval and ratification of assignment of External Audit Services Contract ..... Mr. Augustin Rivera, Jr.  
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Rivera provided information on the previously approved contract with Collier Johnson & Woods, P.C. (Collier) in August of 2024 for external audit services, which also provides a renewal option for three additional one-year periods. In February 2025, a lateral transitional move was made where the auditing services for the College moved to Adamson & Company LLC. (Adamson), Collier no longer will provide external audit services and has agreed to assign all rights under the audit services contract to Adamson. To continue the uninterrupted auditing services, college administration consents to the assignments and requests the Board approve the ratification.

Regent Crull made a motion to approve and ratify the assignment and assumption agreement as presented. Regent Kelly seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 8-0, amongst Regents present, with Regents Scott, Adame, Averyt, Crull, Garza, Kelly, Loeb, and Turner in favor.

**CALENDAR:** Discussion and possible action related to calendaring dates.

**ADJOURNMENT:** The meeting was adjourned at 2:53 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

**MINUTES OF THE REGULAR MEETING  
OF THE BOARD OF REGENTS OF THE DEL MAR COLLEGE DISTRICT**

August 12, 2025

The Regular Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, August 12, 2025, at 11:00 a.m., at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas with the following present:

**From the Board:**

Present:

Ms. Carol Scott, Ms. Libby Averyt, Dr. Nicholas Adame, Dr. Anantha Babbili, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. Bill Kelly, and Mr. David Loeb.

Dr. Laurie Turner joined the meeting in progress at 11:30 a.m.

**From the College:**

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Dr. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. John Strybos, Vice President and Chief Physical Facilities Officer; Mr. Matthew Busby, Vice President of Development and Donor Advising; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Ms. Delia Perez, Director of CEO Office and Board Relations, Mr. Conrado Garcia, Superintendent in Residence, and other staff and faculty.

**CALL TO ORDER/QUORUM CALL**

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

**GENERAL PUBLIC COMMENTS** – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

Ms. Arlene Medrano, Executive Director, Corpus Christi Downtown Management District provided commentary on her role and activities of the District.

Chair Scott, with no objection, changed the order of the Agenda.

At 11:04 a.m., Chair Scott announced that the Board was going into Closed Session pursuant to:

10. CLOSED SESSION pursuant to:

- a. **TEX. GOV'T CODE § 551.071**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and/or the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and
- b. **TEX. GOV'T CODE § 551.074(a)(1)** (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; including, 1.) Evaluation of College President and College President's Contract, with possible discussion and action in open session.

The Board of Regents reconvened in Open Session at 1:33 p.m. with action to be taken later in the meeting.

**RECOGNITIONS:**

- Del Mar College receives Government Finance Officers Association's (GFOA) Certificate of Achievement for the 15<sup>th</sup> Consecutive Year.....Mr. Raul Garcia  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Dr. Garcia recognized his team for receiving the Government Financial Officers Association Award for Outstanding Financial Reporting for fiscal year 2024 for the last 15 years. The Association's mission is to promote excellence in public finance by supporting institutions like Del Mar College and the development, and implementation of sound financial policies and best practices through education, training, and professional networking. Dr. Cathy West provided words of appreciation for the department's teamwork. Chair Scott congratulated the team.

- Dr. Kristy Urbick, Chair, Kinesiology and Education, was chosen to participate in this year's Leadership Corpus Christi, Class 54.....Dr. Jonda Halcomb  
*(I: Communicate, Goal 2: Connect beyond the College and III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)*

Dr. Halcomb announced that Associate Professor of Kinesiology and Education, Dr. Kristy Urbick, was selected for Leadership Corpus Christi Class 54 by the United Corpus Christi Chamber of Commerce. The 10-month intensive program was designed to cultivate both emerging and established leaders, by building the skills, knowledge, motivation and vision necessary to strengthen our community. Dr. Urbick has demonstrated strong instructional leadership since joining Del Mar College as an instructor and Intermural Director in 2016 and was recently promoted to Associate Professor this fall of 2025. Chair Scott congratulated Dr. Urbick. Dr. Urbick provided words of thanks and appreciation.



- Tania Shumaker, Graphic Design Specialist, College Relations, honored as outstanding young leader at the Young Professionals of Coastal Bend, Corpus Christi Under 40 awards held on June 11, 2025..... Mr. Jeff Olsen  
(III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

Mr. Olsen announced Ms. Tania Shumaker was being recognized by the Young Business Professionals of the Coastal Bend as part of the new Corpus Christi Under-40 Class. Ms. Shumaker is a Graphic Designer for the College and has created incredible work seen throughout the College campuses from the View Book; students are viewing and window clings. Chair Scott congratulated Ms. Shumaker on behalf of the Board and Ms. Shumaker provided words of appreciation and gratitude.

#### **COLLEGE PRESIDENT’S REPORT.....Dr. Mark Escamilla**

- July 16-18, 2025: TACC Summer Meeting, Austin  
(I: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla attended the TACC Summer Meeting that included many Vice Presidents. Dr. Natalie Villarreal and Augustin Rivera, Jr. were also in attendance, and part of presentation panels.

- July 23, 2025: THECB Sounding Board Meeting (Virtual)  
(I: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla continues his membership with Sounding Board and looks forward to building a relationship with Dr. Wynn Rosser.

- August 7, 2025: London Business Association Presentation  
(I: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla stated that he and Chair Scott were both presenters at the London Business Association meeting.

#### **STAFF REPORTS:**

- Viking Way/Caring Campus.....Mr. Jeff Olsen  
(III: Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential)

Mr. Olsen stated as preparations were beginning for The Viking Way, it became really clear the community was seeking a connection. The Viking Way intends to make a commitment to students achieved by codifying and reinforcing the behaviors and practices that have made the College successful for 90 years. This initiative involves creating a guidebook and training programs (The Viking Academy) to instill these values in both new and existing employees. The goal is to create a more welcoming and supportive environment for students, ultimately improving retention rates. The Viking Academy includes training for staff and faculty to learn and practice the values and

behaviors that make the College special like wearing name badges, smiling and greeting students, and personally guiding students who need directions.

A call from Texas A&M University – Kingsville (TAMU-K) resulted in a collaborative effort to align "The Viking Way" with TAMU-K's "Caring Campus" initiative and creating a transfer initiative. Dedicated transfer counselors within the College's Admissions Team will identify students interested in transferring to TAMUK (or other institutions) and provide personalized support, coordinating with partner institutions to ensure a smooth transition and alignment with HBA and outcomes.

The Viking Way Guidebook will be completed by the start of the school semester, and the Viking Academy training will begin soon after, starting with staff and then extending to faculty. The Regents were encouraged to be one of the first cohorts. Participants will receive a helmet pin to promote the initiative. While starting with local universities like TAMUK, the goal is to expand transfer opportunities to other institutions, including universities, taking advantage of legislative changes and HB8 initiatives.

Mr. Olsen and Dr. Escamilla responded to questions from the Board of Regents.

- Legislative Update.....Dr. Natalie Villarreal  
(*1: Communicate, Goal 2: Connect beyond the College*)

Dr. Villarreal provided a legislative update regarding the 89<sup>th</sup> Legislative session regarding Bills affecting Community Colleges including the following information:

SB9: Special entities (including community colleges) have been removed from this Bill, so it doesn't currently directly affect them. However, tax relief remains a key focus, suggesting potential future changes.

SB12: This bill could significantly affect the Texas Association of Community Colleges (TACC) and require changes to advocacy strategies at the state level. TACC is working to provide practical guidance on the wording of the Bill.

House Bill 4 (Congressional Redistricting): President Trump requested Texas to redistrict. Corpus Christi is divided in different districts which leads to concerns.

Dr. Villarreal provided information regarding the Appropriations Budget Cycle 2026-2027 which includes increased overall funding for community colleges, over \$2.4 billion. There was an \$89.5 million supplemental ask to recoup funding to stay true to the new numbering system. FAST funding doubled from the previous biennium to \$165 million across the state. Texas Educational Opportunity Grant (TEOG) was increased significantly, but with more restrictions on student eligibility, limiting the number of students who can receive it.

The state is prioritizing Dual Credit programs. Other certifications and credentials have changing rules year-to-year, requiring careful planning. The "credentials of value" will

be revisited annually, which makes budgeting difficult. There are some concerns about changes that could hinder some student populations.

Dr. Villarreal discussed credentials of value. The Texas Coordinating Board, not the Legislature, revisits credentials of value yearly in April/May and releases new numbers in June. There are concerns about the methodology used to determine credentials of value, with concerns that rapid changes could negatively impact students, since students will be in programs for more than a year. Advocacy continues with the Coordinating Board, TACC, and faculty members to ensure that student needs are considered.

There are new rules regarding powers and duties of Faculty in Council/Senate that go into effect on September 1st. The College is working to comply with these rules and ensure that faculty and staff are still represented while following the new law. A resolution will be presented to the Board of Regents for approval at the end of the month.

Dr. Villarreal discussed the Federal Legislative update and stated there are major changes that are occurring in Pell Grants, student loans, and accountability/regulatory measures. Pell Grant updates include changes in how foreign income is factored in and a rule that students receiving non-federal grant aid covering the entire cost of attendance are ineligible for Pell. Changes are also happening in graduate federal aid, including the termination of the Graduate Plus Loan Program and changes to loan limits. The Federal Trio Grant Program has been extended for five years. Adult Education & Literacy (AEL) and English as a Second Language (ESL) programs are also being extended. They received their money in July for the current year. There are currently 370 students in AEL and 286 students in ESL.

Dr. Villarreal and Dr. Escamilla responded to questions from the Board of Regents.

- Budget Update.....Mr. Raul Garcia  
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Garcia provided the Board an update regarding the budget plan for Fiscal Year 2026. He also reviewed the upcoming deadlines to the Texas Coordinating Boards for the 2025-2026 Budget Plan which is September 30th for the Tax Rate Submissions.

Dr. Patricia Benavides-Dominguez provided a summary regarding the fall 2025 enrollment as of August 11, 2025. The breakdown of enrollment and percentages were provided by student type, regular, dual credit and Freedom to Dream. The College has a little over 1,400 students in Freedom to Dream, and that number is anticipated to go as high as 2,000. Every day the College has students in the the Enrollment Center, and academic offices to process enrollment. Late registration will take place on Saturday, August 23, 2025. The enrollment is currently up 22%.

Ms. Jackie Landrum provided information regarding the revenue challenges and assumptions. She stated the enrollment levels were evaluated, and they had not changed the tuition and fee budget since the last meeting. For property tax revenue, the net valuation decrease is a -0.15%. The property tax rates are 6.25% above the M&O no-new-revenue rate. With the decrease in valuations, it pushed the M&O no-new-revenue rate over the current M&O rate, and still have that \$593 million in new construction, and with those percentages, we are proposing an overall tax rate of .75903, which will increase our overall tax rate by .014163. The College's debt rate is decreasing, and the M&O rate is increasing to support the operational needs of the College. Based on this information, the average taxable homestead value of \$259,872, a homeowner could potentially pay around \$717 a year in property taxes due to the College. She also reviewed the FAST appropriations and provided salary and benefit increase scenarios with 2%, 3% and 4% increase examples.

Mr. Garcia provided information regarding the College's debt service and stated the 2025-2026 debt service budget is projected to remain relatively flat on a year-over-year basis at \$20.6 million. The College anticipates a decline to the following years, 2026-2027 budget plan year to a new low of \$16.8 million due to the maturity of the 2013 refunding bonds.

Dr. Benavides-Dominguez, Ms. Landrum, Dr. Halcomb, Dr. Leonard Rivera, Mr. Garcia, and Dr. Escamilla responded to questions from the Board of Regents.

- Proposal to Create a Combined Fund.....Mr. Raul Garcia  
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Dr. Escamilla provided introductory remarks. Mr. Garcia stated it is being recommended to combine the Risk and the Plant Funds into the Innovation Fund. The Innovation Fund would embody the principles of resilience, agility and strategic alignment, providing the College with the financial resources for long-term sustainability. The Risk Fund and the Plant Fund have historically provided the College the financial resilience of flexibility necessary for supporting long-term financial planning. In response to ongoing changes, the College is considering consolidating these two, and the proposed fund will ensure that Del Mar College is well-positioned to respond to emerging challenges and opportunities. The new fund will be reported under the general category of the Plant Fund in our award winning annual comprehensive financial report.

- Facilities Master Plan Update.....Mr. John Strybos  
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. John Strybos introduced Mr. Doug Lowe and Molly Cundari with Facility Programming and Consulting who were invited to assess the College's future needs and how to best position the College for growth during changing educational and economic times.

For foundational principles, Mr. Lowe discussed how the College needs to move beyond the status quo and become more adaptable to change by providing flexible options for students to access education, by becoming a college that students actively choose. The College needs to update the curriculum to be innovative and responsive to student and community needs, providing flexible teaching environments, and aligning education with employer and industry needs.

Mr. Lowe stated the service areas face an aging population with limited overall growth, although certain zip codes show growth, and the Port's growth signifies the need for investment. Excess capacity exists at Heritage and Oso Creek campuses, where the Windward campus is limited by the specialized nature of its programs. He also states enrollment is projected to remain relatively flat if no changes are made, presenting an opportunity to take aggressive steps to drive up enrollment.

Del Mar has two primary focuses, general academic/core curriculum and workforce training. Del Mar College should differentiate itself from other community colleges and improve its relevance with focus on academic offerings, extracurricular activities, amenities, and a sense of community. Also, making it easier for students to attend by strengthening existing partnerships and forming new ones. Continued targeting of architectural and infrastructural improvements are recommended as well as leveraging the large online learning component to create interactive and immersive experiences.

In depth conversation was held among the Board of Regents and the presenter discussing local students choosing the College first, increasing market share, and better utilization of Oso Creek Campus. Actions suggested the College include making Del Mar College a place students want to be, removing excuses for failure, and meeting tech expectations of students.

Additional feedback and discussion included sports and intramurals, exploring offsite facilities for welding, potential housing to create campus culture, considering "Del Mar Tech" for the Windward campus, and partnership with local police department for police training facilities at our Oso Creek campus.

Mr. Strybos stated that the Master Plan is a living, breathing document that changes every day.

Mr. Strybos, Mr. Olsen, and Dr. Escamilla responded to questions from the Board of Regents.

## **PENDING BUSINESS:**

Status Report on Requested Information.



## CONSENT AGENDA

### Notice to the Public

*The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.*

### CONSENT MOTIONS:

*(At this point the Board will vote on all motions not removed for individual consideration.)*

### ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:  
Workshop, June 10, 2025  
Regular Board Meeting, June 10, 2025  
*(I: Communicate, Goal 2: Connect beyond the College)*
2. Acceptance of 3<sup>rd</sup> Quarterly Investment Report, Nine Month Ending May 2025  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*
3. Acceptance of Investments for June and July 2025  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*
4. Acceptance of 3<sup>rd</sup> Quarterly Financial Report, Nine Month Ending May 2025  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*
5. Acceptance of Financials for June 2025  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Regent Crull made a motion to adopt the Consent Agenda. Regent Babbili seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

## REGULAR AGENDA

6. Discussion and possible action related to the Order of the Board of Regents of the Del Mar College District: 2025-2026 Maintenance and Operations Budget and the 2025-2026 Debt Service Budget.....Mr. Raul Garcia  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Mr. Garcia stated the College is mandated by the Texas Code 26 to hold a public hearing on the proposed fiscal year 2025-2026 budgets. Administration is asking for the Board to hold a public hearing on August 26, 2025, at 11:30 a.m. on the proposed M&O, and the debt service budgets. Following Board action, the College will make the August 26, 2025, Public Hearing in this weekend's Caller Times newspapers.

Regent Adame made a motion to adopt the Order to conduct a public hearing on August 26, 2025, at 11:30 a.m. as stated. Regent Babbili seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

7. Discussion and possible action related to the adoption of the Order to Conduct Public Hearings on the 2025-2026 Tax Rates.....Mr. Raul Garcia  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Mr. Garcia stated per the Tax Code, the College is required to conduct a public hearing on the proposed College tax rate and to provide notice to the general public at least seven days prior to the scheduled hearing. The College is proposing to conduct the Public Hearing on the tax rates on Tuesday, August 26, 2025, at 12:00 p.m. The current combined adopted tax rate for FY 2024-2025 is \$0.261740. The College staff recommends that the overall tax rate for 2025-2026 be increased to \$0.275903, which represents a 4.08% increase over the total no-new revenue rate.

Regent Babbili made a motion to adopt the Order to conduct a public hearing regarding the M&O debt services and combined tax rate on August 26, 2025, at 12 p.m., as stated. Regent Crull seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

8. Discussion and possible action related to a Resolution Adopting Investment Policy and Investment Strategy.....Mr. Raul Garcia  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Mr. Garcia stated the College in accordance with the Board’s Investment Policy adoption, the Texas Public Investment Act, and the Public Funds Collateral Act, the College is required to have a written investment policy that describes our investment strategies, investment objectives, preservations and safety, principal liquidity diversification and investment yields. The College is also required to review and update the investment policy on an annual basis. Dr. Cathy West stated the College conducted the annual review as required and recommended no change for this year.

Regent Loeb made a motion to adopt the Investment Policy as presented. Regent Babbili seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

9. Discussion and possible action related to a Resolution adopting the authorized Broker/Dealer list.....Mr. Raul Garcia  
*(II: Elevate, Goal 2: Maximize resources entrusted to the College)*

Mr. Garcia stated the College in accordance with the Board’s Investment Policy adoption, the Texas Public Investment Act, and the Public Funds Collateral Act, the College is required to review, revise and adopt a list of qualified brokers that are authorized to engage in investment activity for the College on an annual basis. Dr. Cathy West stated they have added two broker dealers to the list, Alamo Capital and James Street.

Dr. West responded to questions from the Board of Regents.

Regent Kelly made a motion to adopt the authorized broker dealer list as presented. Regent Babbili seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

From CLOSED SESSION the following motion was made:

Based on the Board's evaluation of Dr. Escamilla and the Board's deliberation, Regent Garza made a motion to amend the College President's employment contract as follows: increase the annual salary-based salary to \$420,000 and add additional five days of personal leave. All other terms and conditions remain unchanged, and the amendments will take effect on September 1, 2025. General Counsel is directed to prepare the appropriate documentation for signature. Regent Averyt seconded the motion. Regent Kelly asked for a clarification regarding five days per annum. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

Dr. Escamilla provided words of gratitude and had a video played of the registration held on Saturday, August 9, 2025.

**CALENDAR:** Discussion and possible action related to calendaring dates.

**ADJOURNMENT:** The meeting was adjourned at 4:08 p.m.

# Consent Agenda


## Item 2





**DEL MAR COLLEGE**  
BUSINESS OFFICE

To: Mark Escamilla, Ph.D.  
President and CEO

Via: Raul Garcia, CPA, MBA, Vice President and CFO 

From: Catherine West, Ed.D., CPA, Director of Accounting

Date: September 4, 2025

Subject: Monthly Investment Activity

Listed below is the investment for August 2025 which was purchased in accordance with the investment policy of Del Mar College:

<u>Purchase Date</u>	<u>Maturity Date</u>	<u>Fund</u>	<u>Principal Amount</u>	<u>Maturity Value</u>	<u>Type</u>	<u>Days to Maturity</u>	<u>Yield to Maturity</u>
8/20/2025	5/15/2026	LM	3,394,214	3,500,000	CP	268	4.19%

The College has the following investments in accordance with the College's investment policy:

<u>Source</u>	<u>Amount</u>	<u>Interest</u>	<u>Yield</u>
Wells Fargo Stage Coach Sweep	\$ 4,088,097.93	\$ 10,404.31	4.17%
Logic Investment Pool	46,379,010.09	225,664.83	4.39%
		<u>\$ 236,069.14</u>	

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[delmar.edu](http://delmar.edu)

# Consent Agenda Item 3

**DEL MAR COLLEGE**  
**INCOME/EXPENSE STATEMENT**  
**CURRENT OPERATING FUNDS**  
For the Eleven Months Ended July 2025

	FY 2025			FY 2024		
	BUDGET	ACTUALS	% Spent YTD	BUDGET	ACTUALS	% Spent YTD
<b>REVENUES: RG</b>						
<u>STATE FUNDING</u>						
PERFORMANCE APPROPRIATION	\$ 19,508,146	\$ 18,250,774	94%	\$ 19,508,146	\$ 17,882,467	92%
FAST APPROPRIATION	1,187,164	1,187,164	100%	1,141,504	1,153,451	101%
INSURANCE CONTRIBUTION	4,281,371	3,924,590	92%	4,281,371	3,924,590	92%
RETIREMENT CONTRIBUTION	1,966,711	1,802,819	92%	1,966,711	1,802,819	92%
<b>TOTAL STATE FUNDING</b>	<b>\$ 26,943,392</b>	<b>\$ 25,165,347</b>	<b>93%</b>	<b>\$ 26,897,732</b>	<b>\$ 24,763,326</b>	<b>92%</b>
<u>OTHER REVENUES</u>						
TUITION & FEES	\$ 22,001,700	\$ 22,224,432	101%	\$ 22,001,700	\$ 20,520,988	93%
PROPERTY TAXES	75,055,641	77,680,062	103%	65,068,806	67,040,859	103%
INVESTMENT INCOME	793,400	3,529,307	445%	793,400	1,838,563	232%
MISCELLANEOUS	468,744	787,992	168%	468,744	535,580	114%
<b>TOTAL OTHER REVENUES</b>	<b>\$ 98,319,485</b>	<b>\$ 104,221,793</b>	<b>106%</b>	<b>\$ 88,332,650</b>	<b>\$ 89,935,990</b>	<b>102%</b>
<b>TOTAL REVENUES</b>	<b>\$ 125,262,877</b>	<b>\$ 129,387,140</b>		<b>\$ 115,230,382</b>	<b>\$ 114,699,317</b>	
<b>EXPENDITURES:</b>						
<u>SALARIES &amp; BENEFITS</u>						
FACULTY SALARIES	\$ 36,431,043	\$ 32,717,094	90%	\$ 33,593,394	\$ 30,269,899	90%
EXEMPT SALARIES	17,649,603	16,422,984	93%	17,113,487	15,601,549	91%
NON EXEMPT SALARIES	13,204,608	11,367,549	86%	12,821,217	10,539,438	82%
BENEFITS	21,531,283	18,437,304	86%	20,487,813	18,162,075	89%
<b>TOTAL SALARIES &amp; BENEFITS</b>	<b>\$ 88,816,537</b>	<b>\$ 78,944,930</b>	<b>89%</b>	<b>\$ 84,015,911</b>	<b>\$ 74,572,961</b>	<b>89%</b>
<u>NON-SALARY</u>						
CONTRACT INSTRUCTION	\$ 158,600	\$ 145,383	92%	\$ 158,600	\$ 145,383	92%
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL	3,799,761	2,357,625	62%	3,497,541	2,231,055	64%
MAINTENANCE & REPAIRS	3,873,556	1,753,932	45%	1,747,539	1,510,643	86%
EQUIPMENT	1,588,748	1,132,648	71%	776,699	759,540	98%
STUDENT RECRUITING AND MARKETING	1,278,906	653,504	51%	1,139,569	474,534	42%
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES	1,823,694	1,427,138	78%	1,633,106	1,351,290	83%
CONTRACT LABOR & CONSULTANTS	3,596,155	4,099,631	114%	3,064,494	3,752,004	122%
ACCREDITATION	63,336	49,793	79%	65,636	50,149	76%
SPECIAL POP. INTERPRETOR	120,000	317,741	265%	114,397	161,828	141%
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.	4,430,706	3,783,969	85%	3,612,534	2,511,320	70%
TRAVEL & PROFESSIONAL DEVELOPMENT	553,513	496,664	90%	499,515	373,275	75%
ELECTION	175,000	-	0%	-	-	0%
SECURITY	1,627,304	1,227,695	75%	1,565,000	1,499,989	96%
RECRUITMENT	32,000	7,596	24%	32,000	17,102	53%
FOOD BEVERAGE	99,312	80,799	81%	84,811	62,141	73%
LIBRARY	259,297	189,849	73%	250,976	236,714	94%
BAD DEBT	225,000	206,250	92%	151,707	139,065	92%
MEMBERSHIP & DUES	273,459	185,966	68%	227,153	156,119	69%
MEMBERSHIP & DUES/INDIRECT ADVOCACY	130	-	0%	130	-	0%
UTILITIES & TELEPHONE	3,092,861	2,806,467	91%	3,061,600	2,806,467	92%
INSURANCE	4,535,044	3,052,890	67%	4,805,000	3,488,216	73%
BANK & COLLECTION FEES	155,300	128,966	83%	192,300	105,970	55%
CAMPUS POLICE	302,858	22,630	7%	302,858	6,048	2%
TUITION BOND TRANSFERS OUT	1,951,000	1,788,417	92%	1,952,500	1,789,792	92%
MISCELLANEOUS	551,857	538,915	98%	550,350	471,448	86%
<b>TOTAL NON-SALARY</b>	<b>\$ 34,567,397</b>	<b>\$ 26,454,469</b>	<b>77%</b>	<b>\$ 29,486,015</b>	<b>\$ 24,100,089</b>	<b>82%</b>
CONTINGENCY	\$ 1,878,943	-	0%	\$ 1,728,456	-	0%
<b>TOTAL CONTINGENCY</b>	<b>\$ 1,878,943</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 1,728,456</b>	<b>\$ -</b>	<b>0%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 125,262,877</b>	<b>\$ 105,399,400</b>	<b>84%</b>	<b>\$ 115,230,382</b>	<b>\$ 98,673,051</b>	<b>86%</b>
<b>CURRENT NET INCOME AVAILABLE FROM OPERATIONS</b>		<b>\$ 23,987,740</b>			<b>\$ 16,026,265</b>	

**DEL MAR COLLEGE  
BALANCE SHEET  
CURRENT OPERATING FUNDS  
As of July 31, 2025**

	<u>FY2025</u>	<u>FY2024</u>	<u>Change</u>
<i>RG</i>			
<b><u>ASSETS:</u></b>			
CASH	\$ 6,165,615	\$ 5,686,617	\$ 478,998
INVESTMENTS	67,821,765	62,552,791	5,268,974
PREPAID EXPENSE	407,891	318,215	89,676
ACCOUNTS RECEIVABLE:			
STUDENT & OTHER RECEIVABLES	4,864,357	6,202,045	(1,337,688)
PROPERTY TAX RECEIVABLE	3,224,576	1,484,729	1,739,847
FAST APPROPRIATIONS RECEIVABLE	730,163	-	730,163
PERFORMANCE APPROPRIATIONS RECEIVABLE	-	-	-
DEFERRED OUTFLOWS PENSION & OPEB	12,071,064	12,023,412	47,652
<b>TOTAL ASSETS</b>	<b>\$ 95,285,431</b>	<b>\$ 88,267,809</b>	<b>\$ 7,017,622</b>
<b><u>LIABILITIES:</u></b>			
<b>CURRENT LIABILITIES:</b>			
ACCOUNTS PAYABLE	\$ 1,823,871	\$ 1,548,923	\$ 274,948
ESTIMATED SICK LEAVE & VAC. PAYABLE	779,090	803,193	(24,103)
NET PENSION AND OPEB LIABILITY	1,392,616	1,401,343	(8,727)
DEFERRED TUITION	5,210,507	5,957,277	(746,770)
DEFERRED STATE APPROPRIATIONS	1,659,160	1,625,679	33,481
DEFERRED INCOME-OTHER	392,563	911,546	(518,983)
REVENUE BOND PAYABLE	1,615,417	1,578,542	36,875
<b>TOTAL CURRENT LIABILITIES</b>	<b>12,873,224</b>	<b>13,826,503</b>	<b>(953,279)</b>
<b>NONCURRENT LIABILITIES:</b>			
ESTIMATED SICK LEAVE & VAC. PAYABLE	\$ 7,011,811	\$ 7,228,739	\$ (216,928)
OTHER LIABILITIES AND DEFERRED INFLOWS OF RESOURCES:			
NET PENSION AND OPEB	76,755,835	77,218,235	(462,400)
DEFERRED INFLOWS RELATED TO PENSION & OPEB	16,381,348	16,953,720	(572,372)
<b>TOTAL OTHER LIABILITIES AND DEFERRED INFLOWS OR RESOURCES</b>	<b>93,137,183</b>	<b>94,171,955</b>	<b>(1,034,772)</b>
<b>TOTAL NONCURRENT LIABILITIES</b>	<b>100,148,994</b>	<b>101,400,694</b>	<b>(1,251,700)</b>
<b>TOTAL LIABILITIES</b>	<b>\$ 113,022,218</b>	<b>\$ 115,227,197</b>	<b>\$ (2,204,979)</b>
<b><u>NET POSITION</u></b>			
UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$ 32,134,208	\$ 31,964,233	\$ 169,975
RISK RESERVE	8,600,000	8,600,000	-
REDUCTION RELATED TO NET PENSION & OPEB FUND BALANCE	(82,458,735)	(83,549,886)	1,091,151
CURRENT YEAR NET INCOME AVAILABLE FROM OPERATIONS	23,987,740	16,026,265	7,961,475
<b>TOTAL NET POSITION</b>	<b>\$ (17,736,787)</b>	<b>\$ (26,959,388)</b>	<b>\$ 9,222,601</b>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<b>\$ 95,285,431</b>	<b>\$ 88,267,809</b>	<b>\$ 7,017,622</b>

**Del Mar College**  
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**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
84058	7/1/2025	Aquatic Renovations	\$ 1,300.00	Repairs & Maintenance
84059	7/1/2025	Astound Business Solutions	3,100.00	Internet
84060	7/1/2025	AT & T	11,424.71	Internet
84061	7/1/2025	Beacon Technologies	630.00	Software Desk Lic Fees
84062	7/1/2025	Big M Pest Control	39.00	Repairs & Maintenance
84063	7/1/2025	Flowers Baking Company	127.73	Food Supplies
84064	7/1/2025	Full Compass Systems LTD	52.35	Supplies - Not Cap Not INVT
84065	7/1/2025	Gulf Coast Nut and Bolt Supply	410.93	Repairs & Maintenance
84066	7/1/2025	HEB Grocery Company	1,992.44	Food Supplies
84067	7/1/2025	Instructure Inc	6,623.70	Transcript Fee
84068	7/1/2025	Interstate Batteries of	115.47	P & S - Other
84069	7/1/2025	JimSon Inc	200.00	Repairs & Maintenance
84070	7/1/2025	King Ranch	575.70	Site Supplies
84071	7/1/2025	Kyrish Truck Ctr	1,537.35	Repairs & Maintenance
84072	7/1/2025	Lawrence Greenwood	1,115.50	Instructional Supplies
84073	7/1/2025	Liquid Environmental Solutions	830.94	Environmental Compliance
84074	7/1/2025	McComb Relocation Services	2,028.00	Contractors
84075	7/1/2025	Palacios Marine & Industrial C	7,487.72	Repairs & Maintenance
84076	7/1/2025	Pittsburg Paints	89.92	Building Structure
84077	7/1/2025	Pocket Nurse	1,877.80	Supplies - Not Cap Not INVT
84078	7/1/2025	Screening One Inc	544.50	Online Services
84079	7/1/2025	Spectrum	8,620.91	Internet
84080	7/1/2025	Stewart Dean Bearing Inc	400.74	HVAC
84081	7/1/2025	Third Coast Distributing	102.06	Instructional Supplies
84082	7/1/2025	Toshiba Business Solutions	3,026.59	Copier Rental
84083	7/1/2025	Tri-Anim Health Services Inc	1,093.10	Instructional Supplies
84084	7/1/2025	UniFirst	622.84	Uniforms
84085	7/1/2025	United Corpus Christi Chamber	300.00	Production, Publications & Prom
84086	7/1/2025	VWR International	871.00	Instructional Supplies
84087	7/3/2025		815.50	A/R - Students
84088	7/3/2025	BSN Sports LLC	419.82	Uniforms
84089	7/3/2025		858.00	Participant Support Costs
84091	7/3/2025	Dell Technologies Inc	10,943.73	< 5,000 Computer Not Cap INVT
84092	7/3/2025	EAN Services LLC	218.19	Travel
84093	7/3/2025	Got You Covered Work Wear and	2,528.20	Uniforms
84094	7/3/2025	GTSimulators by Global Technol	17,990.00	< 5,000 Equip Not Cap INVT
84095	7/3/2025	Identisys Inc	3,688.00	Instructional Supplies
84096	7/3/2025	Image Access Inc	15,867.00	> 5,000 Computers Capitalized
84097	7/3/2025	McKesson Medical-Surgical Gove	161.15	Instructional Supplies
84098	7/3/2025	Music & Arts	12,518.80	> 5,000 Equipment Capitalized
84099	7/3/2025	Overdrive Inc	2,000.00	Library - Elec Resource
84100	7/3/2025	City O. Rockport	25.00	Other General Expense
84101	7/3/2025		25.00	A/R - Students
84102	7/3/2025	Sam's Club	121.46	Food Supplies
84103	7/3/2025	Solomon EOS LLC	9,700.00	Instructional Supplies
84104	7/3/2025	U.S. Bank Voyager Fleet System	8,344.78	Fuel/Oil
84105	7/3/2025		858.00	Participant Support Costs
84106	7/8/2025	Aircraft Spruce & Specialty Co	126.02	Instructional Supplies
84107	7/8/2025	Bickerstaff Heath Delgado	6,055.00	Legal Fees
84108	7/8/2025	Big M Pest Control	135.00	Repairs & Maintenance
84109	7/8/2025	Department of Information	568.58	Telephone
84110	7/8/2025	EAN Services LLC	818.31	Travel
84111	7/8/2025	FacilitySolutions Group	15,495.60	SC NC Electrical



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**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
84112	7/8/2025	Flowers Baking Company	333.37	Food Supplies
84113	7/8/2025	HEB Grocery Company	104.37	Instructional Supplies
84114	7/8/2025	Home Depot	3,359.52	Instructional Supplies
84115	7/8/2025	Hub City Overhead Door	510.00	SC NC Building Structure
84116	7/8/2025	Interstate Batteries of	654.70	Repairs & Maintenance
84117	7/8/2025	Kelly Anderson Group	1,198.50	Online Services
84118	7/8/2025	King Ranch	271.66	Site Supplies
84119	7/8/2025	Lawrence Greenwood	339.50	Instructional Supplies
84120	7/8/2025	Mettler Toledo Llc	6,387.50	Repairs & Maintenance
84121	7/8/2025	Patterson Dental Company	747.39	Instructional Supplies
84122	7/8/2025	Pittsburg Paints	90.07	Building Structure
84123	7/8/2025	Pocket Nurse	12,469.31	< 5,000 Equip Not Cap INVT
84124	7/8/2025	PODS Enterprises LLC	117.10	P & S - Other
84125	7/8/2025	Polsinelli PC	27,320.00	Legal Fees
84126	7/8/2025	Publicdata.Com	277.00	Software Desk Lic Fees
84127	7/8/2025	Respondus Inc	29,945.00	Software Desk Lic Fees
84128	7/8/2025	ROC Software Systems Inc	636.00	Software Desk Lic Fees
84129	7/8/2025	Joel Romo	7,500.00	Consultants
84130	7/8/2025	SPBS Inc	1,548.00	Contract Labor
84131	7/8/2025	Texas Chiller Systems LLC	6,750.00	SC NC HVAC
84132	7/8/2025	UniFirst	10.69	Uniforms
84133	7/8/2025	VWR International	2,302.83	Instructional Supplies
84134	7/8/2025	Alan G. Woolsey	200.00	Funds Held for Other Additions
84135	7/10/2025	Alamo Iron Works	10,543.80	Instructional Supplies
84136	7/10/2025	AOTA	5,240.00	Accreditation Expense
84137	7/10/2025	HEB Grocery Company	114.64	Food Supplies
84138	7/10/2025	Home Depot	3,859.17	Supplies - Not Cap Not INVT
84139	7/10/2025	Instructure Inc	3,415.50	Transcript Fee
84140	7/10/2025	Intelligent Ultrasound North A	2,887.50	Software Desk Lic Fees
84141	7/10/2025	Konica Minolta	6,816.00	Copier Rental
84142	7/10/2025	Lexisnexis Matthew Bender	27,725.78	Library Continuation
84143	7/10/2025	Loftin Equipment Co	347.95	SC NC HVAC
84144	7/10/2025	McKesson Medical-Surgical Gove	2,889.74	Instructional Supplies
84145	7/10/2025	MES Service Company LLC	34,156.00	> 5,000 Equipment Capitalized
84146	7/10/2025	Moller Promotional Products LL	177.00	Other General Expense
84147	7/10/2025	Spectrum	16,756.38	Internet
84148	7/10/2025	UniFirst	344.55	Uniforms
84149	7/11/2025		2,874.00	A/R - Students
84150	7/11/2025	Annuity Investment	25.00	A/P - TSA
84151	7/11/2025	Fiduciary Trust Company of New	20.00	A/P - TSA
84152	7/11/2025	IRS Austin Service Center	35.00	A/P - IRS Levy
84153	7/11/2025		1,245.00	A/R - Students
84154	7/11/2025		25.00	A/R - Students
84155	7/15/2025	Alliance Health Resources Mobi	2,810.00	Online Services
84156	7/15/2025	AT & T	1,069.53	Internet
84158	7/15/2025		53.45	Funds Held for Other Additions
84159	7/15/2025	CCISD	2,000.00	Production,Publications & Prom
84160	7/15/2025	Clean Harbors Environmental	26,402.25	Environmental Compliance
84161	7/15/2025		53.45	Funds Held for Other Additions
84162	7/15/2025	Facility Programming and Consu	18,820.00	Consultants
84163	7/15/2025		53.45	Funds Held for Other Additions
84164	7/15/2025		53.45	Funds Held for Other Additions
84165	7/15/2025		53.45	Funds Held for Other Additions

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**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
84166	7/15/2025		53.45	Funds Held for Other Additions
84167	7/15/2025		53.45	Funds Held for Other Additions
84168	7/15/2025		53.45	Funds Held for Other Additions
84169	7/15/2025		53.45	Funds Held for Other Additions
84170	7/15/2025	Northern Safety Company Inc	653.52	Supplies - Not Cap Not INVT
84171	7/15/2025		53.45	Funds Held for Other Additions
84172	7/15/2025	Pitney Bowes Inc	252.00	Postage
84173	7/15/2025	Pocket Nurse	510.04	Instructional Supplies
84174	7/15/2025	Sames Crow Ford	3,122.36	Repairs & Maintenance
84175	7/15/2025	Softdocs	32,351.62	Maint Agree-Software
84176	7/15/2025	Spectrum	8,502.78	Internet
84177	7/15/2025		53.45	Funds Held for Other Additions
84178	7/15/2025	Trane U.S. Inc.	3,888.00	SC NC HVAC
84180	7/15/2025	UniFirst	102.04	Uniforms
84181	7/15/2025	US Foods Inc	1,050.76	Food Supplies
84182	7/15/2025	VWR International	319.58	Instructional Supplies
84183	7/15/2025	Weaver Instructional Systems I	16,000.00	Software Desk Lic Fees
84184	7/15/2025		53.45	Funds Held for Other Additions
84185	7/17/2025	Bio-Rad Laboratories	71.01	Instructional Supplies
84186	7/17/2025	Daniels Manufacturing Corporat	5,980.00	Prepaid Expenses
84187	7/17/2025	Gall's Inc	100.99	Other General Expense
84188	7/17/2025	GreatAmerica Financial Service	531.00	Equipment Maintenance Subscrip
84189	7/17/2025	HEB Grocery Company	117.37	Instructional Supplies
84190	7/17/2025	Home Depot	6,350.08	Building Structure
84191	7/17/2025	Interstate Batteries of	150.69	P & S - Other
84192	7/17/2025	Stephen Kaufman	17.00	Other General Expense
84193	7/17/2025	Kelly Anderson Group	1,198.50	Online Services
84194	7/17/2025	King Ranch	679.99	Site Supplies
84195	7/17/2025		53.45	Funds Held for Other Additions
84196	7/17/2025	Lawrence Greenwood	2,473.50	Instructional Supplies
84197	7/17/2025	Liquid Environmental Solutions	485.78	Environmental Compliance
84198	7/17/2025	Loftin Equipment Co	462.75	SC NC HVAC
84199	7/17/2025	McGraw Hill LLC	1,415.48	Library - Elec Resource
84200	7/17/2025	Mobile Communications America	9,999.99	< 5,000 Equip Not Cap INVT
84201	7/17/2025	Overdrive Inc	3,750.00	Library - Elec Resource
84202	7/17/2025	Realityworks Inc	2,999.00	< 5,000 Equip Not Cap INVT
84203	7/17/2025	Sirsidynix	7,350.00	Library - Elec Resource
84204	7/17/2025	Toshiba Business Solutions	10,055.38	Copier Rental
84205	7/17/2025	VWR International	203.60	Instructional Supplies
84206	7/17/2025	Westside Business Association	5,000.00	Memberships & Dues
84207	7/22/2025	Armstrong McCall Beauty Supply	172.00	Instructional Supplies
84208	7/22/2025	BSN Sports LLC	873.39	Instructional Supplies
84209	7/22/2025	Camacho Demolition LLC	3,635.00	Environmental Compliance
84210	7/22/2025	City of Corpus Christi	60.00	Memberships & Dues
84211	7/22/2025	Computer Solutions	2,383.03	Supplies - Not Cap Not INVT
84212	7/22/2025	DEX Imaging LLC	1,174.67	Copier Rental
84213	7/22/2025	Dub's Garage	89.25	Repairs & Maintenance
84214	7/22/2025	EAN Services LLC	673.30	Funds Held for Other Additions
84215	7/22/2025	Estrada Hinojosa Investment	10,000.00	Consultants
84216	7/22/2025	Fisher Rosemount Systems	918.81	Supplies - Not Cap Not INVT
84217	7/22/2025		400.00	Participant Support Costs
84218	7/22/2025	HEB Grocery Company	15.79	Food Supplies
84219	7/22/2025	IBM Corporation	17,352.00	Software Desk Lic Fees

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**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
84220	7/22/2025		400.00	Participant Support Costs
84221	7/22/2025	Lawrence Greenwood	436.50	Instructional Supplies
84222	7/22/2025	Mission Restaurant Supply	6,183.75	> 5,000 Equipment Capitalized
84223	7/22/2025	PODS Enterprises LLC	117.10	P & S - Other
84224	7/22/2025	Presspage Inc	19,060.00	Software Desk Lic Fees
84225	7/22/2025	Realpage Inc	15,000.00	Consultants
84226	7/22/2025	Sam's Club	308.89	Funds Held for Other Additions
84227	7/22/2025	Sanpro Medical Waste	1,742.40	Disposal Medical Waste
84228	7/22/2025	SCLogic LLC	6,695.00	Software Desk Lic Fees
84229	7/22/2025	Screening One Inc	544.50	Online Services
84230	7/22/2025	Stewart Dean Bearing Inc	30.00	HVAC
84231	7/22/2025	TASB Risk Management Fund	4,681.18	Workman's Comp
84232	7/22/2025	Thomson Reuters- West	2,676.55	Library Continuation
84233	7/22/2025	UniFirst	237.21	Supplies - Not Cap Not INVT
84234	7/22/2025	VWR Funding Inc	652.08	Instructional Supplies
84235	7/22/2025	VWR Funding Inc	39.40	Instructional Supplies
84236	7/22/2025	VWR Funding Inc	41.35	Instructional Supplies
84237	7/22/2025		400.00	Participant Support Costs
84238	7/24/2025	Alameda Medical Supply	675.84	Participant Support Costs
84239	7/24/2025	Armstrong McCall Beauty Supply	295.25	Instructional Supplies
84240	7/24/2025	Astound Business Solutions	3,100.00	Internet
84241	7/24/2025	AT & T	6,539.01	Telephone
84242	7/24/2025	Bibliu Campus Inc	5,088.40	Funds Held for Others
84243	7/24/2025	Blue Ant Designs	2,060.00	Funds Held for Other Additions
84244	7/24/2025	ColorMark	634.60	Repairs & Maintenance
84245	7/24/2025	Columbia Advisory Group LLC	2,362.00	Consultants
84246	7/24/2025	Corpus Christi Electric Co Inc	647.12	Supplies - Not Cap Not INVT
84247	7/24/2025		5.00	A/R - Students
84248	7/24/2025	Facility Solutions Group	26,901.16	Repairs & Maintenance
84249	7/24/2025	Flowers Baking Company	127.73	Food Supplies
84250	7/24/2025	Gulf Coast Nut and Bolt Supply	125.44	Repairs & Maintenance
84251	7/24/2025	HEB Grocery Company	98.13	Food Supplies
84252	7/24/2025	Kiesler Police Supply Inc	1,834.80	Supplies - Not Cap Not INVT
84253	7/24/2025	Lawrence Greenwood	1,640.00	Instructional Supplies
84254	7/24/2025	McKesson Medical-Surgical Gove	892.60	Instructional Supplies
84255	7/24/2025		475.00	A/R - Students
84256	7/24/2025	Softdocs	43,589.97	Software Desk Lic Fees
84257	7/24/2025	South Texas School Furniture	3,305.00	< 5,000 Furn and Fix Not Cap
84258	7/24/2025	Southwest Binding & Laminating	237.66	Supplies - Not Cap Not INVT
84259	7/24/2025	Toolkit Technologies Inc	330,351.00	> 5,000 Equipment Capitalized
84260	7/24/2025	Toshiba Business Solutions	2,133.37	Copier Rental
84261	7/24/2025	UniFirst	297.67	Uniforms
84262	7/24/2025	US Omni & TSACG Compliance Ser	750.00	Consultants
84263	7/24/2025	Verizon Wireless	50.34	Telephone
84264	7/24/2025	VWR Funding Inc	117.31	Instructional Supplies
84265	7/24/2025	Annuity Investment	25.00	A/P - TSA
84266	7/24/2025	Fiduciary Trust Company of New	20.00	A/P - TSA
84267	7/24/2025	IRS Austin Service Center	35.00	A/P - IRS Levy
84268	7/29/2025	Apollo Towing Service	140.40	P & S - Other
84269	7/29/2025	Bio-Rad Laboratories	1,932.57	Instructional Supplies
84270	7/29/2025	City of Corpus Christi	137.31	Disposal Trash
84271	7/29/2025	College Board	21,103.40	Electronic Testing REsources
84272	7/29/2025	Corpus Christi Builders	1,027.50	Building Structure

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Check	Date	Payee	Amount	Description
84273	7/29/2025	e-Builder Inc	476.67	Const Cost - Consultants
84274	7/29/2025	Gannett Texas/New Mexico Local	286.68	Advertising
84275	7/29/2025	GK Techstar, LLC	25,286.87	Supplies - Not Cap Not INVT
84276	7/29/2025	JimSon Inc	20.78	Repairs & Maintenance
84277	7/29/2025	Lawrence Greenwood	291.00	Instructional Supplies
84278	7/29/2025	Music & Arts	16,622.14	> 5,000 Equipment Capitalized
84279	7/29/2025	Nueces County	1,849.94	Tax Assessing & Collecting
84280	7/29/2025	Papercut Software Pty Ltd	307.00	Maint Agree-Software
84281	7/29/2025	PASCO Scientific	120.76	Instructional Supplies
84282	7/29/2025	Linda T. Patterson	3,000.00	Consultants
84283	7/29/2025	Pocket Nurse	8,778.43	Instructional Supplies
84284	7/29/2025	Port Enterprises Ltd	6,519.00	Repairs & Maintenance
84285	7/29/2025	Ragic Inc	159.60	Software Desk Lic Fees
84286	7/29/2025	Sam's Club	515.80	Funds Held for Others
84287	7/29/2025	Stewart Dean Bearing Inc	62.28	HVAC
84288	7/29/2025	Sutherlands Inc	44.98	Instructional Supplies
84289	7/29/2025	T-Mobile USA Inc	779.78	Telephone
84290	7/29/2025	UniFirst	180.62	Supplies - Not Cap Not INVT
84291	7/29/2025	VWR Funding Inc	743.90	Instructional Supplies
84292	7/31/2025	Armstrong McCall Beauty Supply	511.38	Instructional Supplies
84293	7/31/2025	Bibliu Campus Inc	51,461.30	A/P-Viking Inclusive Access
84294	7/31/2025	Big M Pest Control	67.50	Repairs & Maintenance
84295	7/31/2025	Bio-Rad Laboratories	1,079.75	Instructional Supplies
84296	7/31/2025	EAN Services LLC	616.75	Travel
84297	7/31/2025	HEB Grocery Company	104.38	Food Supplies
84298	7/31/2025	Interstate Batteries of	124.95	P & S - Other
84299	7/31/2025	Lawrence Greenwood	776.00	Instructional Supplies
84300	7/31/2025	Oxford Nanopore Technologies I	1,575.00	Supplies - Not Cap Not INVT
84301	7/31/2025	Patterson Dental Company	233.10	Software Desk Lic Fees
84302	7/31/2025	Pittsburg Paints	210.56	Building Structure
84303	7/31/2025	Pocket Nurse	7,921.70	Instructional Supplies
84304	7/31/2025	Sam's Club	18.54	Food & Beverage
84305	7/31/2025	Sames Crow Ford	3,493.03	Repairs & Maintenance
84306	7/31/2025	Sutherlands Inc	435.59	Instructional Supplies
84307	7/31/2025	U.S. Bank Voyager Fleet System	12,651.58	Fuel/Oil
84308	7/31/2025	UniFirst	96.77	Uniforms
84309	7/31/2025	United Parcel Service Inc	25.83	Repairs & Maintenance
84310	7/31/2025	United Rentals North America I	1,364.91	Repairs & Maintenance
84311	7/31/2025	US Foods Inc	974.32	Food Supplies
84312	7/31/2025	VWR Funding Inc	1,165.32	Instructional Supplies
84313	7/31/2025	Annuity Investment	3,031.95	A/P - ORP
84314	7/31/2025	Ascensus Trust Co	3,830.09	A/P - ORP
84315	7/31/2025	Fiduciary Trust Company of New	4,703.33	A/P - ORP
84316	7/31/2025	NationalLife Insurance Compan	8,230.05	A/P - ORP
84317	7/31/2025	Putnam Investments (TSA)	750.00	A/P - TSA
84318	7/31/2025	Texas Real Estate Commission	290.00	Instructional Supplies
84319	7/31/2025	Texas Workforce Commission	9,688.59	Other General Expense
84320	7/31/2025	Yvonne V. Valdez Trustee	350.00	A/P - Bankruptcy
84321	7/31/2025	La Vockea L. Wallace	25.00	Fnds Held for Other - Salaries
E004016	7/1/2025	Rachel M. Benavides	86.39	Food & Beverage
E004016	7/1/2025	Matthew Busby	289.80	Travel
E004017	7/1/2025	Blanca S. Canales	188.30	Funds Held for Others
E004017	7/1/2025	Cecilia Gamboa	156.00	Travel

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E004017	7/1/2025	Jackie L. Landrum	1,229.63	Travel
E004017	7/1/2025	Davis D. Merrell	75.00	Travel
E004017	7/1/2025	AE Tools & Computers	2,030.00	Software Desk Lic Fees
E004017	7/1/2025	Amazon.Com LLC	839.52	Instructional Supplies
E004017	7/1/2025	American Welding & Gas Inc	1,729.37	Instructional Supplies
E004017	7/1/2025	CC Lawn Pros, LLC	4,250.00	Contractors
E004017	7/1/2025	Cintas Corporation	695.50	Contractors
E004017	7/1/2025	City of Corpus Christi	199.66	Water
E004018	7/1/2025	Clampitt Paper Co of San Anton	475.70	Supplies - Not Cap Not INVT
E004018	7/1/2025	Corpus Christi Freightliner	51.66	Repairs & Maintenance
E004018	7/1/2025	Corpus Christi Produce	208.48	Food Supplies
E004018	7/1/2025	Ellucian Company LLC	2,310.75	< 5,000 Software Not Cap INVT
E004018	7/1/2025	Everest Water and Coffee LLC	236.20	Food Supplies
E004018	7/1/2025	Ferguson Enterprises Inc	50.04	Plumbing
E004018	7/1/2025	Gateway Printing & Office Supp	3,319.73	Instructional Supplies
E004018	7/1/2025	Grainger Inc	354.75	Building Structure
E004018	7/1/2025	Healthstream, Inc	124.00	Electronic Testing REsources
E004018	7/1/2025	Johnstone Supply	717.00	HVAC
E004019	7/1/2025	Labatt Food Service LLC	1,011.34	Food Supplies
E004019	7/1/2025	LK Jordan & Associates	7,759.26	Contract Labor
E004019	7/1/2025	Nalco Company LLC	3,871.65	Chemical-Water Treatment
E004019	7/1/2025	O'Reilly Auto Parts	696.32	Instructional Supplies
E004019	7/1/2025	Pepsi Cola Corpus Christi	199.65	Food Supplies
E004019	7/1/2025	Safeguard System Inc	3,824.00	Repairs & Maintenance
E004019	7/1/2025	SecureTech	3,838.50	Consultants
E004019	7/1/2025	Southern Tire Mart	40.00	Repairs & Maintenance
E004019	7/1/2025	SpawGlass Contractors Inc	257,388.94	Contractors
E004019	7/1/2025	Winston Water Cooler of Corpus	567.70	Plumbing
E004020	7/1/2025	You Name It Specialties Inc	578.33	Production,Publications & Prom
E004020	7/3/2025	Dearborn Real Estate	639.91	Online Services
E004020	7/3/2025	Janie Terrell	858.00	Participant Support Costs
E004020	7/3/2025	Amazon.Com LLC	7,633.42	Instructional Supplies
E004020	7/3/2025	Bird's Rubber Stamps	67.45	Office Supplies
E004020	7/3/2025	City of Corpus Christi	250.00	Memberships & Dues
E004020	7/3/2025	Corpus Christi Freightliner	137.59	Repairs & Maintenance
E004020	7/3/2025	Gateway Printing & Office Supp	2,176.09	Supplies - Not Cap Not INVT
E004020	7/3/2025	Grainger Inc	148.12	Instructional Supplies
E004020	7/3/2025	Labatt Food Service LLC	51.37	Food Supplies
E004021	7/3/2025	Pepsi Cola Corpus Christi	773.87	Food Supplies
E004021	7/3/2025	Providence Tax Finance Managem	500.00	Consultants
E004021	7/3/2025	Schneider Electric	720.00	HVAC
E004021	7/3/2025	You Name It Specialties Inc	2,048.38	Production,Publications & Prom
E004021	7/8/2025	Debbie Alvarado	101.00	Travel
E004021	7/8/2025	Jason Flores	810.60	Travel
E004021	7/8/2025	Raul Garcia	1,673.36	Travel
E004021	7/8/2025	Denise A. Kaufman	31.50	Travel
E004021	7/8/2025	Roland M. Luis	314.35	Travel
E004022	7/8/2025	Nikoli I. Martinez	855.00	Participant Support Costs
E004022	7/8/2025	Robert P. Montez	141.00	Travel
E004022	7/8/2025	Raphael R. Rada	326.38	Travel
E004022	7/8/2025	Patricia Shipton Gov Affairs	7,500.00	Consultants
E004022	7/8/2025	Catherine M. West	926.00	Travel
E004022	7/8/2025	ABM Industry Groups LLC	117,464.25	Contractors



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E004022	7/8/2025	Airgas USA	155.00	Repairs & Maintenance
E004022	7/8/2025	Altex Electronics	485.93	PC Maintenance Supplies
E004022	7/8/2025	Amazon.Com LLC	7,821.26	Library Books
E004022	7/8/2025	American Welding & Gas Inc	2,137.77	Instructional Supplies
E004023	7/8/2025	Bird's Rubber Stamps	93.00	Supplies - Not Cap Not INVT
E004023	7/8/2025	Bugpro Inc	2,738.00	Repairs & Maintenance
E004023	7/8/2025	Bumper to Bumper Easy CDL	152.90	Online Services
E004023	7/8/2025	CC Lawn Pros, LLC	23,600.00	Contractors
E004023	7/8/2025	CDWG LLC	4,665.91	Supplies - Not Cap Not INVT
E004023	7/8/2025	Cintas Corporation	754.93	Contractors
E004023	7/8/2025	Concentra Medical Center	588.00	Employee Med Exam
E004023	7/8/2025	Corpus Christi Freightliner	323.91	Repairs & Maintenance
E004023	7/8/2025	Corpus Christi Produce	129.03	Food Supplies
E004023	7/8/2025	Corpus Christi Sign Company LI	3,374.13	Production, Publications & Prom
E004024	7/8/2025	Everest Water and Coffee LLC	280.00	Food Supplies
E004024	7/8/2025	Ferguson Enterprises Inc	39.26	Plumbing
E004024	7/8/2025	Fisher Scientific Company LLC	189.12	Instructional Supplies
E004024	7/8/2025	Gateway Printing & Office Supp	8,658.38	Office Supply Payable
E004024	7/8/2025	Grainger Inc	6,593.15	Site Supplies
E004024	7/8/2025	Johnstone Supply	1,176.13	HVAC
E004024	7/8/2025	Labatt Food Service LLC	3,955.95	Food Supplies
E004024	7/8/2025	Landauer Inc	1,157.20	Instructional Supplies
E004024	7/8/2025	LK Jordan & Associates	5,769.80	Contract Labor
E004024	7/8/2025	Pepsi Cola Corpus Christi	1,058.03	Food Supplies
E004025	7/8/2025	RegisterBlast	1,665.00	Hobet Test
E004025	7/8/2025	Republic Services Inc	11,217.04	Supplies - Not Cap Not INVT
E004025	7/8/2025	Schneider Electric	5,285.00	SC NC HVAC
E004025	7/8/2025	Shoreline Plumbing Co	1,220.00	SC NC Plumbing
E004025	7/8/2025	SP Marketplace Holdings Inc	5,406.00	Software Desk Lic Fees
E004025	7/8/2025	SpawGlass Contractors Inc	12,871.53	Contractors
E004025	7/8/2025	Uline	488.63	Instructional Supplies
E004025	7/8/2025	Winston Water Cooler of Corpus	12.84	Plumbing
E004025	7/8/2025	You Name It Specialties Inc	10,274.98	Production, Publications & Prom
E004025	7/10/2025	Cynthia E. Arbuckle	4.90	Travel
E004026	7/10/2025	Matthew Busby	86.10	Travel
E004026	7/10/2025	Maria E. Castillo	306.10	Travel
E004026	7/10/2025	Christina Gonzalez	36.00	Travel
E004026	7/10/2025	Samantha H. Kordahi	22.40	Travel
E004026	7/10/2025	Chelsey Longoria	85.00	Travel
E004026	7/10/2025	Robert V. Marraro, Jr.	42.70	Travel
E004026	7/10/2025	Lucia G. Perez	487.20	Travel
E004026	7/10/2025	Debbie A. Salazar Mondragon	54.60	Travel
E004026	7/10/2025	Tania L. Shumaker	31.50	Travel
E004026	7/10/2025	Amazon.Com LLC	4,756.37	Instructional Supplies
E004027	7/10/2025	American Welding & Gas Inc	5,612.62	Instructional Supplies
E004027	7/10/2025	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004027	7/10/2025	Bird's Rubber Stamps	201.50	Office Supplies
E004027	7/10/2025	Bugpro Inc	570.00	Repairs & Maintenance
E004027	7/10/2025	Carolina Biological Supply	505.89	Instructional Supplies
E004027	7/10/2025	CDWG LLC	482.20	Instructional Supplies
E004027	7/10/2025	Cintas Corporation	214.13	Contractors
E004027	7/10/2025	Corpus Christi Athletic Club	257.60	Corpus Christi Athletic Club
E004027	7/10/2025	Del Mar College Foundation	155.00	Foundation Contributions

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E004027	7/10/2025	Ebsco Subscription Services	30,372.50	Library - Elec Resource
E004028	7/10/2025	Fisher Scientific Company LLC	65,749.86	> 5,000 Equipment Capitalized
E004028	7/10/2025	Garda CL Southwest Inc	1,827.65	Security Services
E004028	7/10/2025	Gateway Printing & Office Supp	3,367.21	< 5,000 Furn and Fix Not Cap
E004028	7/10/2025	Henry Schein Inc	2,019.06	Repairs & Maintenance
E004028	7/10/2025	JL Squared Construction	10,270.00	Contractors
E004028	7/10/2025	Metlife	275.00	A/P - TSA
E004028	7/10/2025	PHCC San Antonio	2,457.74	Consultants
E004028	7/10/2025	Reliastar Life Insurance Co	75.00	A/P - TSA
E004028	7/10/2025	Southern Tire Mart	52.50	Repairs & Maintenance
E004028	7/15/2025	Emily M. Gonzalez	548.80	Travel
E004029	7/15/2025	Jason B. Houlihan	130.90	Travel
E004029	7/15/2025	Ali Kolahdouz	2,394.24	Travel
E004029	7/15/2025	Stephanie Nyberg	81.20	Travel
E004029	7/15/2025		53.45	Funds Held for Other Additions
E004029	7/15/2025	Gary D. Rivera	270.90	Travel
E004029	7/15/2025	Augustin Rivera Jr.	973.09	Travel
E004029	7/15/2025	Rebecca Salinas	32.90	Travel
E004029	7/15/2025		53.45	Funds Held for Other Additions
E004029	7/15/2025	Elizabeth L. Watson	333.90	Travel
E004029	7/15/2025	Amazon.Com LLC	933.68	Participant Support Costs
E004030	7/15/2025	American Welding & Gas Inc	726.11	Instructional Supplies
E004030	7/15/2025	Amtech Solutions, Inc.	13,400.00	Consultants
E004030	7/15/2025	Cintas Corporation	214.13	Contractors
E004030	7/15/2025	City of Corpus Christi	22,632.56	Commencement Expense
E004030	7/15/2025	Clampitt Paper Co of San Anton	334.02	Supplies - Not Cap Not INVT
E004030	7/15/2025	Columbia Electric Supply	57.25	Electrical
E004030	7/15/2025	Grainger Inc	441.32	Supplies - Not Cap Not INVT
E004030	7/15/2025	LK Jordan & Associates	5,326.14	Contract Labor
E004030	7/15/2025	Meeder Public Funds, Inc.	2,166.00	Consultants
E004030	7/15/2025	O'Reilly Auto Parts	77.38	P & S - Other
E004031	7/15/2025	Safeguard System Inc	1,098.51	Repairs & Maintenance
E004031	7/15/2025	Shi Government Solutions	44,089.74	Software Desk Lic Fees
E004031	7/15/2025	Southern Tire Mart	1,622.20	Repairs & Maintenance
E004031	7/15/2025	SpawGlass Contractors Inc	7,447.88	Contractors
E004031	7/15/2025	Stridde Callins & Associates	215,274.40	Consultants
E004031	7/15/2025	Touchnet Information System	1,929.15	Student Ref Exp
E004031	7/15/2025	You Name It Specialties Inc	4,655.35	Recruitment
E004031	7/17/2025	Ms. Cynthia L. Bridges	397.25	Travel
E004031	7/17/2025	Arturo L. Garcia	945.00	Contract Labor
E004031	7/17/2025		400.00	Participant Support Costs
E004032	7/17/2025		400.00	Participant Support Costs
E004032	7/17/2025	Lenora I. Keas	32.20	Travel
E004032	7/17/2025	Graciela M. Martinez	372.40	Travel
E004032	7/17/2025		710.00	Non Faculty Stipend
E004032	7/17/2025		400.00	Participant Support Costs
E004032	7/17/2025		400.00	Participant Support Costs
E004032	7/17/2025	Fidencio G. Palomo	392.00	Travel
E004032	7/17/2025	Jose F. Palomo	602.00	Travel
E004032	7/17/2025		400.00	Participant Support Costs
E004032	7/17/2025		2,000.00	Non Faculty Stipend
E004033	7/17/2025	Roberto Ruiz	189.00	Travel
E004033	7/17/2025	Eva V. Sepulveda	114.80	Travel

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E004033	7/17/2025		400.00	Participant Support Costs
E004033	7/17/2025		400.00	Participant Support Costs
E004033	7/17/2025	Angela N. Soto	201.60	Travel
E004033	7/17/2025	Mykia Thomas	366.80	Travel
E004033	7/17/2025	Natalie C. Villarreal	857.20	Travel
E004033	7/17/2025	Lauren M. White	550.10	Travel
E004033	7/17/2025		210.00	Non Faculty Stipend
E004033	7/17/2025	ACI Payments Inc	426.41	Bank Expenses
E004034	7/17/2025	Amazon.Com LLC	2,599.38	Supplies - Not Cap Not INVT
E004034	7/17/2025	Baxter Healthcare Corporation	150.00	Software Desk Lic Fees
E004034	7/17/2025	City of Corpus Christi	32,145.37	Gas
E004034	7/17/2025	Concentra Medical Center	147.00	Employee Med Exam
E004034	7/17/2025	Gateway Printing & Office Supp	2,894.57	Office Supply Payable
E004034	7/17/2025	Grainger Inc	428.49	Instructional Supplies
E004034	7/17/2025	Graves Dougherty Hearon	336.00	Legal Fees
E004034	7/17/2025	Labatt Food Service LLC	714.68	Food Supplies
E004034	7/17/2025	Netsync Network Solutions	20,352.12	< 5,000 Equip Not Cap INVT
E004034	7/17/2025	Puffer Sweiven LP	113,305.76	Software Desk Lic Fees
E004035	7/17/2025	Safeguard System Inc	260.00	Repairs & Maintenance
E004035	7/17/2025	SecureTech	1,138.50	Contract Labor
E004035	7/17/2025	Shi Government Solutions	281.25	Software Desk Lic Fees
E004035	7/17/2025	Shoreline Plumbing Co	26,379.32	SC NC Plumbing
E004035	7/17/2025	Stridde Callins & Associates	11,580.00	Consultants
E004035	7/17/2025	Terracon Consultants Inc	1,086.00	Consultants
E004035	7/17/2025	Texas Gulf Coast JATC	5,120.00	Consultants
E004035	7/17/2025	You Name It Specialties Inc	412.76	Production,Publications & Prom
E004035	7/22/2025	Melinda C. Eddleman	266.74	Travel
E004035	7/22/2025	Dearborn Real Estate	465.08	Online Services
E004036	7/22/2025	Lilliana M. Garcia	401.60	Travel
E004036	7/22/2025	Celia Garza	554.40	Travel
E004036	7/22/2025	Jerry W. Henry	311.00	Travel
E004036	7/22/2025	Rachel J. Jennische	141.00	Funds Held for Other Additions
E004036	7/22/2025	Kayla M. Lopez	376.15	Travel
E004036	7/22/2025		400.00	Participant Support Costs
E004036	7/22/2025	Stephanie A. Morin	319.00	Travel
E004036	7/22/2025	Robert T. Muilenburg	125.00	Funds Held for Other Additions
E004036	7/22/2025	Victoria L. Pannone	205.10	Travel
E004036	7/22/2025	Elizabeth A. Rivera	400.00	Participant Support Costs
E004037	7/22/2025	Leonard Rivera	52.50	Travel
E004037	7/22/2025	Maricela Villegas	56.70	Travel
E004037	7/22/2025	Yan Xu	2,310.70	Travel
E004037	7/22/2025	A-Auto Tech	401.72	Repairs & Maintenance
E004037	7/22/2025	Altex Electronics	1,199.88	PC Maintenance Supplies
E004037	7/22/2025	Amazon.Com LLC	2,000.85	Supplies - Not Cap Not INVT
E004037	7/22/2025	American Welding & Gas Inc	1,248.00	Instructional Supplies
E004037	7/22/2025	CDWG LLC	3,049.50	Supplies - Not Cap Not INVT
E004037	7/22/2025	City of Corpus Christi	18,337.68	Water
E004037	7/22/2025	Corpus Christi Produce	371.73	Food Supplies
E004038	7/22/2025	Deaf and Hard of Hearing Cente	560.00	Commencement Expense
E004038	7/22/2025	Everest Water and Coffee LLC	210.00	Food Supplies
E004038	7/22/2025	Felix Diesel Service Inc	16,040.56	Repairs & Maintenance
E004038	7/22/2025	Ferguson Enterprises Inc	138.18	Plumbing
E004038	7/22/2025	Fisher Scientific Company LLC	848.05	Instructional Supplies

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Check	Date	Payee	Amount	Description
E004038	7/22/2025	Grainger Inc	3,348.46	HVAC
E004038	7/22/2025	Healthstream, Inc	1,542.00	Electronic Testing REsources
E004038	7/22/2025	Henry Schein Inc	921.98	Repairs & Maintenance
E004038	7/22/2025	Johnstone Supply	106.32	HVAC
E004038	7/22/2025	LK Jordan & Associates	6,600.18	Contract Labor
E004039	7/22/2025	Safeguard System Inc	2,754.50	Contract Labor
E004039	7/22/2025	Southern Tire Mart	30.00	Repairs & Maintenance
E004039	7/22/2025	SpawGlass Contractors Inc	71,421.93	Const Cost - Contractors
E004039	7/22/2025	Stridde Callins & Associates	1,795.00	Consultants
E004039	7/22/2025	TK Elevator Corporation	13,126.98	Repairs & Maintenance
E004039	7/22/2025	Turner Ramirez Associates Inc	82,520.00	Consultants
E004039	7/22/2025	Weaver	1,760.00	Audit Fees
E004039	7/24/2025	Dearborn Real Estate	117.12	Online Services
E004039	7/24/2025		395.00	Participant Support Costs
E004039	7/24/2025	Patricia Shipton Gov Affairs	22,500.00	Consultants
E004040	7/24/2025	Amazon.Com LLC	2,760.97	Library Books
E004040	7/24/2025	American Welding & Gas Inc	146.84	Instructional Supplies
E004040	7/24/2025	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004040	7/24/2025	Caldwell Country Chevrolet II	105,400.00	Vehicles
E004040	7/24/2025	Carolina Biological Supply	308.45	Instructional Supplies
E004040	7/24/2025	CC Lawn Pros, LLC	24,050.00	Contractors
E004040	7/24/2025	CDWG LLC	4,042.20	Supplies - Not Cap Not INVT
E004040	7/24/2025	Cintas Corporation	540.80	Contractors
E004040	7/24/2025	City of Corpus Christi	12,313.98	Gas
E004040	7/24/2025	Corpus Christi Athletic Club	257.60	Corpus Christi Athletic Club
E004041	7/24/2025	Del Mar College Foundation	130.00	Foundation Contributions
E004041	7/24/2025	Doctums Global LLC	84,835.88	Consultants
E004041	7/24/2025	Felix Diesel Service Inc	942.41	Repairs & Maintenance
E004041	7/24/2025	Fisher Scientific Company LLC	3,580.96	Instructional Supplies
E004041	7/24/2025	Gateway Printing & Office Supp	862.49	Supplies - Not Cap Not INVT
E004041	7/24/2025	Grainger Inc	2,223.76	HVAC
E004041	7/24/2025	Johnstone Supply	197.92	HVAC
E004041	7/24/2025	Labatt Food Service LLC	1,717.51	Food Supplies
E004041	7/24/2025	Metlife	275.00	A/P - TSA
E004041	7/24/2025	O'Reilly Auto Parts	77.98	P & S - Other
E004042	7/24/2025	PowerSchool Group LLC	17,936.62	Software Desk Lic Fees
E004042	7/24/2025	Reliastar Life Insurance Co	75.00	A/P - TSA
E004042	7/24/2025	SecureTech	864.47	Software Desk Lic Fees
E004042	7/24/2025	Shi Government Solutions	8,862.20	Software Desk Lic Fees
E004042	7/24/2025	SpawGlass Contractors Inc	7,421.50	Contractors
E004042	7/24/2025	Terracon Consultants Inc	5,750.00	Consultants
E004042	7/24/2025	Texas Gulf Coast JATC	8,800.00	Consultants
E004042	7/24/2025	Urban Engineering	7,834.00	Consultants
E004042	7/24/2025	Victory Building Team	187,530.01	Const Cost - Contractors
E004042	7/24/2025	W White Air Conditioning	706.00	Contractors
E004043	7/24/2025	You Name It Specialties Inc	1,352.02	Production,Publications & Prom
E004043	7/29/2025	Rolando R. Pena	565.23	Travel
E004043	7/29/2025	Adamson & Company Llc	1,500.75	Consultants
E004043	7/29/2025	Amigos Library Services	2,000.00	Memberships & Dues
E004043	7/29/2025	Columbia Electric Supply	89.74	Electrical
E004043	7/29/2025	Command Commissioning Llc	4,026.75	Consultants
E004043	7/29/2025	Corpus Christi Produce	186.30	Food Supplies
E004043	7/29/2025	Critical Mention Inc	14,800.00	Software Desk Lic Fees

**Del Mar College**  
**Financial Record System**  
**Bank 41 Colleague**

**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
E004043	7/29/2025	Deaf and Hard of Hearing Cente	48,301.25	Recruitment
E004043	7/29/2025	Felix Diesel Service Inc	315.78	Repairs & Maintenance
E004044	7/29/2025	Fisher Scientific Company LLC	667.17	Instructional Supplies
E004044	7/29/2025	Grainger Inc	49.37	Instructional Supplies
E004044	7/29/2025	Labatt Food Service LLC	3,346.88	Food Supplies
E004044	7/29/2025	LK Jordan & Associates	4,866.27	Contract Labor
E004044	7/29/2025	Nalco Company LLC	3,871.65	Chemical-Water Treatment
E004044	7/29/2025	O'Reilly Auto Parts	59.99	P & S - Other
E004044	7/29/2025	Pepsi Cola Corpus Christi	179.35	Food Supplies
E004044	7/29/2025	Safeguard System Inc	552.50	Repairs & Maintenance
E004044	7/29/2025	Schneider Electric	5,285.00	SC NC HVAC
E004044	7/29/2025	SpawGlass Contractors Inc	7,254.67	Contractors
E004045	7/29/2025	Texas Gulf Coast JATC	11,608.28	Consultants
E004045	7/29/2025	WWhite Air Conditioning	6,119.60	Contractors
E004045	7/29/2025	You Name It Specialties Inc	1,733.47	Production,Publications & Prom
E004045	7/31/2025	Ms. Beatriz I. Alvarado	1,113.36	Travel
E004045	7/31/2025	D'Andrea S. Chavez	142.10	Travel
E004045	7/31/2025	Omar Gonzalez	17.50	Travel
E004045	7/31/2025	Jonda L. Halcomb	564.58	Travel
E004045	7/31/2025	Willie A. Herrera	94.50	Travel
E004045	7/31/2025	Lara E. Hooper	480.20	Travel
E004045	7/31/2025	Robert T. Muilenburg	58.71	Funds Held for Others
E004046	7/31/2025		400.00	Participant Support Costs
E004046	7/31/2025	Fidencio G. Palomo	171.50	Travel
E004046	7/31/2025	Christina M. Perez	273.00	Travel
E004046	7/31/2025	Lisa B. Pollakis	223.59	Travel
E004046	7/31/2025	Sydney L. Saumby	408.55	Travel
E004046	7/31/2025	Israel Villanueva	1,386.55	Travel
E004046	7/31/2025	ACI Payments Inc	935.67	Bank Expenses
E004046	7/31/2025	Altex Electronics	605.13	PC Maintenance Supplies
E004046	7/31/2025	Amazon.Com LLC	244.98	Library Books
E004046	7/31/2025	American Welding & Gas Inc	39.31	Instructional Supplies
E004047	7/31/2025	Anderson Marketing Group	32,446.49	Advertising
E004047	7/31/2025	Apple Computer Inc	897.00	Supplies - Not Cap Not INVT
E004047	7/31/2025	Bird's Rubber Stamps	511.30	Office Supplies
E004047	7/31/2025	Columbia Electric Supply	680.11	Electrical
E004047	7/31/2025	Corpus Christi Athletic Club	5,433.52	Corpus Christi Athletic Club
E004047	7/31/2025	Corpus Christi Freightliner	122.25	Repairs & Maintenance
E004047	7/31/2025	Del Mar College Foundation	4,235.00	Foundation Contributions
E004047	7/31/2025	Ellucian Company LLC	23,354.00	< 5,000 Software Not Cap INVT
E004047	7/31/2025	Everything But the Mime Inc	7,300.00	Contract Labor
E004047	7/31/2025	Jefferson National Life	4,792.25	A/P - ORP
E004048	7/31/2025	JL Squared Construction	214,500.00	Contractors
E004048	7/31/2025	LK Jordan & Associates	2,418.15	Contract Labor
E004048	7/31/2025	Metlife	1,040.82	A/P - ORP
E004048	7/31/2025	N. Martinez & Associates Inc	3,150.00	Contract Labor
E004048	7/31/2025	Online Computer Library Ctr In	17,137.93	Library - Catalog Services
E004048	7/31/2025	Reliastar Life Insurance Co	100.00	A/P - TSA
E004048	7/31/2025	Shi Government Solutions	59,424.57	Maint Agree-Software
E004048	7/31/2025	Texas Gulf Coast JATC	6,200.00	Consultants
E004048	7/31/2025	USAA Annuity Life Insurance Co	3,083.58	A/P - ORP
E004048	7/31/2025	Victory Capital Advisers Inc	9,656.81	A/P - ORP
E004049	7/31/2025	W White Air Conditioning	569.99	SC NC HVAC



**Del Mar College**  
**Financial Record System**  
**Bank 41 Colleague**

**Disbursements for dates 07/01/2025 thru 07/31/2025**

<u>Check</u>	<u>Date</u>	<u>Payee</u>	<u>Amount</u>	<u>Description</u>
E004049	7/31/2025	Winston Water Cooler of Corpus	543.16	Plumbing
E004049	7/31/2025	You Name It Specialties Inc	1,072.48	Production, Publications & Prom
Total:			<u>\$ 3,838,375.69</u>	

**Del Mar College**  
**Financial Record System**  
**Checks over 10,000**

**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
84060	7/1/2025	AT & T	\$ 11,424.71	Internet
84091	7/3/2025	Dell Technologies Inc	10,943.73	< 5,000 Computer Not Cap INVT
84094	7/3/2025	GTSimulators by Global Technol	17,990.00	< 5,000 Equip Not Cap INVT
84096	7/3/2025	Image Access Inc	15,867.00	> 5,000 Computers Capitalized
84098	7/3/2025	Music & Arts	12,518.80	> 5,000 Equipment Capitalized
84111	7/8/2025	Facility Solutions Group	15,495.60	SC NC Electrical
84123	7/8/2025	Pocket Nurse	12,469.31	< 5,000 Equip Not Cap INVT
84125	7/8/2025	Polsinelli PC	27,320.00	Legal Fees
84127	7/8/2025	Respondus Inc	29,945.00	Software Desk Lic Fees
84135	7/10/2025	Alamo Iron Works	10,543.80	Instructional Supplies
84142	7/10/2025	Lexisnexis Matthew Bender	27,725.78	Library Continuation
84145	7/10/2025	MES Service Company LLC	34,156.00	> 5,000 Equipment Capitalized
84147	7/10/2025	Spectrum	16,756.38	Internet
84160	7/15/2025	Clean Harbors Environmental	26,402.25	Environmental Compliance
84162	7/15/2025	Facility Programming and Consu	18,820.00	Consultants
84175	7/15/2025	Softdocs	32,351.62	Maint Agree-Software
84183	7/15/2025	Weaver Instructional Systems I	16,000.00	Software Desk Lic Fees
84204	7/17/2025	Toshiba Business Solutions	10,055.38	Copier Rental
84215	7/22/2025	Estrada Hinojosa Investment	10,000.00	Consultants
84219	7/22/2025	IBM Corporation	17,352.00	Software Desk Lic Fees
84224	7/22/2025	Presspage Inc	19,060.00	Software Desk Lic Fees
84225	7/22/2025	Realpage Inc	15,000.00	Consultants
84248	7/24/2025	Facility Solutions Group	26,901.16	Repairs & Maintenance
84256	7/24/2025	Softdocs	43,589.97	Software Desk Lic Fees
84259	7/24/2025	Toolkit Technologies Inc	330,351.00	> 5,000 Equipment Capitalized
84271	7/29/2025	College Board	21,103.40	Electronic Testing REsources
84275	7/29/2025	GK Techstar, LLC	25,286.87	Supplies - Not Cap Not INVT
84278	7/29/2025	Music & Arts	16,622.14	> 5,000 Equipment Capitalized
84293	7/31/2025	Bibliu Campus Inc	51,461.30	A/P-Viking Inclusive Access
84307	7/31/2025	U.S. Bank Voyager Fleet System	12,651.58	Fuel/Oil
E004019	7/1/2025	SpawGlass Contractors Inc	257,388.94	Contractors
E004022	7/8/2025	ABM Industry Groups LLC	117,464.25	Contractors
E004023	7/8/2025	CC Lawn Pros, LLC	23,600.00	Contractors
E004025	7/8/2025	Republic Services Inc	11,217.04	Supplies - Not Cap Not INVT
E004025	7/8/2025	SpawGlass Contractors Inc	12,871.53	Contractors
E004025	7/8/2025	You Name It Specialties Inc	10,274.98	Production,Publications & Prom
E004027	7/10/2025	Ebsco Subscription Services	30,372.50	Library - Elec Resource
E004028	7/10/2025	Fisher Scientific Company LLC	65,749.86	> 5,000 Equipment Capitalized
E004028	7/10/2025	JL Squared Construction	10,270.00	Contractors
E004030	7/15/2025	Amtech Solutions, Inc.	13,400.00	Consultants
E004030	7/15/2025	City of Corpus Christi	22,632.56	Commencement Expense
E004031	7/15/2025	Shi Government Solutions	44,089.74	Software Desk Lic Fees
E004031	7/15/2025	Stridde Callins & Associates	215,274.40	Consultants
E004034	7/17/2025	City of Corpus Christi	32,145.37	Gas
E004034	7/17/2025	Netsync Network Solutions	20,352.12	< 5,000 Equip Not Cap INVT
E004034	7/17/2025	Puffer Sweiven LP	113,305.76	Software Desk Lic Fees
E004035	7/17/2025	Shoreline Plumbing Co	26,379.32	SC NC Plumbing
E004035	7/17/2025	Stridde Callins & Associates	11,580.00	Consultants
E004037	7/22/2025	City of Corpus Christi	18,337.68	Water
E004038	7/22/2025	Felix Diesel Service Inc	16,040.56	Repairs & Maintenance
E004039	7/22/2025	SpawGlass Contractors Inc	71,421.93	Const Cost - Contractors
E004039	7/22/2025	TK Elevator Corporation	13,126.98	Repairs & Maintenance
E004039	7/22/2025	Turner Ramirez Associates Inc	82,520.00	Consultants
E004039	7/24/2025	Patricia Shipton Gov Affairs	22,500.00	Consultants
E004040	7/24/2025	Caldwell Country Chevrolet II	105,400.00	Vehicles
E004040	7/24/2025	CC Lawn Pros, LLC	24,050.00	Contractors
E004040	7/24/2025	City of Corpus Christi	12,313.98	Gas
E004041	7/24/2025	Doctums Global LLC	84,835.88	Consultants
E004042	7/24/2025	PowerSchool Group LLC	17,936.62	Software Desk Lic Fees
E004042	7/24/2025	Victory Building Team	187,530.01	Const Cost - Contractors
E004043	7/29/2025	Critical Mention Inc	14,800.00	Software Desk Lic Fees
E004043	7/29/2025	Deaf and Hard of Hearing Cente	48,301.25	Recruitment
E004045	7/29/2025	Texas Gulf Coast JATC	11,608.28	Consultants

**Del Mar College**  
**Financial Record System**  
**Checks over 10,000**

**Disbursements for dates 07/01/2025 thru 07/31/2025**

Check	Date	Payee	Amount	Description
E004047	7/31/2025	Anderson Marketing Group	32,446.49	Advertising
E004047	7/31/2025	Ellucian Company LLC	23,354.00	< 5,000 Software Not Cap INVT
E004048	7/31/2025	JL Squared Construction	214,500.00	Contractors
E004048	7/31/2025	Online Computer Library Ctr In	17,137.93	Library - Catalog Services
E004048	7/31/2025	Shi Government Solutions	59,424.57	Maint Agree-Software
Total:			<u>\$ 3,052,119.31</u>	

# Regular Agenda Item 4

**TO:** Mark Escamilla, Ph.D.  
President and CEO

**FROM:** Tammy McDonald *TM*  
Vice President of Administration and Human Resources

**DATE:** August 28, 2025

**RE:** Internal Audit Report to the Board of Regents

**SUMMARY:**

As part of the internal audit process, for board review and acceptance, the following information will be presented by Daniel Graves, a partner with Weaver.

Regular Agenda

- FY25 Internal Audit Plan Status
  - Financial Aid
  - Maintenance
  - Information Security – Follow Up
- FY25 Annual Report status
- FY26 Proposed Internal Audit Plan status

**BACKGROUND:**

The Board of Regent's Audit Committee met on August 26, 2025. Daniel Graves with Weaver was present and reported to the committee internal audit activities that included FY25 plan status and audit reports, FY25 Annual Report status, FY26 Proposed Internal Audit Plan status.

**RECOMMENDATION:**

Board Action to accept the Internal Audit Report.

**LIST OF SUPPORTING DOCUMENTS:**

Presentation



# Del Mar College

## Internal Audit Status Report to the Board

September 9, 2025





# 2025 IA Update

## 2025 Internal Audit Plan Status

- Senate Bill 17 Compliance: Complete
- Financial Aid: Expected to be complete by 8/31
- Maintenance: October 2025
- Bursar's Office Follow-up: Complete
- Accounts Payable and Disbursements Follow-up: Complete
- Information Security Follow-up: Complete

# Internal Audit over Financial Aid



## **Scope**

- This internal audit is focused on the design and effectiveness of Del Mar College's (DMC's) Financial Aid processes. The scope \*Institutional (Fellowships), \*Local, \*State, and \*Federal Financial Aid.

## **Objectives**

- We are confirming that the processes in place have controls to address the relevant key risks.
- We are performing testing of controls and compliance for the significant activities in the financial aid processes. These procedures primarily focus on the compliance activities and procedures in the federal single audit guidance.
- We are also reviewing user access within key IT systems for financial aid to ensure access is restricted to appropriate individuals and appropriate levels.

## **Status**

- Fieldwork has been delayed by higher than anticipated activity in the Freedom to Dream initiative
- Testing is expected to be complete by August 31

## Scope

- This internal audit will be focused on the design and effectiveness of Del Mar College's (DMC's) Maintenance processes to ensure internal controls are appropriately designed and procedures are efficiently and effectively performed. The audit will include the following activities:
  - Facilities Maintenance
  - Construction and Repairs
  - Grounds Maintenance
  - Deferred Maintenance
- The following processes will not be included:
  - Tools and Supplies
  - Custodial

## Objectives

1. Determine whether annual maintenance plans are completed and verify that the annual maintenance plans are monitored to prioritize critical maintenance to avoid increasing items in the deferred maintenance listing.
2. Determine whether unscheduled maintenance items are resolved effectively and in a timely manner.
3. Determine whether planning and budgeting for annual maintenance, capital projects and addressing deferred maintenance are integrated to effectively manage and monitor overall facilities for the College.

## **Scope**

- This internal audit is focused on the follow-up procedures to validate that corrective action has been taken to remediate the one remaining open issue identified in the Internal Audit over Information Security.

## **Status**

- All fieldwork and reporting is complete. All issues from the Information Security audit have been remediated.

# Risk Assessment and Annual Report

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Procedures to update the risk assessment and develop the FY 2026 internal audit plan are in progress.

Considerations for the 2026 plan will include:

- Updated risk profile
- Internal audit history
- Emerging risks

The FY 2025 annual internal audit report has been drafted. Upon completion of the FY 2026 internal audit plan, we will present it to the Board for approval.



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# Discussion

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