

November 5, 2025

NOTICE OF MEETING

The **Regular Meeting** of the Board of Regents of the Del Mar College District will convene at **1:00 p.m., Tuesday, November 11, 2025**, at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas.

AGENDA

CALL TO ORDER

QUORUM CALL

MOMENT OF SILENCE

PLEDGE OF ALLEGIANCE

DMC VISION STATEMENT: *Del Mar College empowers our communities to achieve their dreams.*

Del Mar College is streaming live audio and video from the official Board of Regents meetings on the College's website in real-time, with the exception of portions of the meeting considered as "closed session" by statute.

GENERAL PUBLIC COMMENTS (Non-Agenda Items) – 3-minute time limit

- Specific Public Comments will be allowed on agenda items prior to action by the Board.
- General Public Comments may be moved on the agenda at the discretion of the Board Chair and as an accommodation to those in attendance.
- Pursuant to the Texas Open Meetings Act, the College is limited in responding to public comments or inquiries as follows:
 1. Provide a statement of specific factual information in response to an inquiry.
 2. Recite existing policy in response to an inquiry.
 3. Propose placing the subject of the inquiry on the agenda for a subsequent meeting.

(Tex. Govt. Code Section § 551.042)

RECOGNITIONS:

- Tania Shoemaker, Graphic Design Specialist, and Stephany Guzman, Graphic Designer, received two gold and one bronze medallion by the National Council of Marketing and Public Relations Conference.....Mr. Jeff Olsen
(I: Communicate, Goal 2: Connect beyond the College)

COLLEGE PRESIDENT’S REPORT..... Dr. Mark Escamilla

- October 29, 2025: TACC Quarterly Meeting (Virtual)
(I: Communicate, Goal 2: Connect beyond the College)
- October 30, 2025: Scholarship Banquet
(II: Elevate, Goal 1: Increase completion for all students and Goal 2: Maximize resources entrusted to the College)
- Interviews for Executive Vice President Chief Operating Officer (EVPCOO)
(I: Communicate, Goal 1: Collaborate across the College and Goal 2: Connect beyond the College)
- October 24, 2025: Turkey Bowl 2025 Celebration
(III Cultivate, Goal 1: Nurture our faculty and staff to achieve their full potential and Goal 2: Optimize the Viking Student Experience)
- October 28, 2025: F2D Student Lunch
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

REGENT’S REPORTS:

- ACCT Leadership Congress, New Orleans, LA October 22-25, 2025, including ACCT Board of Directors and Board Committees, October 20-21, 2025
.....Regents Scott, Babbili, Garza, and Turner
(I: Communicate, Goal 2: Connect beyond the College)

STAFF REPORTS:

- SACSCOC Fifth-Year Interim Report Update.....Dr. Sydney Saumby
(II: Elevate, Goal 1: Increase completion for all students)
- 2024-2029 Strategic Plan Update: Charting the Viking Way.....Dr. Natalie Villarreal
(I: Communicate; II: Elevate; and III: Cultivate)

PENDING BUSINESS:

Status Report on Requested Information

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:
Regular Board Meeting, October 14, 2025
(I: Communicate, Goal 2: Connect beyond the College)
2. Acceptance of Investments for October 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)
3. Acceptance of Financials for September 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for consent agenda items

REGULAR AGENDA

4. Discussion and possible action regarding administration's recommendation and the Board's authorization to proceed with the 2026-2027 Freedom to Dream Cohort
.....Dr. Patricia Benavides-Dominguez and Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Public comments for this agenda item

5. Discussion and possible action related to casting votes (by Resolution) for candidate(s) in the Nueces County Appraisal District Board of Directors Election
.....Mr. Augustin Rivera, Jr.
(I: Communicate, Goal 2: Connect beyond the College)

Public comments for this agenda item

6. Discussion and possible action related to casting votes (by Resolution) for candidate(s) in the San Patricio County Appraisal District Board of Directors election
.....Mr. Augustin Rivera, Jr.
(I: Communicate, Goal 2: Connect beyond the College)

Public comments for this agenda item

7. CLOSED SESSION pursuant to:
- a. **TEX. GOV'T CODE § 551.071**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,
 - b. **TEX. GOV'T CODE § 551.074(a)(1)**: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT

PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the revision of the Open Meetings Act, Chapter 551, of the Texas Government Code.

Staff Reports

SACSCOC Fifth-Year Interim Report Update

Dr. Sydney Saumby
AVP of Institutional Effectiveness and Academics



DEL MAR COLLEGE

SACSCOC Fifth-Year Interim Report Update

Dr. Sydney Saumby

November 11, 2025

Del Mar College is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate degrees, associate degrees, and certificates.

Accreditation by SACSCOC signifies that the institution

1. has a mission appropriate to higher education
2. has resources, programs, and services sufficient to accomplish and sustain that mission
3. maintains clearly specified educational objectives that are consistent with its mission and appropriate to the degrees its offers, and that indicate whether it is successful in achieving its stated objectives.

Del Mar College's Accreditation History

1946: Initial accreditation with SACSCOC

1958 and 1960: First self-study and site visit

2016: Last Fifth-Year Interim Review

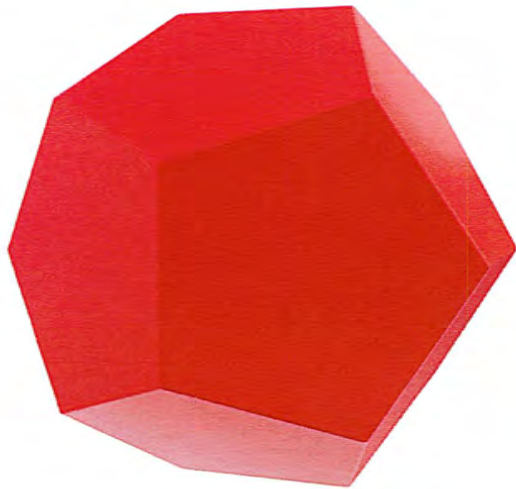
2021: Last Reaffirmation of Accreditation

2026: Next Fifth-Year Interim Report due

Accreditation Standards

Reaffirmation

- 73 standards
- Every 10 years



Interim Report

- 22 standards
- Midway between Reaffirmations



Fall 2026 Milestones

August 31	On-site visit preparation materials due
September 8	Fifth-Year Interim Report due
October 12-14	On-site visit
November 5-6	Fifth-Year Interim Report reviewed
December	Official decision

On-Site Visit

- Two-person committee
- About half of 16 newest off-campus instructional sites included
- 90-minute visit per site
- More details to come!

Strategy for Success

Tasks

- Brief faculty and staff
- Review and update policies and procedures
- Draft and edit narratives and collect evidence
- Submit final report to SACSCOC August 15, 2026

Roles

- Lead writers
- Writing team
- Reviewers

New SACSCOC President

First 100 Days Initiative

- Commit to communications
- Clarify commitment to all institutions
- Review and change processes
- Create new services
- Incorporate sticks *and* carrots



Dr. Stephen L. Pruitt



DEL MAR COLLEGE

Thank you!

2024-2029 Strategic Plan

Dr. Natalie Villarreal
AVP of External and Government Affairs and Strategic Planning



DMC

2024-2029 STRATEGIC PLAN

Year 1 Review

Natalie C. Villarreal, EdD
Associate VP, External & Government Affairs
and Strategic Planning

2024-2029 Strategic Plan Overview

 Executive Summary of Guiding Stars: Key Performance Measures

 Strategic Collaboration across DMC

 Achievements and Areas to Improve

 Lessons Learned

 Recommendations for Year 2



GUIDING STAR I: COMMUNICATE



Goal 1: Collaborate across the College

Key Performance Indicators	2023-2024	2024-2025	Change
Increase faculty/staff satisfaction with frequency and content of internal communications to 70% DMC, CCSFE	In Progress	In Progress	—
Increase student participation in college-sponsored activities over the baseline year CCSSE	20%	34%	↑ 14% ✓
Increase usage of student resources by 100 students every year SEM Goal 3	425	529	↑ 104 ✓



Goal 1: Collaborate across the College

KPI Analysis:

- Change survey tool to capture faculty/staff satisfaction.
- Use technology to manage college's participation in college-sponsored activities.
- Student resource usage increased, exceeding the annual goal of adding 100 students requesting services.



Goal 2: Connect beyond the College

Key Performance Indicators	2023-2024	2024-2025	Change
Increase the number of communications and events held jointly between the College and external partners, increasing over the baseline each year SMP Goal 3	55	67	↑ 12 ✓
Increase community awareness of DMC and its programs over the baseline year CRO Brand Health Survey	—	36% Baseline	TBD
Increase student participation in community-based projects by 5% every year CCSSE	30%	22%	↓ 8% ⚠



Goal 2: Connect beyond the College

KPI Analysis:

- External events with College and community partners increased exceeding the baseline goal.
- DMC community brand awareness is high. Opportunities with high school students is a priority.
- Use CRM tool for capturing student participation at large college events.



GUIDING STAR II: ELEVATE



Goal 1: Increase Student Completion

Key Performance Indicators	2023-2024	2024-2025	Change
Increase the total number of students completing a degree, certificate, or award by 5% every year for 5 years THECB, HB8	Credit: 1,938 CE: 2,582	Credit: 2,289 CE: 3,422	Credit ↑18% ✓ CE ↑ 24% ✓
Increase total number of students completing 15 semester credit hours in Dual Enrollment by 3% each year THECB, HB8	891	1,202	↑ 35% ✓
Increase total number of faculty attending E-learning training and increase by 3% yearly for five years DMC E-Learning Office	47	112	↑ 138% ✓



Goal 1: Increase Student Completion

KPI Analysis:

- Students completing at DMC is on the rise.
- Dual Enrollment completions signal significant opportunities for high school students.
- Faculty have spent more time in E-Learning training which helps with overall student success!



Goal 2: Maximize Resources

Key Performance Indicators	2023-2024	2024-2025	Change
Student tuition and fees for 15 SCH will be no greater than the Top 3 peer community colleges by comparison THECB	On Hold	On Hold	Maintained ≤ Top 3 peers ✓
Increase total number of high-demand institutional credentials leading to licensure by 25 the first year and 5 over the next five years THECB, HB8	2,683	2,951*	↑ 268 ✓
Increase total number of transition students matriculating to credit by 200 every year for a total of 1000 students over 5 years DMC	1,274	1364	↑ 90 ⚠



Goal 2: Maximize Resources

KPI Analysis:

- KPI Student Tuition & Fees paused due to Governor's tuition freeze for two years.
- Preliminary data shows students are taking advantage of High-Demand Institutional Credentials.
- Matriculating transition students to Credit is increasing but college needs to look review data and determine course of action.



GUIDING STAR III: CULTIVATE



Goal 1: Nurture Faculty and Staff

Key Performance Indicators	2023-2024	2024-2025	Change
Of full-time faculty, maintain at least 75% of tenure or tenure track faculty DMC	72%	71%	↓ 1% ⚠
Maintain high percentage of faculty and staff perception of the college as a favorable place to work after established baseline DMC The Viking Way	TBD	TBD	TBD
Increase the number of faculty and staff who attend advisory training and increase 20% in 5 years DMC	300	217	↓ 28% ⚠



Goal 1: Nurture Faculty and Staff

KPI Analysis:

- Tenure/Tenure-Track Faculty totaled 71% of full-time faculty in 2024-2025, slightly below the 75% goal.
- Implementation of the Viking Way and Employee Perception.
- Advisory Training Participation shows strong engagement, but trend data insufficient to evaluate progress toward the 20% five-year goal.



Goal 2: Optimize Viking Student Experience

Key Performance Indicators	2023-2024	2024-2025	Change
Increase Continuing Education enrollment by 2.5% each year and Credit enrollment by 3% each year THECB *Preliminary Numbers	Credit: 10,256 CE: 14,522	Credit: 11,701* CE: 14,458*	↑ 14.1% ✓
Increase Fall to Fall retention to 70% over five years DMC SEM	57.4%	TBD	Data not yet available — ⚙️
Increase the number of students participating in college-sponsored activities by 10% each year CCSSE	26%	34%	↑ 8% ⚠️



Goal 2: Optimize Viking Student Experience

KPI Analysis:

- Enrollment Growth is trending up in both Credit and Continuing Education
 - Annual targets were surpassed and must be reassessed.
- Student Participation in Activities is increasing steadily. CRM will help to manage participation.
- Ensure Retention strategies are a priority.
 - Onboarding
 - Advising
 - Milestone Tracking

Strategic Collaboration

Major Achievements

- The Viking Way Initiative
- Communication Strategy
- Marketing & Recruitment Growth
- IT & Technology Strategy
- Freedom 2 Dream Initiative

Improvement Areas

- K-12 Alignment
- Dual Enrollment Strategy
- Curriculum Alignment
- Communications Channels
- E-Learning Expansion



Recommendations for Year 2

- Suggest new KPIs or adjustments to existing targets if needed
- Address opportunities for growth in areas such as faculty/staff engagement
- Create new methodology that captures student engagement data

Upcoming Items/Pending List

Item	Date	Request	Due	Status
1		Enrollment Report	November	November Agenda
2		Freedom to Dream Update	November	November Agenda
3		2024-2029 Strategic Plan	November	November Agenda
4		SACSCOC – Fifth Year Interim Report Update and Details About Site Visit	November	November Agenda
5		Strategic Marketing Plan (SMP)	December	
6		Policy Review	December	
7		TIRZ Update(s)	December	
8		Tax Abatement Yearly Review	December	
9		Professional Contract Review	December	
10		Foundation Yearly Update	December	
11		Preview of Student Charges	December	
12		HB8 Update	December	
13		Strategic Enrollment Management (SEM)	February	
14		Quarterly Investment Report	February	
15		Quarterly Financial Report	February	
16		Freedom to Dream Tuition Waiver Update	February	
17		Tuition and Fee Schedules for Credit and CE Programs	February	
18		Internal Audit Report to the Board	April	
19		Conferral of Tenure	April	
20		Report on Tax Collections	April	
21		Freedom to Dream Tuition Waiver Update	June	
22		SACSCOC – Site Visit Planning & Fifth-Year Interim Report Progress	June	
23		TIRZ Update(s)	June	
24		HB8 Update	June	
25		SACSCOC – Fifth-Year Interim Report Submission	September	
26		Policy Review	September	
27		Clery Act	October	
28		CEO Annual Report to the Board – Title IX/SB212	October	
29		SACSCOC – Site Visit Update and Fifth-Year Interim Report Decision	December	

Consent Agenda

Item 1

**MINUTES OF THE REGULAR MEETING
DEL MAR COLLEGE DISTRICT**

October 14, 2025

The Regular Meeting of the Board of Regents of the Del Mar College District convened on Tuesday, October 14, 2025, at 1:00 p.m., at the Center for Economic Development, 3209 S. Staples, Room 106, Corpus Christi, Texas with the following present:

From the Board:

Present:

Chair Carol Scott, Ms. Libby Averyt, Dr. Nicholas Adame, Dr. Anantha Babbili, Mr. Carl Crull, Mr. Rudy Garza, Jr., Mr. Bill Kelly, Mr. David Loeb, and Dr. Laurie Turner.

From the College:

Dr. Mark Escamilla, President and CEO; Ms. Lenora Keas, Executive Vice President and COO; Mr. Raul Garcia, Vice President and CFO; Mr. Ali Kolahdouz, Vice President and Chief Information Officer; Dr. Jonda Halcomb, Vice President and Chief Academic Officer; Ms. Tammy McDonald, Vice President of Administration and Human Resources; Dr. Patricia Benavides-Dominguez, Vice President for Student Affairs; Mr. Augustin Rivera, Jr., General Counsel; Mr. Matthew Busby, Vice President of Development and Donor Advising; Mr. Jeff Olsen, Chief of Staff and Vice President of Communication and Marketing; Ms. Delia Perez, Director of CEO Office and Board Relations, Mr. Conrado Garcia, Superintendent in Residence, and other staff and faculty.

CALL TO ORDER/QUORUM CALL

Chair Scott called the meeting to order with a quorum present. She requested a moment of silence followed by the Pledge of Allegiance and Del Mar College Vision Statement.

GENERAL PUBLIC COMMENTS – The public was given the opportunity to provide public comments (both general and specific to any agenda item).

There were no public comments.

RECOGNITIONS:

- Veteran Services awarded the VEERA Gold Award by the Texas Veterans Commission
.....Ms. Rita Hernandez
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

Ms. Hernandez recognized the Veteran Services team who were honored for their outstanding support from student veterans and military-connected students. Their efforts led to the College receiving the 2025 Gold Veteran Education Excellence Recognition Award from the Texas Veterans Commission, announced by Governor Greg Abbott. This marks the College's second award, having previously received bronze in 2022.

Mr. Scott Bauer, District Director for Congressman Michael Cloud, presented a special congressional recognition to the College, commending the team’s dedication and the impact of their services on over 2,000 veteran-related students in the past year.

Chair Scott expressed heartfelt appreciation for the team’s work, emphasizing that their motivation stems from genuine care for veterans.

With no objection, for scheduling convenience, Chair Scott changed the order of the agenda:

3. Discussion and possible action regarding the College's Internal Audit Activity including:
FY25 Annual Report; FY26 Proposed Plan; IA Report Financial Aid

.....Ms. Tammy McDonald
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. Tammy McDonald introduced Mr. Dan Graves of Weaver, he presented the internal audit update. The discussion covered the completion of the FY25 internal audits, the status of ongoing audits, and the proposed FY26 audit plan. The Financial Aid Audit had a Satisfactory rating and the following findings: limited communication of established policies; minor compliance issues with federal standards; and some users had system access misaligned with job roles. Management has timely and appropriately addressed these issues. The Maintenance Audit is ongoing and expected to be completed by the end of November.

Mr. Graves provided an overall review of the Fiscal Year 2026 Audit Plan which includes continued audits for Maintenance and Senate Bill 17 compliance. New audits to be conducted include Grant compliance and Institutional Research and Reporting. Financial Aid, Bursar’s Office and Accounts Payable & Disbursements departments will have a follow-up audit.

Regent Loeb made a motion to accept the Internal Audit Report that includes the proposed FY 2026 and FY 2025 Annual Audit Report. Regent Adame seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

COLLEGE PRESIDENT’S REPORT..... Dr. Mark Escamilla

- CEO Annual Report -Title IX/SB212

(I: Communicate, Goal I: Collaborate across the College and Goal 2: Connect beyond the College)

In compliance with the requirements under Texas Education Code Section 51.253(c) concerning the reporting of sexual harassment, sexual assault, dating violence, or stalking, Dr. Escamilla provided a report to the Board that included all the required information for the period

September 1, 2024, through August 31, 2025. The report will also be posted on the College’s website as required and a Chief Executive Officer annual certification will be submitted to the Texas Higher Education Coordinating Board to certify compliance.

- September 10, 2025: TAMUCC State of the University
(I: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla attended the Texas A&M-CC State of the University. This was especially celebratory due to the combined partnership of the Architecture Program which will soon be certified by the Coordinating Board.

- September 17, 2025: American GI Forum (AGIF) Dr. Hector P. Garcia Day Luncheon
(I: Communicate, Goal 2: Connect beyond the College)

Dr. Escamilla attended the American GI Forum – Dr. Hector P. Garcia’s Day luncheon at Oso Creek Campus.

REGENT’S REPORTS

- Discussion related to the San Patricio County Appraisal District Board of Directors' Election process Ms. Carol Scott
(I: Communicate, Goal 2: Connect beyond the College)

Chair Scott advised the Board of Regents that the election process has begun for the San Patricio County Appraisal District Board of Directors. The Nueces County Appraisal District election process has also begun. Both elections will be discussed and voted on during the November Board of Regents meeting.

- 2025 CCATT Annual Conference, Austin, TX 9/11 - 9/13, 2025
.....Regents Scott, Adame, Kelly and Babbili
(I: Communicate, Goal 2: Connect beyond the College)

Chair Scott provided the Regents with an opportunity to share highlights from the 2025 CCATT Annual Conference in Austin, Texas. Regents Scott, Adame, Kelly and Babbili reported on their experiences and interactions with other conference participants.

- Coastal Bend Legislative Day, Washington DC, 9/14-9/16, 2025 Ms. Carol Scott
(I: Communicate, Goal 2: Connect beyond the College)

Chair Scott and Dr. Natalie Villarreal represented the College by attending the Coastal Bend Legislative Day that was sponsored by the United Corpus Christi Chamber of Commerce. They participated in a robust conversation with Ms. Isabel Soto, Professional Staff Member for the Chair of the House Health, Education, Labor and Pensions Committee. Chair Scott and Dr. Villarreal met with Representative Vicente Gonzalez who will be moving into our congressional district. They also spoke with Senators Cruz and Cornyn and Representative Cloud and thanked them for the funding from the House Reconciliation Bill for workforce-related Pell Grant and were also able to speak with them about additional issues specific to the College.

STAFF REPORTS:

- Federal Legislative UpdateDr. Natalie Villarreal
(I: *Communicate, Goal 2: Connect beyond the College*)

Chair Scott provided introductory remarks and both Chair Scott and Dr. Villarreal provided follow up on the Coastal Bend Legislative Day in DC.

Dr. Villarreal reported on changes in leadership at the national association level. The American Association of Community Colleges (AACC) has a new leader, Dr. DeRionne Pollard, who is succeeding Dr. Walter Bumphus. Dr. Pollard is seen as a key contact for trustees at the federal level. In the Department of Education, Secretary Linda McMahon has decreased the size of the department. Mr. Nicholas Kent has been appointed to oversee all post-secondary education, including career, technical, and adult education, as well as federal student financial aid. This appointment is deemed significant for the College. Mr. Kent's focus is on fraudulent enrollment, low-value credentials, ROI for federal spending, and financial aid fraud.

For federal priorities, the President has called for Congress to raise the debt ceiling, which has resulted in a government shutdown. Dr. Villarreal emphasized the importance of Pell Grants and the need to advocate for their continued funding. Programs like TRIO and the Workforce Innovation and Opportunity Act are under scrutiny regarding return on investment. She also discussed new Workforce Pell Grants, set to come into effect in July 2026, and the upcoming rulemaking process by the Department of Education.

The federal government's focus on Diversity, Equity, and Inclusion initiatives and how grant applications are being reviewed, was discussed. Continued discussion regarding advocacy work in D.C. includes the focus on increasing the Pell Award amount to help students keep up with rising costs. About 1.6 million community college students receive Pell Grants which costs the federal government \$6 billion annually. Current administration is considering dissolving Minority Serving Institutions (MSI) and as part of the advocacy work is to focus on economic disadvantage instead of race and ethnicity. Texas's approach to funding based on economically and academically disadvantaged students and adult learners was presented as a potential model.

Chair Scott, Dr. Villarreal and Dr. Escamilla responded to questions and commentary from the Board of Regents.

- Nueces County Appraisal District Update Mr. Raul Garcia
(III: *Elevate, Goal 2: Maximize resources entrusted to the College*)

Mr. Garcia provided a brief summary for this update and introduced Ms. DeeAnna Heavilin, a member of the Nueces County Appraisal District Board (NCAD) who was appointed by the Del Mar College Board of Regents.

Ms. Heavilin stated NCAD recently adopted their 2025-2026 operating budget which included significant cuts to the operating budget. Given the retirement of the Chief Appraiser at the end

of the fiscal year, the Board's top priority is finding a new chief appraiser who must be a registered professional appraiser and obtain the certified chief appraiser designation.

The appraisal district needs assistance in filling upcoming Appraisal Review Board (ARB) openings. The ARB is an independent citizen panel that hears and resolves taxpayer protests, ensuring fair and impartial consideration. The ARB reports to the tax liaison officer and is independent of the appraisal district and its board. Applications are currently being accepted for winter and spring appointments.

The appraisal district staff and Del Mar staff stay in contact regarding legislative updates impacting the College's budget. The Board recognizes that significant appraisal changes, valuation shifts, or litigation are important information for the College's budget planning, and the board members are committed to maintain regular communication.

Ms. Heavilin responded to questions from the Board of Regents.

- TRIO Student Support Services Grant and TRIO Student Support Services STEM GrantMs. Cheryl Sanders
(III: Cultivate, Goal 2: Optimize the Viking Student Experience)

Ms. Sanders provided details regarding the federal TRIO programs and how these grants are designed to help students from disadvantaged backgrounds succeed in college. Del Mar College's achievement is that it has been awarded two student support services grants this year. The Traditional TRIO SSS Grant represents the continuation of the College's TRIO SSS program for the fifth consecutive five-year cycle. The grant totals \$1,361,820 and will serve 160 students per year. Since 2020, the program has assisted over 825 students. The TRIO SSS STEM Grant was awarded for the first time to the College. This grant also totals \$1,361,820 over five years and will serve 120 students. This grant is particularly focused on students in science, technology, engineering, mathematics, or health-related fields.

Ms. Sanders reviewed the eligibility requirements and reported that for the STEM SSS program, students must be majoring in a STEM or health-related field. Traditional TRIO SSS participants can major in any field. She also provided information regarding the services offered for the programs which include coaching and tutoring, FAFSA guidance, financial planning assistance, grant aid, career planning, transfer to four-year institution support, and numerous workshops.

Ms. Sanders introduced Mr. Valton Stinson, Director, for both grants and staff members which included Tanya Berkstrom (TRIO Student Support Service Coordinator), Valerie Sufuentes (Administrative Assistant for both programs), and Isabella Choppa (Coordinator for TRIO Student Support Service).

Ms. Sanders responded to questions from the Board of Regents who congratulated her and the team as well.

- Brand Health SurveyMr. Jeff Olsen
(I: Communicate, Goal 2: Connect beyond the College)

Mr. Olsen reported that a recent brand health survey was conducted by MDR Advertising, led by Jessie Chrobocinski, Executive Director of Communications.

Ms. Chrobocinski provided the breakdown of the contents of the survey. The purpose was to understand how different audiences perceive Del Mar College compared to other regional colleges. The survey aimed to identify areas where the College can strengthen awareness, preference, and connection with potential students. The goal was to understand perceptions, identify competitive advantages, pinpoint deterrents to enrollment, and uncover resonant messaging for targeted audiences.

The methodology and demographics were reviewed which included 4,100 people in the Del Mar College service area. The demographic breakdown of respondents was 23% adults not enrolled and not working; 21% working adults not looking to switch careers; 21% working adults looking to switch careers; 16% college/university students; 12% parents of high school students or recent graduates; and 7% high school students.

The survey included life priorities of different audience segments, regional college awareness and consideration, and college rankings and perceptions. Del Mar College ranks highest in regional cost affordability and performs competitively in quality of education and reputation, though slightly behind four-year universities due to the perceived prestige of those institutions. Two-thirds of respondents are familiar with Del Mar College, demonstrating strong regional awareness. The overall opinion of Del Mar College is overwhelmingly 87% positive. The intent to attend Del Mar College is strong overall at 72% likely or very likely to attend.

The overall strategy is to strengthen Del Mar College's perception among high school students by focusing on affordability, belonging, and success stories. The enrollment and outreach marketing teams will use the insights to create targeted strategies in the coming months.

Ms. Chrobocinski, Mr. Olsen, and Dr. Escamilla responded to questions from the Board of Regents.

- Annual Safety and Security Report (Clery) Ms. Tammy McDonald
(*I: Communicate, Goal I: Collaborate across the College and Goal 2: Connect beyond the College*)

Ms. McDonald reported and acknowledged the significant effort involved in the compilation of the annual report and thanked the committee members. She introduced Chief Lauren White who provided information on the requirements, stating that colleges must report crime data, support victims of violence, and publicly outline safety policies and procedures. Chief White confirmed the College's compliance with the Clery Act and its notification to the Department of Education. She also expressed gratitude to the committee, College Relations, and the College's Print Shop for their contributions to the report's production.

- Notice and Summary of Emergency Operations Plan Submission to Texas School Safety CenterMs. Tammy McDonald
(*I: Communicate, Goal I: Collaborate across the College and Goal 2: Connect beyond the*

College)

Ms. McDonald provided information regarding the College's Emergency Operations Plan (EOP) and its submission to the Texas School Safety Center. She acknowledged Chief Lauren White, Captain Nathan Garcia, Ms. Jessica Alaniz - Executive Director of Risk Management, Mr. Chris Tweddle - Director of Environmental Health and Safety, and Mr. Alex Cahill - Environmental Health and Safety Manager.

Ms. McDonald stated the requirement for the EOP is mandated under Texas Education Code section 37.2071 which states school districts and junior colleges must develop and submit an EOP to the Texas School Safety Center annually. Del Mar College has consistently developed and revised its EOP and annexes to meet the criteria each year and has received satisfactory results for the past three submissions. The current submission cycle included a review of the College's basic plan and the active threat annex. The submission was made on October 1, 2025.

Ms. McDonald introduced Mr. Tweddle and Chief White who provided information regarding the College's EOP which is based on the five phases of emergency management: prevention, mitigation, preparedness, response, and recovery. Ms. Jessica Alaniz provided information regarding how the full EOP also addresses potential incidents like severe weather, hazardous materials incidents, medical emergencies, cyber security threats, and train derailments. A new quick reference guide for emergency and incident procedures has been developed for employees and students. This guide is designed to provide key information and instructions in a concise format. It will be distributed to new employees and students during orientation and will be available on platforms like Canvas.

Ms. McDonald responded to questions from the Board of Regents.

PENDING BUSINESS:

Status Report on Requested Information

(Goal 5: Workforce Development, Community Partnerships, and Advocacy)

CONSENT AGENDA

Notice to the Public

The following items are of a routine or administrative nature. The Board of Regents has been furnished with background and support material on each item, and/or it has been discussed at a previous meeting. All items will be acted upon by one vote without being discussed separately unless requested by a Board member or a citizen, in which event the item(s) will immediately be withdrawn for individual consideration in their normal sequence after the items not requiring separate discussion have been acted upon. The remaining items will be adopted by one vote.

CONSENT MOTIONS:

(At this point the Board will vote on all motions not removed for individual consideration.)

ITEMS FOR DISCUSSION AND POSSIBLE ACTION:

1. Approval of Minutes:

Called Meeting, Adoption of Budget, August 26, 2025
Called Meeting, Adoption of Tax Rate, August 26, 2025
Called Meeting, August 26, 2025
Regular Board Meeting, September 9, 2025
(I: Communicate, Goal 2: Connect beyond the College)

2. Acceptance of Investments for September 2025
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Regent Babbili made a motion to adopt the Consent Agenda. Regent Kelly seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, amongst Regents present, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

REGULAR AGENDA

4. Discussion and possible action related to the College's Quarterly Investment Report for the period ending August 31, 2025, Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Garcia provided introductory remarks and introduced Mr. Barry Boyer from Meeder Investment Company. Mr. Boyer provided the Board with an overview of the quarterly investment report as August 31, 2025, for the College.

Mr. Boyer stated the College's portfolio's performance from May 31, 2025, to August 31, 2025, was reviewed and the book value decreased from \$113 million to \$78 million during this period. Investment income for the three months was just over \$1.1 million. The overall yield of the portfolio is 4.35%, with a weighted average maturity of 0.23 years.

The portfolio's yield of 4.35% is slightly above the 4.15% benchmark of the six-month treasury bill. The weighted average maturity is shorter than the maximum limit of 365 days, at about 83 days. The portfolio boasts a very high credit rating.

The portfolio is diversified across Local Government Investment Pools at approximately \$46 million, money market funds at about \$4 million, commercial paper is short-term, AAA rated, and US Treasuries is about \$15 million. The total earnings for the quarter are reported as a little over \$1.1 million. The funds are categorized into local maintenance, plant, revenue bond interest and sinking, and tax bond interest and sinking. The portfolio meets diversification requirements by spreading investments across the yield curve, different maturities, and sector types.

Mr. Boyer anticipates interest rates to decrease over the next year, potentially with several rate cuts by the end of 2026. This will primarily impact the overnight rates, but the ladder portfolio of commercial paper and treasuries should help lock in yield certainty. The presentation projects the investment pool rate to remain around 3% by the end of the next year, which is considered a good yield for public funds in Texas.

Regent Babbili made a motion to approve the College's quarterly investment report for the period ending August 31, 2025, as presented. Regent Adame seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

5. Discussion and possible action related to the College's Quarterly Financial Statement for the period ending August 31, 2025Mr. Raul Garcia
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Mr. Garcia advised the Board that the College is in its final stages of closing out the books for the fiscal year, which will be followed by the audit of our financial statements. He also stated the College remains financially sound, with revenues exceeding expenses by \$12.5 million.

Mr. Garcia provided an overview of the income and expense statement which includes revenue trending above expenses, primarily due to investment performance exceeding expectations, resulting in an additional \$3.1 million in revenue; property tax revenues exceeded projections by \$2.8 million; and Financial Aid for Swift Transfer (FAST) appropriations exceeded projected expectations by \$1.2 million due to outreach initiatives focused on dual credit students.

Mr. Garcia discussed expenses for salary and benefit which are under budget by \$2.1 million due to lower spending on faculty and non-exempt salaries and benefits. Total non-salary expenses remained relatively flat compared to the planned budget; equipment expense increased by \$1.5 million due to investments in classroom equipment, particularly for dental and welding programs and a computer replacement initiative; contract labor and consults increased by \$1.2 million due to unanticipated emergency repairs (pipework and HVAC) and \$1.6 million was reallocated from the general maintenance repair budget to address these repairs; insurance expense decreased by \$1 million because of lower than expected insurance premium costs; and the College did not need to draw from the planned contingency reserve of \$1.9 million.

Mr. Garcia reviewed the Balance Sheet which has total assets increasing by \$2.2 million due to FAST appropriations receivables increasing by \$1.2 million due to payment delays from the State. Cash and investment increased due to strategic gains in student performance and investment strategies; liabilities decreased by \$3.5 million due to accounts payable decreasing by \$1.2 million due to improved efficiency in settling payments; deferred tuition state

appropriations declined by nearly \$1 million because of state payment delays; pension and OPEB liabilities experienced a year-over-year change of \$1 million due to strong financial performance of the funds; the College's net position increased by \$5.8 million due to strong operating performance and pension and OPEB funds adding another \$1 million.

Ms. Jackie Landrum and Mr. Garcia responded to questions by the Board of Regents.

Regent Adame made a motion to approve the College's quarterly financial statement for the period ending August 31, 2025, as presented. Regent Kelly seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

6. Discussion and possible approval relating to Welding Shop Project Windward Campus
Job Order ContractMs. Tammy McDonald
(II: Elevate, Goal 2: Maximize resources entrusted to the College)

Ms. McDonald stated the College began an initial renovation work on the referenced project which will be called the Welding Lab Project. Due to the Welding Program demands related to enrollment growth, the scope of work needed to be aligned with the needs of our program and students. The project involved renovating approximately 6,000 square feet of space into a welding lab that will include 50 additional welding booths. The original work order for this project is being transitioned into a job order contract because the project estimate now exceeds \$500,000. This transition is being facilitated through a competitively awarded job order contract obtained through TIPS, which includes the contractor SpawGlass.

Dr. Escamilla provided commentary regarding the incredible scale of the welding program.

Dean Davis Merrell provided a detailed overview of the welding program at DMC, highlighting its impressive growth and scale. He reported that the renovated metal tech building will house 167 operational booths upon completion in January. The program currently serves 2,326 students, including dual credit, dual enrollment, and traditional students. In Spring 2025, the program awarded 48 Cert. 1 industry welding graduates, 144 Cert. 1 intermediate welding graduates, 43 advanced Cert. 2 graduates, and 14 AAS degrees. The program works closely with 20 independent school districts (ISD), with 11 sending students to the College for training and college instructors teaching at 10 ISD campuses. The program has 8 full-time instructors, 15 term instructors, and requires 5 more, in addition to two adjuncts and four skills trainers. Administrative support is critically needed.

Dean Merrell explained the infrastructure challenges with over 100 students arriving on campus three times daily. The program faces challenges related to changing rooms, bathrooms, and general space and similar challenges are anticipated with the HVAC and building trades programs due to their growth. The welding faculty has proposed expanding

the program to adding pipe fitting and welding art to the curriculum, already developing a degree plan and coordinating with the art department.

Dean Merrell presented data and compared the College's welding program to those at other colleges, including Midland College, Kilgore College, and Houston Community College (HCC). While HCC has a much larger total enrollment and operates on multiple campuses, the College's welding program enrollment and output are comparatively strong, particularly relative to its single location. HCC by comparison, has Welding programs at 5 of their 7 campuses, with 162 booths spread out across the 5 campuses. DMC has 167 booths at Windward campus.

Ms. McDonald, Dean Merrell and Dr. Escamilla responded to questions from the Board of Regents.

Regent Babbili made a motion to approve transitioning the Welding Shop Project Windward Campus to a job order contract as presented. Regent Turner seconded the motion. Responses were provided to questions raised by some of the Board of Regents. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

7. Discussion and possible action of reappointment of Del Mar College Regent to Tax Increment Reinvestment Zone (TIRZ) #4 Board. Regent David Loeb has represented the College since February 2023 and is interested in continuing that representation
.....Ms. Carol Scott
(I: Communicate, Goal 2: Connect beyond the College)

Chair Scott asked the Board to confirm Regent David Loeb to continue to serve on the TIRZ #4 Board (North Beach) since his term has expired and Regent Loeb is interested in continuing his representation of the College.

Chair Scott made a motion to reappoint Mr. Loeb. Regent Babbili seconded the motion. There was no further discussion from the Board. There were no public comments. A vote was taken by show of hands, and the motion carried unanimously 9-0, with Regents Scott, Adame, Averyt, Babbili, Crull, Garza, Kelly, Loeb, and Turner in favor.

At 3:29 p.m., the Chair announced that the Board was going into Closed Session pursuant to:

8. CLOSED SESSION pursuant to:

a. **TEX. GOV'T CODE§ 551.071**: (Consultation with legal counsel), regarding pending or contemplated litigation, or a settlement offer, with possible discussion and action in open session; and the seeking of legal advice from counsel on pending legal or contemplated matters or claims, with possible discussion and action in open session; and,

b. **TEX. GOV'T CODE § 551.087**: (Deliberation Regarding Economic Development), regarding discussion or deliberation of information received from a business prospect with which the College is conducting economic development negotiations and/or the deliberation of an offer of a financial or other incentive to a business prospect, with possible discussion and action in open session; and,

c. **TEX. GOV'T CODE§ 551.074(a)(I)**: (Personnel matters), regarding the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

The Board of Regents reconvened Open Session at 4:50 p.m. with no action taken.

CALENDAR: Discussion and possible action related to calendaring dates.

ADJOURNMENT: The meeting was adjourned at 4:51 p.m.

MINUTES REVIEWED BY GC: /s/ARjr

Consent Agenda

Item 2

To: Mark Escamilla, Ph.D.
President and CEO

Via: Raul Garcia, CPA, MBA, Vice President and CFO 

From: Catherine West, Ed.D., CPA, Director of Accounting and Treasury Officer

Date: November 3, 2025

Subject: Monthly Investment Activity

There were no investment purchases in the month of October, 2025.

The College has the following investments in accordance with the College's investment policy:

<u>Source</u>	<u>Amount</u>	<u>Interest</u>	<u>Yield</u>
Wells Fargo Stage Coach Sweep	\$ 2,115,957.04	\$ 10,918.59	3.98%
Logic Investment Pool	42,687,995.15	150,711.62	4.24%
		<u>\$ 161,630.21</u>	

Consent Agenda

Item 3

DEL MAR COLLEGE
INCOME/EXPENSE STATEMENT
CURRENT OPERATING FUNDS
For the One Month Ended September 2025

	FY 2026				FY 2025		
	BUDGET	ACTUALS	% Spent YTD		BUDGET	ACTUALS	% Spent YTD
REVENUES: RG							
STATE FUNDING							
PERFORMANCE APPROPRIATION	\$ 19,183,677	\$ 1,598,640	8%	\$ 19,508,146	\$ 1,625,679	8%	
FAST APPROPRIATION	1,715,447	175,000	10%	1,187,164	169,730	14%	
INSURANCE CONTRIBUTION	4,934,964	411,247	8%	4,281,371	356,781	8%	
RETIREMENT CONTRIBUTION	1,966,711	163,893	8%	1,966,711	163,892	8%	
TOTAL STATE FUNDING	\$ 27,800,799	\$ 2,348,780	8%	\$ 26,943,392	\$ 2,316,082	9%	
OTHER REVENUES							
TUITION & FEES	\$ 22,324,462	\$ 2,870,289	13%	\$ 22,001,700	\$ 2,845,255	13%	
PROPERTY TAXES	81,355,641	126,485	0%	75,055,641	91,338	0%	
INVESTMENT INCOME	1,710,000	115,121	7%	793,400	125,327	16%	
MISCELLANEOUS	468,744	35,956	8%	468,744	93,351	20%	
TOTAL OTHER REVENUES	\$ 105,858,847	\$ 3,147,851	3%	\$ 98,319,485	\$ 3,155,271	3%	
TOTAL REVENUES	\$ 133,659,646	\$ 5,496,631		\$ 125,262,877	\$ 5,471,353		
EXPENDITURES:							
SALARIES & BENEFITS							
FACULTY SALARIES	\$ 37,373,767	\$ 3,221,069	9%	\$ 36,431,043	\$ 2,796,306	8%	
EXEMPT SALARIES	20,836,885	1,642,517	8%	17,649,603	1,388,342	8%	
NON EXEMPT SALARIES	13,920,973	512,841	4%	13,204,608	493,357	4%	
BENEFITS	23,305,035	1,546,717	7%	21,531,283	1,570,138	7%	
TOTAL SALARIES & BENEFITS	\$ 95,436,660	\$ 6,923,144	7%	\$ 88,816,537	\$ 6,248,143	7%	
NON-SALARY							
CONTRACT INSTRUCTION	\$ 158,600	\$ 13,217	8%	\$ 158,600	\$ 13,217	8%	
SUPPLIES, POSTAGE, DUPL., COPIER RENTAL	3,788,158	67,836	2%	3,799,761	119,268	3%	
MAINTENANCE & REPAIRS	3,881,276	25,992	1%	3,873,556	38,240	1%	
EQUIPMENT	1,729,788	148	0%	1,588,748	1,078	0%	
STUDENT RECRUITING AND MARKETING	1,563,906	2,947	0%	1,278,906	14,861	1%	
AUDIT & LEGAL, TAX APPRAISAL, COLL. FEES	1,929,066	105	0%	1,823,694	-	0%	
CONTRACT LABOR & CONSULTANTS	3,975,541	56,318	1%	3,596,155	157,058	4%	
ACCREDITATION	97,769	-	0%	63,336	2,449	4%	
SPECIAL POP. INTERPRETOR	195,000	-	0%	120,000	-	0%	
COMP. SOFTWARE, HARDWARE, LICENSE & SERV.	5,084,201	290,802	6%	4,430,706	64,981	1%	
TRAVEL & PROFESSIONAL DEVELOPMENT	583,581	387	0%	553,513	28,109	5%	
ELECTION	-	-	0%	175,000	-	0%	
SECURITY	1,632,304	-	0%	1,627,304	-	0%	
RECRUITMENT	32,000	-	0%	32,000	-	0%	
FOOD BEVERAGE	115,861	257	0%	99,312	535	1%	
LIBRARY	251,122	23,268	9%	259,297	12,906	5%	
BAD DEBT	225,000	18,750	8%	225,000	18,750	8%	
MEMBERSHIP & DUES	269,389	295	0%	273,459	4,078	1%	
MEMBERSHIP & DUES/INDIRECT ADVOCACY	4,200	-	0%	130	-	0%	
UTILITIES & TELEPHONE	3,619,219	301,602	8%	3,092,861	257,738	8%	
INSURANCE	4,135,371	344,614	8%	4,535,044	377,920	8%	
BANK & COLLECTION FEES	155,300	29,248	19%	155,300	1,989	1%	
CAMPUS POLICE	302,858	-	0%	302,858	-	0%	
TUITION BOND TRANSFERS OUT	1,950,750	162,563	8%	1,951,000	162,583	8%	
MISCELLANEOUS	537,831	2,704	1%	551,857	4,725	1%	
TOTAL NON-SALARY	\$ 36,218,091	\$ 1,341,053	4%	\$ 34,567,397	\$ 1,280,485	4%	
CONTINGENCY	\$ 2,004,895	-	0%	\$ 1,878,943	-	0%	
TOTAL CONTINGENCY	\$ 2,004,895	\$ -	0%	\$ 1,878,943	\$ -	0%	
TOTAL EXPENDITURES	\$ 133,659,646	\$ 8,264,198	6%	\$ 125,262,877	\$ 7,528,628	6%	
CURRENT NET INCOME AVAILABLE FROM OPERATIONS		\$ (2,767,567)			\$ (2,057,275)		

DEL MAR COLLEGE
BALANCE SHEET
CURRENT OPERATING FUNDS
As of September 30, 2025

	FY2026	FY2025	Change
ASSETS: <i>RG</i>			
CASH	\$ 4,769,344	\$ 4,152,835	\$ 616,509
INVESTMENTS	52,481,047	45,681,178	6,799,869
PREPAID EXPENSE	124,375	-	124,375
ACCOUNTS RECEIVABLE:			
ACCRUED INTEREST	14,237	445,005	(430,768)
STUDENT & OTHER RECEIVABLES	3,830,614	1,470,589	2,360,025
PROPERTY TAX RECEIVABLE	4,176,292	3,224,576	951,716
FAST APPROPRIATIONS RECEIVABLE	2,330,476	169,730	2,160,746
PERFORMANCE APPROPRIATIONS RECEIVABLE	1,598,640	1,625,679	(27,039)
DEFERRED OUTFLOWS PENSION & OPEB	6,891,365	12,071,064	(5,179,699)
TOTAL ASSETS	\$ 76,216,390	\$ 68,840,656	\$ 7,375,734
LIABILITIES:			
CURRENT LIABILITIES:			
ACCOUNTS PAYABLE	\$ 4,005,410	\$ 2,992,912	\$ 1,012,498
SALARIES & BENEFITS PAYABLE	-	-	-
ESTIMATED SICK LEAVE & VAC. PAYABLE	826,899	794,750	32,149
NET PENSION AND OPEB LIABILITY	1,545,690	1,392,616	153,074
DEFERRED TUITION	6,056,812	6,435,712	(378,900)
DEFERRED STATE APPROPRIATIONS	-	-	-
DEFERRED INCOME-OTHER	391,986	553,951	(161,965)
REVENUE BOND PAYABLE	162,563	162,583	(20)
TOTAL CURRENT LIABILITIES	12,989,360	12,332,524	656,836
NONCURRENT LIABILITIES:			
ESTIMATED SICK LEAVE & VAC. PAYABLE	\$ 7,442,094	\$ 7,152,751	\$ 289,343
OTHER LIABILITIES AND DEFERRED INFLOWS OF RESOURCES:			
NET PENSION AND OPEB	77,219,703	76,755,835	463,868
DEFERRED INFLOWS RELATED TO PENSION & OPEB	10,451,535	16,381,348	(5,929,813)
TOTAL OTHER LIABILITIES AND DEFERRED INFLOWS OR RESOURCES	87,671,238	93,137,183	(5,465,945)
TOTAL NONCURRENT LIABILITIES	95,113,332	100,289,934	(5,176,602)
TOTAL LIABILITIES	\$ 108,102,692	\$ 112,622,458	\$ (4,519,766)
NET POSITION			
UNRESTRICTED FUND BALANCE FROM OPERATIONS	\$ 44,606,827	\$ 32,134,208	\$ 12,472,619
RISK RESERVE	8,600,000	8,600,000	-
REDUCTION RELATED TO NET PENSION & OPEB FUND BALANCE	(82,325,563)	(82,458,735)	133,172
CURRENT YEAR NET INCOME AVAILABLE FROM OPERATIONS	(2,767,566)	(2,057,275)	(710,291)
TOTAL NET POSITION	\$ (31,886,302)	\$ (43,781,802)	\$ 11,895,500
TOTAL LIABILITIES AND NET POSITION	\$ 76,216,390	\$ 68,840,656	\$ 7,375,734

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 09/01/2025 thru 09/30/2025

Check	Date	Payee	Amount	Description
84588	9/4/2025	Actuation Plus LLC	\$	5,257.00 Repairs & Maintenance
84589	9/4/2025	Advanced Rescue Systems		1,885.00 Supplies - Not Cap Not INVT
84590	9/4/2025	AIM Media Texas Operating, LLC		523.18 Funds Held for Others
84591	9/4/2025	Alpha Beta Gamma National		750.00 Funds Held for Other Additions
84592	9/4/2025	Apollo Towing Service		361.80 Contract Labor
84593	9/4/2025	AT & T		4,993.21 Telephone
84594	9/4/2025	AT & T		1,009.69 Internet
84595	9/4/2025	Ben E Keith Company		1,234.16 Instructional Supplies
84596	9/4/2025	Binswanger Glass		1,601.13 Contractors
84597	9/4/2025	Bio-Rad Laboratories		2,008.41 Instructional Supplies
84598	9/4/2025	Blue Ant Designs		570.00 Funds Held for Other Additions
84599	9/4/2025	Bound Tree Medical LLC		226.78 Instructional Supplies
84600	9/4/2025	Clean Harbors Environmental		2,477.94 Environmental Compliance
84601	9/4/2025	Coastal A D S Inc		364.80 Building Structure
84602	9/4/2025	Computer Solutions		3,000.00 Contract Labor
84603	9/4/2025	Corpus Christi Cycle Plaza		47,211.97 Vehicles
84604	9/4/2025	Daikin Applied		1,970.25 SC NC HVAC
84605	9/4/2025	Dell Technologies Inc		51,701.37 < 5,000 Computer Not Cap INVT
84606	9/4/2025	Department of Information		557.39 Telephone
84607	9/4/2025	EAN Services LLC		6.29 Travel
84608	9/4/2025	Elegant Limo & Charter		1,500.00 Travel
84609	9/4/2025	FireBoard Labs LLC		1,564.50 Supplies - Not Cap Not INVT
84610	9/4/2025	HEB Grocery Company		90.36 Food Supplies
84611	9/4/2025	Int'l Assoc of Heat & Frost, I		2,750.51 Instructional Supplies
84612	9/4/2025	Koetter Fire Protection of Cor		50,110.53 Contract Labor
84613	9/4/2025	Lincoln Electric Company		1,022.40 Instructional Supplies
84614	9/4/2025	Marlin Works Inc		124.93 Uniforms
84615	9/4/2025	Music & Arts		367.61 Supplies - Not Cap Not INVT
84616	9/4/2025	Patterson Dental Company		233.10 Software Desk Lic Fees
84617	9/4/2025	Pittsburg Paints		55.64 Building Structure
84618	9/4/2025	Pocket Nurse		12,924.86 < 5,000 Equip Not Cap INVT
84619	9/4/2025	Polsinelli PC		3,772.78 Legal Fees
84620	9/4/2025	ReadSpeaker LLC		5,100.00 Software Desk Lic Fees
84621	9/4/2025	Sam's Club		819.82 Food Supplies
84622	9/4/2025	Secur-Serv Inc		791.00 Maint Agree-Software
84623	9/4/2025	Solomon EOS LLC		500.00 Instructional Supplies
84624	9/4/2025	South Texas Music Mart		7,224.00 > 5,000 Equipment Capitalized
84625	9/4/2025	Sweetwater Sound Inc		424.96 Supplies - Not Cap Not INVT
84626	9/4/2025	Texas Scenic Company		3,443.61 Supplies - Not Cap Not INVT
84627	9/4/2025	Typhon Group LLC		945.00 Software Desk Lic Fees
84628	9/4/2025	UniFirst		412.81 Uniforms
84629	9/4/2025	VWR Funding Inc		534.64 Instructional Supplies
84630	9/4/2025	West Music		532.92 Supplies - Not Cap Not INVT
84631	9/5/2025			1,184.70 A/R - Students
84632	9/5/2025	Annuity Investment		25.00 A/P - TSA
84633	9/5/2025	Fiduciary Trust Company of New		20.00 A/P - TSA
84634	9/5/2025	IRS Austin Service Center		35.00 A/P - IRS Levy
84635	9/5/2025			2,623.77 A/R - Students
84636	9/5/2025			1,104.96 A/R - Students
84637	9/5/2025			858.00 Participant Support Costs
84638	9/5/2025			193.77 A/R - Students
84640	9/5/2025			281.12 A/R - Students
84641	9/9/2025	A & A Graphics Supply, Inc		965.20 Repairs & Maintenance
84642	9/9/2025	Alliant Insurance Services Inc		71.57 Other General Expense
84643	9/9/2025	Ben E Keith Company		879.23 Instructional Supplies
84644	9/9/2025	Bickerstaff Heath Delgado		5,460.00 Legal Fees
84645	9/9/2025	Civitas Learning Inc		317,191.00 Software Desk Lic Fees
84646	9/9/2025	Fasclampitt Paper		87.10 Office Supplies
84647	9/9/2025	Home Depot		296.99 Office Supplies
84648	9/9/2025	Kiii Tv Channel 3		3,750.00 Production, Publications & Prom
84649	9/9/2025	Kiii Tv Channel 3		2,950.00 Production, Publications & Prom
84650	9/9/2025	Kiii Tv Channel 3		7,515.00 Production, Publications & Prom
84651	9/9/2025	Kiii Tv Channel 3		2,950.00 Production, Publications & Prom

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 09/01/2025 thru 09/30/2025

Check	Date	Payee	Amount	Description
84652	9/9/2025	Kiii Tv Channel 3	300.00	Production,Publications & Prom
84653	9/9/2025	Kiii Tv Channel 3	1,500.00	Production,Publications & Prom
84654	9/9/2025	South Texas Chapter AGC	2,800.00	Consultants
84655	9/11/2025	A & A Graphics Supply, Inc	251.21	Supplies - Not Cap Not INVT
84656	9/11/2025	Allied Universal Security Serv	115,527.80	Security Services
84657	9/11/2025	AT & T	1,189.94	Internet
84658	9/11/2025	AT & T	885.22	Internet
84659	9/11/2025	AT & T	602.00	Internet
84660	9/11/2025	Barbizon Light of the Rockies	14,085.00	> 5,000 Equipment Capitalized
84661	9/11/2025	Barcodes, Inc	7,747.00	< 5,000 Equip Not Cap INVT
84662	9/11/2025	BSN Sports LLC	1,066.93	Production,Publications & Prom
84663	9/11/2025	Columbia Advisory Group LLC	2,362.00	Consultants
84664	9/11/2025	Corpus Christi Safe & Lock Co	255.95	Building Structure
84665	9/11/2025	DEX Imaging LLC	5,120.98	Copier Rental
84666	9/11/2025	HEB Grocery Company	130.18	Food Supplies
84667	9/11/2025	Home Depot	655.79	Supplies - Not Cap Not INVT
84668	9/11/2025	Intech Southwest Services LLC	32.00	Supplies - Not Cap Not INVT
84669	9/11/2025	Interstate Batteries of	1,007.70	Repairs & Maintenance
84670	9/11/2025	Labster Inc	2,259.52	Software Desk Lic Fees
84671	9/11/2025	Lawrence Greenwood Marine Laun	485.00	Instructional Supplies
84673	9/11/2025	Proforma Total Print Source	1,475.00	Production,Publications & Prom
84674	9/11/2025	Proforma Total Print Source	2,817.66	Production,Publications & Prom
84675	9/11/2025	Proforma Total Print Source	2,025.13	Production,Publications & Prom
84676	9/11/2025	Proforma Total Print Source	5,229.52	Production,Publications & Prom
84677	9/11/2025	Proforma Total Print Source	741.48	Production,Publications & Prom
84678	9/11/2025	Proforma Total Print Source	3,818.23	Production,Publications & Prom
84679	9/11/2025	Proforma Total Print Source	1,919.12	Production,Publications & Prom
84680	9/11/2025	Proforma Total Print Source	1,092.75	Production,Publications & Prom
84681	9/11/2025	Rose Brand Wipers, Inc	2,677.79	Supplies - Not Cap Not INVT
84682	9/11/2025	SafeRack LLC	5,046.67	Supplies - Not Cap Not INVT
84683	9/11/2025	South Texas Music Mart	719.00	Instructional Supplies
84684	9/11/2025	Stewart Dean Bearing Inc	76.00	HVAC
84685	9/11/2025	UniFirst	107.88	Uniforms
84686	9/11/2025	Werfen USA LLC	238.69	Instructional Supplies
84687	9/11/2025	West Music	7,217.00	> 5,000 Equipment Capitalized
84688	9/11/2025	Texas Commission on Law Enforc	1,500.00	Instructional Supplies
84689	9/12/2025	Texas Real Estate Commission	2,850.00	Instructional Supplies
84691	9/16/2025	Bibiliu Campus Inc	245.70	Library Books
84692	9/16/2025	BSN Sports LLC	6,035.00	Production,Publications & Prom
84693	9/16/2025	Camacho Demolition LLC	6,715.00	Building Structure
84694	9/16/2025	Dailey and Wells Communication	10,368.30	> 5,000 Equipment Capitalized
84695	9/16/2025	Discount School Supply	1,441.82	Supplies - Not Cap Not INVT
84696	9/16/2025	Facility Interiors, Inc	2,397.12	< 5,000 Furn and Fix Not Cap
84697	9/16/2025	Flowserve US Company Corporati	134,597.56	Supplies - Not Cap Not INVT
84698	9/16/2025	HEB Grocery Company	90.73	Instructional Supplies
84699	9/16/2025	Home Depot	878.00	Supplies - Not Cap Not INVT
84700	9/16/2025	Instructure Inc	6,830.22	Transcript Fee
84701	9/16/2025	No Excuses Entertainment	450.00	Contract Labor
84702	9/16/2025	Pro Tech Mechanical LLC	7,733.50	Contractors
84703	9/16/2025	Screening One Inc	290.40	Online Services
84704	9/16/2025	TASB Risk Management Fund	75.00	Workman's Comp
84705	9/16/2025	Texas AVL	8,900.00	Advertising
84706	9/16/2025	Texas Scenic Company	9,666.37	> 5,000 Equipment Capitalized
84707	9/16/2025	UniFirst	16.76	Uniforms
84708	9/16/2025	City of Corpus Christi	2,265.76	Permit and Fees
84709	9/18/2025	Allied Universal Security Serv	28,135.17	Security Services
84710	9/18/2025	Armstrong McCall Beauty Supply	927.05	Instructional Supplies
84711	9/18/2025	AT & T	2,484.45	Telephone
84712	9/18/2025	Barcodes, Inc	1,625.00	Maint Agree-Software
84713	9/18/2025	City of Corpus Christi	131.63	Disposal Trash
84714	9/18/2025	Dailey and Wells Communication	3,362.20	< 5,000 Equip Not Cap INVT
84715	9/18/2025	EAN Services LLC	473.55	Travel

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84716	9/18/2025	Home Depot	26.96	Repairs & Maintenance
84717	9/18/2025		210.00	A/R - Students
84718	9/18/2025	Lone Star Furnishings LLC	616.00	Supplies - Not Cap Not INVT
84719	9/18/2025	Matco Tools Corporation	7,545.96	> 5,000 Equipment Capitalized
84720	9/18/2025		210.00	A/R - Students
84721	9/18/2025		830.00	A/R - Students
84722	9/18/2025	Rose Brand Wipers, Inc	4,344.69	Supplies - Not Cap Not INVT
84723	9/18/2025	United Refrigeration Inc	90.10	HVAC
84724	9/18/2025	US Omni & TSACG Compliance Ser	750.00	Consultants
84725	9/18/2025	Xerox Business Solutions South	3,387.96	Copier Rental
84726	9/19/2025	Annuity Investment	25.00	A/P - TSA
84727	9/19/2025	Fiduciary Trust Company of New	20.00	A/P - TSA
84728	9/19/2025		4,789.00	A/R - Students
84729	9/19/2025	IRS Austin Service Center	35.00	A/P - IRS Levy
84730	9/19/2025		2,874.00	A/R - Students
84731	9/19/2025		25.00	A/R - Students
84732	9/19/2025		3,113.00	A/R - Students
84733	9/23/2025	AIM Media Texas Operating,LLC	603.18	Funds Held for Others
84734	9/23/2025	Armstrong McCall Beauty Supply	2,124.01	Instructional Supplies
84735	9/23/2025	Bibiliu Campus Inc	10,807.92	Participant Support Costs
84736	9/23/2025	College Health Services LLC	8,190.00	Software Desk Lic Fees
84737	9/23/2025	Computer Solutions	225,474.68	Software Desk Lic Fees
84738	9/23/2025	Corpus Christi Safe & Lock Co	100.00	Building Structure
84739	9/23/2025	Demco Inc	1,535.14	Supplies - Not Cap Not INVT
84740	9/23/2025	Formax Division of Bescorp	1,087.00	Software Desk Lic Fees
84741	9/23/2025	HEB Grocery Company	130.89	Food Supplies
84742	9/23/2025	Pest Solutions Inc	550.00	Repairs & Maintenance
84743	9/23/2025	Polsinelli PC	10,001.72	Legal Fees
84744	9/23/2025	Joel Romo	15,000.00	Consultants
84745	9/23/2025	Sam's Club	43.44	Food & Beverage
84746	9/23/2025	Stageright Corporation	14,220.00	> 5,000 Equipment Capitalized
84747	9/23/2025	Stewart Dean Bearing Inc	234.80	HVAC
84748	9/23/2025	TACTE	200.00	Memberships & Dues
84749	9/23/2025	TASB Risk Management Fund	2,500.00	Insurance - Auto
84750	9/23/2025	UniFirst	222.86	Uniforms
84751	9/23/2025	US Foods Inc	1,573.16	Food Supplies
84752	9/25/2025	AT & T	503.37	Internet
84753	9/25/2025	Beacon Technologies	630.00	Software Desk Lic Fees
84754	9/25/2025	Bibiliu Campus Inc	315.00	Funds Held for Others
84755	9/25/2025	Bibiliu Campus Inc	3,129.50	Participant Support Costs
84756	9/25/2025	BSN Sports LLC	2,046.62	Production,Publications & Prom
84757	9/25/2025	Dell Technologies Inc	2,935.74	< 5,000 Computer Not Cap INVT
84758	9/25/2025	Department of Information	557.74	Telephone
84759	9/25/2025	EAN Services LLC	416.33	Travel
84760	9/25/2025	Engineerica Systems Inc	44,415.00	Software Desk Lic Fees
84761	9/25/2025	Got You Covered Work Wear and	384.79	Uniforms
84762	9/25/2025	HEB Grocery Company	87.06	Food Supplies
84763	9/25/2025	Home Depot	3,782.38	Site Supplies
84764	9/25/2025	Identisys Inc	849.00	Maint Agree-Software
84765	9/25/2025	International Clinical Educatio	1,115.00	Library - Elec Resource
84766	9/25/2025	Interstate Batteries of	124.95	Repairs & Maintenance
84767	9/25/2025	ITHAKA	3,895.00	Library - Elec Resource
84768	9/25/2025	KEDT FM & TV	2,613.00	Production,Publications & Prom
84769	9/25/2025	Maxient LLC	8,700.00	Software Desk Lic Fees
84770	9/25/2025	Mobility Research Inc	14,895.00	> 5,000 Equipment Capitalized
84771	9/25/2025	PODS Enterprises LLC	117.10	P & S - Other
84772	9/25/2025	ProQuest LLC	6,643.24	Library - Elec Resource
84773	9/25/2025	Rockport Fulton Chamber	500.00	Production,Publications & Prom
84774	9/25/2025	Sames Crow Ford	1,534.21	Repairs & Maintenance
84775	9/25/2025	South Texas News Inc	900.00	Production,Publications & Prom
84776	9/25/2025	Sutherlands Inc	158.83	Instructional Supplies
84777	9/25/2025	Texas State Library	9,011.00	Library - Elec Resource

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84778	9/25/2025	Thomson Reuters- West	2,676.55	Software Desk Lic Fees
84779	9/25/2025	UniFirst	13.87	Uniforms
84780	9/25/2025	United Rentals North America I	565.18	P & S - Other
84781	9/25/2025		2,985.00	A/R - Students
84782	9/25/2025	Verizon Wireless	50.34	Telephone
84783	9/25/2025	World Archives	2,604.00	Library - Elec Resource
84784	9/26/2025		636.00	A/R - Students
84785	9/26/2025		2,874.00	A/R - Students
84786	9/30/2025	Apollo Towing Service	189.00	Contract Labor
84787	9/30/2025	Association of Fundraising	95.00	Memberships & Dues
84788	9/30/2025	AT & T	79.55	Telephone
84789	9/30/2025	AT & T	79.55	Telephone
84790	9/30/2025	AT & T	79.55	Telephone
84791	9/30/2025	Big M Pest Control	495.00	Repairs & Maintenance
84792	9/30/2025	Bio-Rad Laboratories	1,527.59	Instructional Supplies
84793	9/30/2025	Lanekka Carter	700.00	Participant Support Costs
84794	9/30/2025	Gabriella M. Chavera	104.00	Travel
84795	9/30/2025	Facility Solutions Group	3,434.05	Electrical
84796	9/30/2025	Identisys Inc	930.00	Maint Agree-Software
84797	9/30/2025		700.00	Participant Support Costs
84798	9/30/2025	Prompt.Io Inc	1,491.99	Software Desk Lic Fees
84799	9/30/2025	TASB Risk Management Fund	3,850.00	Unemployment
84800	9/30/2025	Texas Higher Education Coordin	4,858.00	Grants & Contracts
84801	9/30/2025	UniFirst	211.02	Instructional Supplies
84802	9/30/2025	Veryon	18,967.28	Software Desk Lic Fees
84803	9/30/2025	VWR Funding Inc	1,386.22	Instructional Supplies
84804	9/30/2025	Cassie L. Wilson	400.00	Childcare
84805	9/30/2025	Annuity Investment	1,140.91	A/P - ORP
84806	9/30/2025	Annuity Investment	150.00	A/P - TSA
84807	9/30/2025	Ascensus Trust Co	3,432.78	A/P - ORP
84808	9/30/2025	Ascensus Trust Co	700.00	A/P - TSA
84809	9/30/2025	Fiduciary Trust Company of New	3,349.20	A/P - ORP
84810	9/30/2025	Montgomery County Fiscal Court	391.61	Kentucky Tax
84811	9/30/2025	National Life Insurance Compan	189.71	A/P - ORP
84812	9/30/2025	National Life Insurance Compan	1,322.95	A/P - ORP
84813	9/30/2025	National Life Insurance Compan	2,534.00	A/P - TSA
84814	9/30/2025	Putnam Investments (TSA)	750.00	A/P - TSA
84815	9/30/2025	Yvonne V. Valdez Trustee	2,750.00	A/P - Bankruptcy
E004082	9/4/2025	Carla M. Gamez Vela	541.43	Food & Beverage
E004082	9/4/2025	Cody A. Gregg	204.95	Travel
E004082	9/4/2025	Steven P. Kelm	132.50	Instructional Supplies
E004082	9/4/2025	Mirae Lee	1,211.75	Travel
E004082	9/4/2025	Stacy L. Salinas	331.88	Travel
E004082	9/4/2025	Airgas USA	143.87	Supplies - Not Cap Not INVT
E004083	9/4/2025	Altex Electronics	213.52	PC Maintenance Supplies
E004083	9/4/2025	Amazon.Com LLC	19,838.59	< 5,000 Furn and Fix Not Cap
E004083	9/4/2025	American Welding & Gas Inc	4,170.92	Supplies - Not Cap Not INVT
E004083	9/4/2025	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004083	9/4/2025	Apple Computer Inc	13,698.00	< 5,000 Computer Not Cap INVT
E004083	9/4/2025	Assessment Technologies	7,000.00	Electronic Testing Resources
E004083	9/4/2025	Bugpro Inc	1,170.00	Repairs & Maintenance
E004083	9/4/2025	Carolina Biological Supply	122.23	Instructional Supplies
E004083	9/4/2025	CC Lawn Pros, LLC	9,775.00	Contractors
E004083	9/4/2025	CDWG LLC	650.24	Supplies - Not Cap Not INVT
E004084	9/4/2025	Cintas Corporation	2,591.46	Contractors
E004084	9/4/2025	Clampitt Paper Co of San Anton	1,197.50	Supplies - Not Cap Not INVT
E004084	9/4/2025	Columbia Electric Supply	739.51	Electrical
E004084	9/4/2025	Corpus Christi Athletic Club	207.27	Corpus Christi Athletic Club
E004084	9/4/2025	Corpus Christi Freightliner	22,297.47	Repairs & Maintenance
E004084	9/4/2025	Corpus Christi Produce	82.78	Food Supplies
E004084	9/4/2025	Deaf and Hard of Hearing Cente	65,326.25	Special POP Interpreter
E004084	9/4/2025	Del Mar College Foundation	130.00	Foundation Contributions

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E004084	9/4/2025	Economic Modeling LLC	12,500.00	Software Desk Lic Fees
E004084	9/4/2025	Everest Water and Coffee LLC	347.00	Food Supplies
E004085	9/4/2025	Everything But the Mime Inc	4,000.00	Contract Labor
E004085	9/4/2025	Felix Diesel Service Inc	55,337.94	Repairs & Maintenance
E004085	9/4/2025	Ferguson Enterprises Inc	167.77	Plumbing
E004085	9/4/2025	Gateway Printing & Office Supp	17,054.24	Supplies - Not Cap Not INVT
E004085	9/4/2025	Grainger Inc	4,075.83	Supplies - Not Cap Not INVT
E004085	9/4/2025	Graves Dougherty Hearon	5,502.00	Legal Fees
E004085	9/4/2025	J.L. Matthews Company	17,999.85	Instructional Supplies
E004085	9/4/2025	JL Squared Construction	2,175.00	SC NC Building Structure
E004085	9/4/2025	Metlife	275.00	A/P - TSA
E004085	9/4/2025	NACADA	6,850.00	Travel
E004086	9/4/2025	O'Reilly Auto Parts	568.05	Instructional Supplies
E004086	9/4/2025	Pepsi Cola Corpus Christi	1,389.93	Food Supplies
E004086	9/4/2025	PHCC San Antonio	6,250.38	Consultants
E004086	9/4/2025	PowerSchool Group LLC	2,700.00	Software Desk Lic Fees
E004086	9/4/2025	Reliastar Life Insurance Co	75.00	A/P - TSA
E004086	9/4/2025	Safeguard System Inc	621.50	Repairs & Maintenance
E004086	9/4/2025	Schneider Electric	10,963.00	Repairs & Maintenance
E004086	9/4/2025	SecureTech	455.00	Consultants
E004086	9/4/2025	Shoreline Plumbing Co	8,116.59	SC NC Plumbing
E004086	9/4/2025	Sinclairity Consulting LLC	3,000.00	Contract Labor
E004087	9/4/2025	SpawGlass Contractors Inc	13,362.37	Contractors
E004087	9/4/2025	Texas Gulf Coast JATC	2,528.04	Consultants
E004087	9/4/2025	TXU Energy	193,081.71	Electricity
E004087	9/4/2025	Weaver	38,399.62	Audit Fees
E004087	9/4/2025	Winston Water Cooler of Corpus	2,321.06	Plumbing
E004087	9/4/2025	You Name It Specialties Inc	29,528.02	Production,Publications & Prom
E004087	9/9/2025	Louie Asuncion	1,216.04	Travel
E004087	9/9/2025	Bradford L. Eilering	142.37	Travel
E004087	9/9/2025	Jay L. Kacherski	539.70	Travel
E004087	9/9/2025	Lisa M. Leal-Garcia	236.00	Travel
E004088	9/9/2025	Michael A. Quintana	1,022.50	Consultants
E004088	9/9/2025	Debbie A. Salazar Mondragon	102.20	Travel
E004088	9/9/2025	Angela N. Soto	136.50	Travel
E004088	9/9/2025	Dr. Kelly N. Vinson	2,212.40	Travel
E004088	9/9/2025	Airgas USA	42.90	Supplies - Not Cap Not INVT
E004088	9/9/2025	Amazon.Com LLC	1,092.83	Instructional Supplies
E004088	9/9/2025	American Welding & Gas Inc	97.90	Instructional Supplies
E004088	9/9/2025	Apple Computer Inc	4,458.00	< 5,000 Computer Not Cap INVT
E004088	9/9/2025	B & H Photo Video Pro Audio	4,190.00	Supplies - Not Cap Not INVT
E004088	9/9/2025	Bird's Rubber Stamps	415.45	Office Supplies
E004089	9/9/2025	Felix Diesel Service Inc	3,099.52	Repairs & Maintenance
E004089	9/9/2025	Gateway Printing & Office Supp	141.15	Office Supplies
E004089	9/9/2025	Grainger Inc	5,046.70	Supplies - Not Cap Not INVT
E004089	9/9/2025	Netsync Network Solutions	1,835.22	Supplies - Not Cap Not INVT
E004089	9/9/2025	PHCC San Antonio	370.74	Consultants
E004089	9/9/2025	Texas Gulf Coast JATC	3,118.31	Consultants
E004089	9/9/2025	You Name It Specialties Inc	1,421.89	Production,Publications & Prom
E004089	9/11/2025	Matthew Busby	63.70	Travel
E004089	9/11/2025	Dearborn Real Estate	115.42	Online Services
E004089	9/11/2025	Mr. Gary L. Griffith	1,123.73	Travel
E004090	9/11/2025	Marissa I. Johnson	56.00	Travel
E004090	9/11/2025	Denise A. Kaufman	112.00	Travel
E004090	9/11/2025	Steven P. Kelm	115.69	Instructional Supplies
E004090	9/11/2025	Robert P. Montez	295.40	Travel
E004090	9/11/2025	Regina D. Overath	901.17	Travel
E004090	9/11/2025	Nancy A. Phillips	90.30	Travel
E004090	9/11/2025	Yugar Productions	4,000.00	Contract Labor
E004090	9/11/2025	All Points Environmental LLC	2,450.00	Environmental Compliance
E004090	9/11/2025	Amazon.Com LLC	56.58	Supplies - Not Cap Not INVT
E004090	9/11/2025	American Welding & Gas Inc	622,447.17	> 5,000 Equipment Capitalized

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E004091	9/11/2025	Bird's Rubber Stamps	15.50	Supplies - Not Cap Not INVT
E004091	9/11/2025	Clampitt Paper Co of San Anton	1,846.35	Supplies - Not Cap Not INVT
E004091	9/11/2025	Culligan Water Conditioning	444.85	Instructional Supplies
E004091	9/11/2025	Gateway Printing & Office Supp	11,056.27	< 5,000 Furn and Fix Not Cap
E004091	9/11/2025	Johnstone Supply	1,034.17	HVAC
E004091	9/11/2025	Krohne,inc	7,109.61	Supplies - Not Cap Not INVT
E004091	9/11/2025	Labatt Food Service LLC	1,294.34	Food Supplies
E004091	9/11/2025	LK Jordan & Associates	5,150.81	Contract Labor
E004091	9/11/2025	Meeder Public Funds, Inc.	2,166.00	Consultants
E004091	9/11/2025	Netsync Network Solutions	7,438.14	> 5,000 Audio-Visual Capitaliz
E004092	9/11/2025	O'Reilly Auto Parts	1,132.00	Instructional Supplies
E004092	9/11/2025	PHCC San Antonio	4,550.00	Consultants
E004092	9/11/2025	Puffer Sweiven LP	345.00	Contract Labor
E004092	9/11/2025	Schneider Electric	260.00	HVAC
E004092	9/11/2025	Shi Government Solutions	13,843.20	Software Desk Lic Fees
E004092	9/11/2025	Shoreline Plumbing Co	1,807.63	SC NC Plumbing
E004092	9/11/2025	The Spyglass Group, LLC	5,038.32	Consultants
E004092	9/11/2025	Texas Wilson Office Furniture	13,207.16	< 5,000 Furn and Fix Not Cap
E004092	9/11/2025	Toyota Lift of Texas	3,889.00	Supplies - Not Cap Not INVT
E004092	9/11/2025	Turner Ramirez Associates Inc	9,300.00	Consultants
E004093	9/11/2025	You Name It Specialties Inc	230.00	Production,Publications & Prom
E004093	9/16/2025	Liana Joslin	95.90	Travel
E004093	9/16/2025	Jay L. Kacherski	139.88	Food & Beverage
E004093	9/16/2025	Leonard Rivera	41.30	Travel
E004093	9/16/2025	Crystal J. Seehorn	22.40	Travel
E004093	9/16/2025	Natalie C. Villarreal	772.30	Travel
E004093	9/16/2025	Amazon.Com LLC	2,929.10	Supplies - Not Cap Not INVT
E004093	9/16/2025	ARM Construction	1,480.00	SC NC Building Structure
E004093	9/16/2025	Columbia Electric Supply	91.93	Electrical
E004093	9/16/2025	Corpus Christi Sign Company LI	2,848.78	Production,Publications & Prom
E004094	9/16/2025	Ellucian Company LLC	23,354.00	< 5,000 Software Not Cap INVT
E004094	9/16/2025	JL Squared Construction	44,555.00	Contractors
E004094	9/16/2025	Labatt Food Service LLC	13,634.24	Food Supplies
E004094	9/16/2025	LK Jordan & Associates	15,564.15	Contract Labor
E004094	9/16/2025	Republic Services Inc	480.34	Supplies - Not Cap Not INVT
E004094	9/18/2025	Kristie M. Amparan	191.10	Travel
E004094	9/18/2025	Richard M. Bassett	617.02	Travel
E004094	9/18/2025	Tyler A. Brownlee	122.50	Travel
E004094	9/18/2025	Nina M. Fischer	49.00	Travel
E004094	9/18/2025	Celia Garza	954.80	Travel
E004095	9/18/2025	Joshua T. Gentry	232.40	Travel
E004095	9/18/2025	Emily M. Gonzalez	213.50	Travel
E004095	9/18/2025	Lenora I. Keas	63.00	Travel
E004095	9/18/2025	George P. Lister	147.00	Travel
E004095	9/18/2025	Rachel M. Martinez	79.10	Travel
E004095	9/18/2025	Gary G. McKinny	13.30	Travel
E004095	9/18/2025	Lucia G. Perez	576.80	Travel
E004095	9/18/2025	Gary D. Rivera	294.00	Travel
E004095	9/18/2025	Israel Villanueva	2,396.40	Professional Development
E004095	9/18/2025	Yvonne J. Walker	5.60	Travel
E004096	9/18/2025	Elizabeth L. Watson	288.40	Travel
E004096	9/18/2025	Kathleen M. Westergren	205.10	Travel
E004096	9/18/2025	Daiyuan Zhang	78.00	Travel
E004096	9/18/2025	Americo Fin & Annuity Ins Co	25.00	A/P - TSA
E004096	9/18/2025	Anderson Marketing Group	306,728.07	Advertising
E004096	9/18/2025	Apple Computer Inc	596.00	Supplies - Not Cap Not INVT
E004096	9/18/2025	B & H Photo Video Pro Audio	4,230.10	< 5,000 Equip Not Cap INVT
E004096	9/18/2025	City of Corpus Christi	8,668.82	Water
E004096	9/18/2025	Columbia Electric Supply	347.87	Electrical
E004096	9/18/2025	Concentra Medical Center	435.00	Employee Med Exam
E004097	9/18/2025	Corpus Christi Athletic Club	207.27	Corpus Christi Athletic Club
E004097	9/18/2025	Corpus Christi Sign Company LI	2,657.90	Production,Publications & Prom

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 09/01/2025 thru 09/30/2025

Check	Date	Payee	Amount	Description
E004097	9/18/2025	Culligan Water Conditioning	190.00	Repairs & Maintenance
E004097	9/18/2025	Deaf and Hard of Hearing Cente	2,892.50	Special POP Interpretor
E004097	9/18/2025	Del Mar College Foundation	130.00	Foundation Contributions
E004097	9/18/2025	Metlife	275.00	A/P - TSA
E004097	9/18/2025	Netsync Network Solutions	685.47	Supplies - Not Cap Not INVT
E004097	9/18/2025	Reliastar Life Insurance Co	75.00	A/P - TSA
E004097	9/18/2025	Schneider Electric	5,285.00	SC NC HVAC
E004097	9/18/2025	SecureTech	2,700.00	Consultants
E004098	9/18/2025	Texas Wilson Office Furniture	440.00	< 5,000 Furn and Fix Not Cap
E004098	9/23/2025	Cynthia E. Arbuckle	20.30	Travel
E004098	9/23/2025	Nathan Clark	4,000.00	Contract Labor
E004098	9/23/2025	National Loss Control Safety &	2,600.00	Contract Labor
E004098	9/23/2025	Dalton H. Herr	346.50	Travel
E004098	9/23/2025	Alejandro D. Puente	227.50	Travel
E004098	9/23/2025	Nicole Ramon	78.40	Travel
E004098	9/23/2025	Crystal J. Seehorn	85.40	Travel
E004098	9/23/2025	Patricia Shipton Gov Affairs	7,500.00	Consultants
E004098	9/23/2025	Altex Electronics	96.94	PC Maintenance Supplies
E004099	9/23/2025	Amazon.Com LLC	999.34	Office Supplies
E004099	9/23/2025	American Welding & Gas Inc	3,257.04	Instructional Supplies
E004099	9/23/2025	Assessment Technologies	222,274.00	Electronic Testing RESources
E004099	9/23/2025	B & H Photo Video Pro Audio	244.51	Supplies - Not Cap Not INVT
E004099	9/23/2025	Bird's Rubber Stamps	31.00	Office Supplies
E004099	9/23/2025	Concentra Medical Center	1,176.00	Employee Med Exam
E004099	9/23/2025	Netsync Network Solutions	4,628.70	< 5,000 Equip Not Cap INVT
E004099	9/23/2025	Providence Tax Finance Managem	375.00	Consultants
E004099	9/23/2025	The Spyglass Group, LLC	19,717.68	Consultants
E004099	9/23/2025	Stridde Callins & Associates	18,358.74	Consultants
E004100	9/23/2025	Texas Wilson Office Furniture	72,725.69	< 5,000 Furn and Fix Not Cap
E004100	9/23/2025	Turner Ramirez Associates Inc	12,745.69	Consultants
E004100	9/25/2025	National Loss Control Safety &	2,600.00	Contract Labor
E004100	9/25/2025	Nina M. Fischer	104.00	Travel
E004100	9/25/2025	Cecilia Gamboa	125.30	Travel
E004100	9/25/2025	Arturo L. Garcia	1,620.00	Contract Labor
E004100	9/25/2025	Yvonne D. Lara	592.61	Travel
E004100	9/25/2025	Victoria L. Pannone	231.00	Travel
E004100	9/25/2025	Jaclyn R. Resendez	361.50	Travel
E004100	9/25/2025	Diana I. Robison	126.00	Travel
E004101	9/25/2025	ACI Payments Inc	750.94	Bank Expenses
E004101	9/25/2025	Amazon.Com LLC	2,353.19	Library Books
E004101	9/25/2025	American Welding & Gas Inc	6.94	Repairs & Maintenance
E004101	9/25/2025	Arc Document Solutions LLC	564.60	P & S - Other
E004101	9/25/2025	Best Buy for Business	458.00	Supplies - Not Cap Not INVT
E004101	9/25/2025	Bird's Rubber Stamps	186.00	Office Supplies
E004101	9/25/2025	Bugpro Inc	570.00	Repairs & Maintenance
E004101	9/25/2025	Carolina Biological Supply	425.35	Instructional Supplies
E004101	9/25/2025	CDWG LLC	12,550.20	Supplies - Not Cap Not INVT
E004101	9/25/2025	Columbia Electric Supply	238.88	Electrical
E004102	9/25/2025	Cornell Smith Miert Brutocao B	105.00	Legal Fees
E004102	9/25/2025	Corpus Christi Freightliner	8,850.00	Repairs & Maintenance
E004102	9/25/2025	Deaf and Hard of Hearing Cente	34,263.75	Recruitment
E004102	9/25/2025	ET Consulting LLC	3,850.00	Contract Labor
E004102	9/25/2025	J.L. Matthews Company	352.25	Instructional Supplies
E004102	9/25/2025	LK Jordan & Associates	418.44	Contract Labor
E004102	9/25/2025	Republic Services Inc	11,592.77	Disposal Trash
E004102	9/25/2025	Safeguard System Inc	3,240.00	Repairs & Maintenance
E004102	9/25/2025	Shi Government Solutions	14,651.60	Software Desk Lic Fees
E004102	9/25/2025	South Texas Restaurant	1,347.02	Contract Labor
E004103	9/25/2025	Texas Wilson Office Furniture	4,202.96	< 5,000 Furn and Fix Not Cap
E004103	9/25/2025	TK Elevator Corporation	347.37	Repairs & Maintenance
E004103	9/25/2025	You Name It Specialties Inc	2,562.20	Production,Publications & Prom
E004103	9/30/2025	National Loss Control Safety &	2,600.00	Contract Labor

Del Mar College
Financial Record System
Bank 41 Colleague

Disbursements for dates 09/01/2025 thru 09/30/2025

Check	Date	Payee	Amount	Description
E004103	9/30/2025	Jason Flores	465.50	Travel
E004103	9/30/2025	Emma L. Franco	390.89	Travel
E004103	9/30/2025	Ryan M. Gutierrez	1,747.77	Travel
E004103	9/30/2025	Joslynn A. Lott	400.00	Childcare
E004103	9/30/2025	Jose F. Palomo	541.80	Travel
E004103	9/30/2025	Norene V. Pumarejo	300.00	Childcare
E004104	9/30/2025	Maricela Villegas	16.80	Travel
E004104	9/30/2025	Altex Electronics	149.88	PC Maintenance Supplies
E004104	9/30/2025	Amazon.Com LLC	4,714.87	Instructional Supplies
E004104	9/30/2025	American Welding & Gas Inc	308.10	Instructional Supplies
E004104	9/30/2025	B & H Photo Video Pro Audio	920.57	Instructional Supplies
E004104	9/30/2025	CC Lawn Pros, LLC	7,450.00	Contractors
E004104	9/30/2025	City of Corpus Christi	70,022.36	Water
E004104	9/30/2025	Clampitt Paper Co of San Anton	2,897.80	Supplies - Not Cap Not INVT
E004104	9/30/2025	Columbia Electric Supply	1,221.04	Electrical
E004104	9/30/2025	Corpus Christi Athletic Club	5,565.57	Corpus Christi Athletic Club
E004105	9/30/2025	Del Mar College Foundation	4,360.00	Foundation Contributions
E004105	9/30/2025	Doctums Global LLC	84,835.88	Consultants
E004105	9/30/2025	Express Employment Professiona	593.25	Contract Labor
E004105	9/30/2025	Gateway Printing & Office Supp	17,711.67	Office Supply Payable
E004105	9/30/2025	Grainger Inc	4,001.11	HVAC
E004105	9/30/2025	Jefferson National Life	2,647.22	A/P - ORP
E004105	9/30/2025	Labatt Food Service LLC	2,594.43	Instructional Supplies
E004105	9/30/2025	Metlife	2,058.16	A/P - ORP
E004105	9/30/2025	O'Reilly Auto Parts	1,418.53	Software Desk Lic Fees
E004105	9/30/2025	Reliastar Life Insurance Co	100.00	A/P - TSA
E004106	9/30/2025	USAA Annuity Life Insurance Co	1,703.29	A/P - ORP
E004106	9/30/2025	Victory Capital Advisers Inc	8,228.36	A/P - ORP
E004106	9/30/2025	Winston Water Cooler of Corpus	809.23	Plumbing
Total:			\$ 4,014,182.99	

Del Mar College
Financial Record System
Checks Over 10,000

Disbursements for dates 09/01/2025 thru 09/30/2025

Check	Date	Payee	Amount	Description
84603	9/4/2025	Corpus Christi Cycle Plaza	\$ 47,211.97	Vehicles
84605	9/4/2025	Dell Technologies Inc	51,701.37	< 5,000 Computer Not Cap INVT
84612	9/4/2025	Koetter Fire Protection of Cor	50,110.53	Contract Labor
84618	9/4/2025	Pocket Nurse	12,924.86	< 5,000 Equip Not Cap INVT
84645	9/9/2025	Civitas Learning Inc	317,191.00	Software Desk Lic Fees
84656	9/11/2025	Allied Universal Security Serv	115,527.80	Security Services
84660	9/11/2025	Barbizon Light of the Rockies	14,085.00	> 5,000 Equipment Capitalized
84694	9/16/2025	Dailey and Wells Communication	10,368.30	> 5,000 Equipment Capitalized
84697	9/16/2025	Flowserve US Company Corporati	134,597.56	Supplies - Not Cap Not INVT
84709	9/18/2025	Allied Universal Security Serv	28,135.17	Security Services
84735	9/23/2025	Bibiliu Campus Inc	10,807.92	Participant Support Costs
84737	9/23/2025	Computer Solutions	225,474.68	Software Desk Lic Fees
84743	9/23/2025	Polsinelli PC	10,001.72	Legal Fees
84744	9/23/2025	Joel Romo	15,000.00	Consultants
84746	9/23/2025	Stageright Corporation	14,220.00	> 5,000 Equipment Capitalized
84760	9/25/2025	Engineerica Systems Inc	44,415.00	Software Desk Lic Fees
84770	9/25/2025	Mobility Research Inc	14,895.00	> 5,000 Equipment Capitalized
84802	9/30/2025	Veryon	18,967.28	Software Desk Lic Fees
E0040831	9/4/2025	Amazon.Com LLC	19,838.59	< 5,000 Furn and Fix Not Cap
E0040834	9/4/2025	Apple Computer Inc	13,698.00	< 5,000 Computer Not Cap INVT
E0040844	9/4/2025	Corpus Christi Freightliner	22,297.47	Repairs & Maintenance
E0040846	9/4/2025	Deaf and Hard of Hearing Cente	65,326.25	Special POP Interpreter
E0040848	9/4/2025	Economic Modeling LLC	12,500.00	Software Desk Lic Fees
E0040851	9/4/2025	Felix Diesel Service Inc	55,337.94	Repairs & Maintenance
E0040853	9/4/2025	Gateway Printing & Office Supp	17,054.24	Supplies - Not Cap Not INVT
E0040856	9/4/2025	J.L. Matthews Company	17,999.85	Instructional Supplies
E0040866	9/4/2025	Schneider Electric	10,963.00	Repairs & Maintenance
E0040870	9/4/2025	SpawGlass Contractors Inc	13,362.37	Contractors
E0040872	9/4/2025	TXU Energy	193,081.71	Electricity
E0040873	9/4/2025	Weaver	38,399.62	Audit Fees
E0040875	9/4/2025	You Name It Specialties Inc	29,528.02	Production, Publications & Prom
E0040909	9/11/2025	American Welding & Gas Inc	622,447.17	> 5,000 Equipment Capitalized
E0040913	9/11/2025	Gateway Printing & Office Supp	11,056.27	< 5,000 Furn and Fix Not Cap
E0040924	9/11/2025	Shi Government Solutions	13,843.20	Software Desk Lic Fees
E0040927	9/11/2025	Texas Wilson Office Furniture	13,207.16	< 5,000 Furn and Fix Not Cap
E0040940	9/16/2025	Ellucian Company LLC	23,354.00	< 5,000 Software Not Cap INVT
E0040941	9/16/2025	JL Squared Construction	44,555.00	Contractors
E0040942	9/16/2025	Labatt Food Service LLC	13,634.24	Food Supplies
E0040943	9/16/2025	LK Jordan & Associates	15,564.15	Contract Labor
E0040964	9/18/2025	Anderson Marketing Group	306,728.07	Advertising
E0040992	9/23/2025	Assessment Technologies	222,274.00	Electronic Testing RESources
E0040998	9/23/2025	The Spyglass Group, LLC	19,717.68	Consultants
E0040999	9/23/2025	Stridde Callins & Associates	18,358.74	Consultants
E0041000	9/23/2025	Texas Wilson Office Furniture	72,725.69	< 5,000 Furn and Fix Not Cap
E0041001	9/23/2025	Turner Ramirez Associates Inc	12,745.69	Consultants
E0041018	9/25/2025	CDWG LLC	12,550.20	Supplies - Not Cap Not INVT
E0041022	9/25/2025	Deaf and Hard of Hearing Cente	34,263.75	Recruitment
E0041026	9/25/2025	Republic Services Inc	11,592.77	Disposal Trash
E0041028	9/25/2025	Shi Government Solutions	14,651.60	Software Desk Lic Fees
E0041046	9/30/2025	City of Corpus Christi	70,022.36	Water
E0041051	9/30/2025	Doctums Global LLC	84,835.88	Consultants
E0041053	9/30/2025	Gateway Printing & Office Supp	17,711.67	Office Supply Payable
Total: \$			<u>3,300,861.51</u>	

Regular Agenda

Item 4

DMC
DEL MAR COLLEGE
VICE PRESIDENT FOR STUDENT AFFAIRS

To: Mark Escamilla, Ph.D., President and CEO

From: Patricia Benavides Dominguez, Ed.D., Vice President for Student Affairs, and 
Raul Garcia, Vice President and Chief Financial Officer

Date: November 11, 2025

Subject: Board Agenda: Freedom to Dream 1.5, Building the Next Cohort

Summary:

Dr. Patricia Benavides Dominguez, Vice President for Student Affairs, and Mr. Raul Garcia, Vice President and Chief Financial Officer, will present the Freedom to Dream recommendations for the next cohort including the financial plan.

Action Item: Discussion and possible action regarding administration's recommendations and Board's authorization to proceed with the 2026-2027 Freedom to Dream cohort.

FREEDOM TO DREAM 1.5

Building the Next Cohort

November 11, 2025

Dr. Patricia Benavides-Dominguez
Vice President for Student Affairs

Raul Garcia
Vice President and Chief Financial Officer





Freedom to Dream

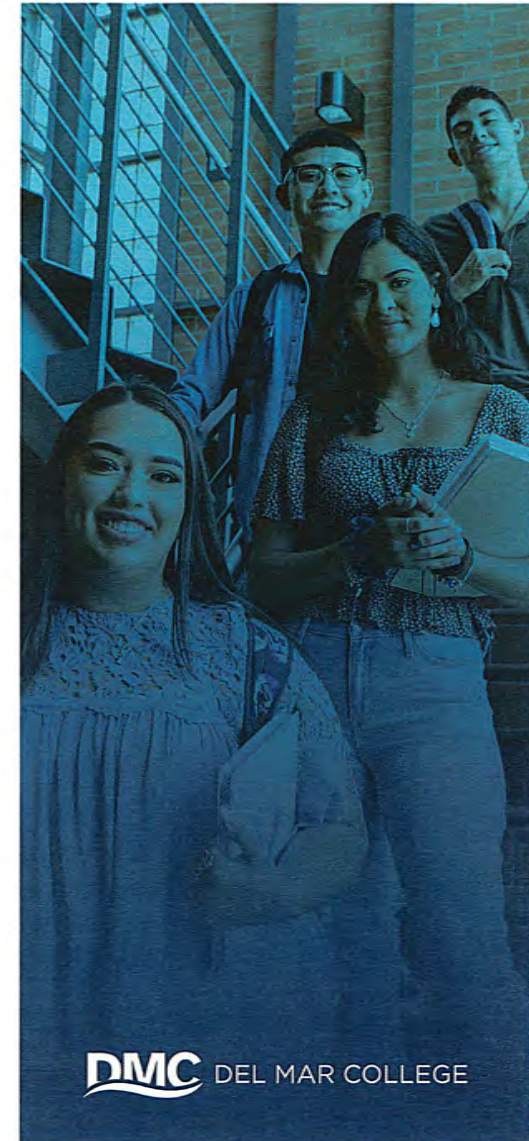
Successful Outcomes From First Cohort

- Accelerated timeline fostered collaboration
- New CRM allowed for prospect communication
- Robust and well-coordinated outreach efforts
- Over 5,000 digital interest forms received
- 1,800 students enrolled in program (35% yield)
- Record surge in new full-time students

Freedom to Dream

Key Data Driving Our Insights

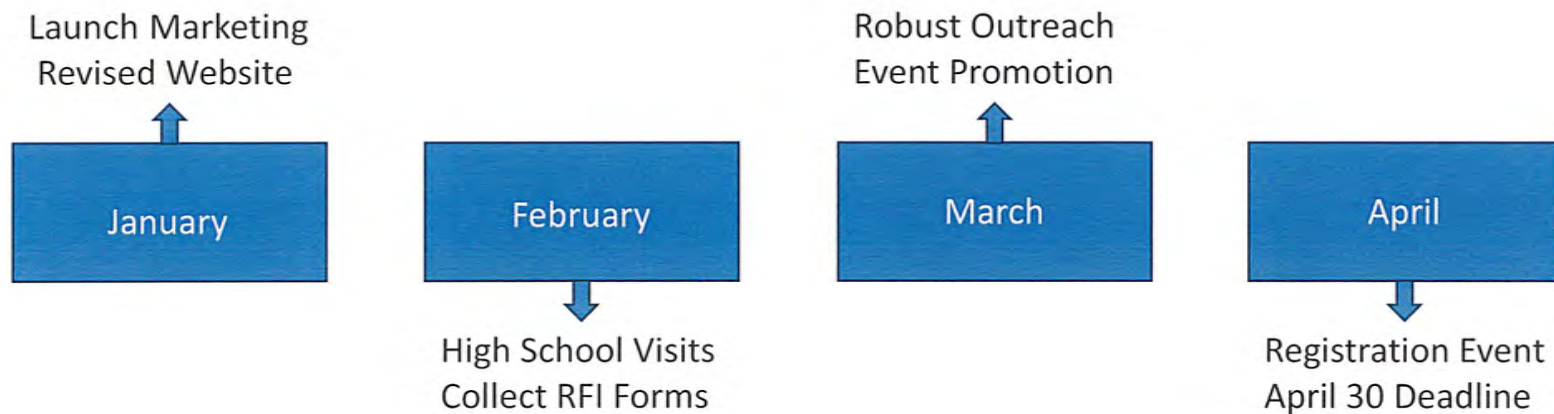
- Test scores assessing readiness
- Student focus groups
- Operational debrief survey
- Drop report
- Freedom to Dream dashboard



Freedom to Dream

Draft Recommendations for Next Cohort

- Earlier marketing, outreach and deadlines to sign up
- Information campaign specifically for parents/relatives





Freedom to Dream

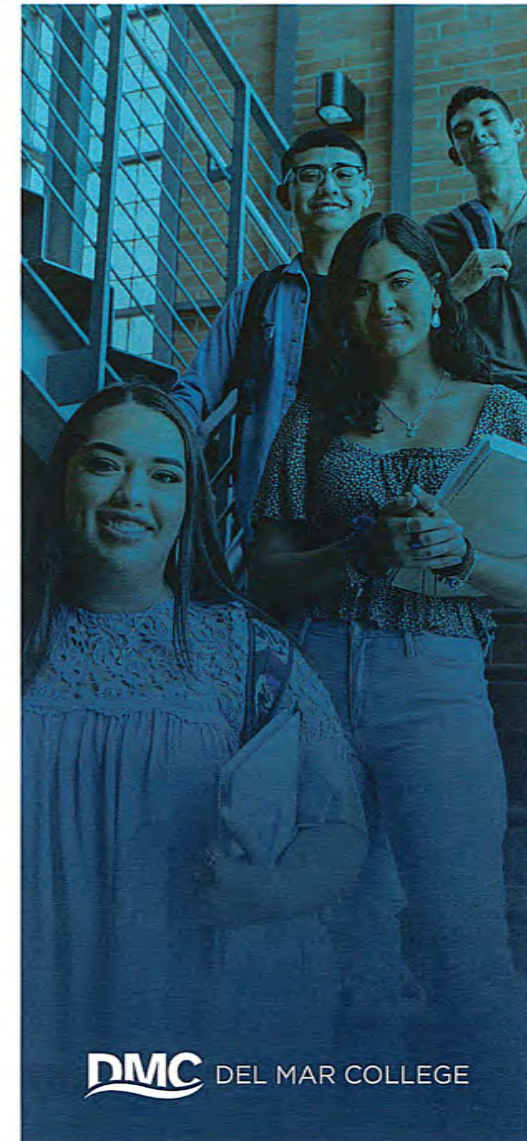
Draft Recommendations for Next Cohort

- Students must be college-ready in their program of interest
 - Texas Success Initiative Exam
 - Reading, English, and Math
- New college prep pathway being created for those who are not ready

Freedom to Dream

Draft Recommendations for Next Cohort

- Success coaching and peer mentoring in development
- Contract requiring students seek help before dropping
- Program will cover up to 60 semester credit hours, not 3 years
- Continuing Education – High Demand



Freedom to Dream

Financial Plan - Fall 2026 Cohort (1,000 Students)

		2026-27	2027-28	2028-29	Total
Funding Source	Performance Funding				
	Associate Degrees	\$ -	\$ 316,825	\$ 1,899,500	\$ 2,216,325
	Certificate Programs	955,188	784,088		1,739,276
	GAI Transfer w/ 15 SCH	90,650	162,400	567,000	820,050
	Dual Credit Transfers w/15 SCH	512,575			512,575
	Total Performance Funding	\$ 1,558,413	\$ 1,263,313	\$ 2,466,500	\$ 5,288,226
	DMC Foundation		-	-	-
	Total Funding Source	\$ 1,558,413	\$ 1,263,313	\$ 2,466,500	\$ 5,288,226
Tuition & Fee Waiver Costs	Associate Degrees	\$ (1,977,030)	\$ (1,444,917)	(411,948)	\$ (3,833,895)
	Certificate Programs	(1,010,917)	(103,397)		(1,114,314)
	Dual Credit Transfers w/15 SCH	(154,077)			(154,077)
	Total T&F Waiver Costs	\$ (3,142,024)	\$ (1,548,314)	\$ (411,948)	\$ (5,102,286)
	NET SURPLUS	\$ (1,583,611)	\$ (285,001)	\$ 2,054,552	\$ 185,940

Freedom to Dream

Financial Plan - Fall 2026 Cohort (1,200 Students)

		2026-27	2027-28	2028-29	2026-27
Funding Source	Performance Funding				
	Associate Degrees	\$ -	\$ 316,825	\$ 2,375,825	\$ 2,692,650
	Certificate Programs	1,503,288	860,213	-	2,363,501
	GAI Transfer w/ 15 SCH	128,450	168,700	694,750	991,900
	Dual Credit Transfers w/15 SCH	615,090			615,090
	Total Performance Funding	\$ 2,246,828	\$ 1,345,738	\$ 3,070,575	\$ 6,663,141
	DMC Foundation	-	-		-
	Total Funding Source	\$ 2,246,828	\$ 1,345,738	\$ 3,070,575	\$ 6,663,141
Tuition & Fee Waiver Costs	Associate Degrees	\$ (2,348,570)	\$ (1,727,353)	(624,086)	\$ (4,700,009)
	Certificate Programs	(1,179,617)	(118,289)	-	(1,297,906)
		(352,202)	-	-	(352,202)
	Total T&F Waiver Costs	\$ (3,880,389)	\$ (1,845,642)	(624,086)	\$ (6,350,117)
	NET SURPLUS	\$ (1,633,562)	\$ (499,905)	\$ 2,446,489	\$ 313,022

Freedom to Dream Next Steps

- Vote to approve parameters of new draft recommendations and authorize administration to move forward
- College will develop, finalize and operationalize revised plan
- New Freedom to Dream campaign will launch in January 2026

THANK YOU



Regular Agenda

Item 5

DEL MAR COLLEGE

OFFICE OF GENERAL COUNSEL

DATE: November 5, 2025
TO: Del Mar College Board of Regents
FROM: Augustin Rivera, Jr., General Counsel 
RE: Taxing Entities Election of NCAD Board of Directors

SUMMARY:

As previously reported to the Board, the 88th Texas Legislature amended the Texas Property Tax Code and changed the appointment process and terms of service of directors of boards of County Appraisal Districts in Texas.

As part of the new process, the Nueces County Appraisal District Board was converted to a 9-member board, (effective January 1, 2025), consisting of 3 “at large” members elected countywide and 5 board members appointed/elected by the taxing entities under a new voting process.

Under the new process, each taxing entity is entitled to a bloc of votes determined by a specific formula based on the proportion of the taxing entity’s prior year property tax levy to the total property tax levies of all eligible entities.

In November 2024, under the new process, the DMC Board of Regents (together with the other taxing entities) cast votes, and 5 board members were appointed/elected to terms beginning January 1, 2025.

2 of the 5 board members were given one-year terms, with the other 3 receiving three-year terms. The length of the term was determined by drawing lots. The two board members serving one-year terms will conclude their term on December 31, 2025, opening those seats to election.

On October 9, 2025, DMC received notice from the Nueces County Appraisal District advising of the upcoming board director vacancies and outlining DMC’s right to vote for the two open seats.

Attached is the correspondence from the Nueces County Appraisal District outlining the slate of candidates and breakdown and allocation of the votes which each entity may cast.

NOTE: Del Mar College must determine its vote at the November 11, 2025 Board of Regents meeting and submit its completed voting resolution to the NCAD by November 14, 2025.

STAFF RECOMMENDATION:

Act on proposed ballot by determining vote in open session and approve submission of Resolution, accordingly.

LIST OF SUPPORTING DOCUMENTS:

1. October 9, 2025, Memo from Interim Chief Appraiser, including proposed Resolution Casting Votes for Nueces County Appraisal District Board of Directors



*Nueces County Appraisal District
201 N. Chaparral, Ste. 206
Corpus Christi, Texas 78401-2503*

*Debra Morin, RPA, RTA, CCA
Nueces County Interim Chief Appraiser*

*Office: (361) 881-9978
Fax: (361) 887-6721
info@nuecescad.net*

October 9, 2025

Via CMRRR & Email
cascott@delmar.edu
Carol A. Scott, Chair
Del Mar College
101 Baldwin Blvd
Corpus Christi, TX 78404

RE: Taxing Entities Election of Nueces County Appraisal District Board of Directors – BALLOT

Pursuant to Section 6.03 and 6.0301 of the Texas Property Tax Code find enclosed a ballot for your entity to cast its votes for the Nueces County Appraisal District Board of Directors. Pursuant to Texas Property Tax Code the governing body should determine its vote by resolution. A sample resolution with ballot is herein included.

The resolution with vote should be **received** by the Nueces County Appraisal District no later than 5:00 p.m. on November 28, 2025. *However, those taxing entities with a voting entitlement of 5% or more of the total votes must determine their vote no later than the second open meeting after receipt of this ballot and must submit their vote to the Appraisal District no later than the third day following the date the resolution is adopted. These entities are: **City of Corpus Christi, Corpus Christi Independent School District, Del Mar College, Nueces County, and Port Aransas Independent School District.** The resolution with vote may be submitted by email forwarded with the original paper copy by mail as follows:*

*Debra Morin, Interim Chief Appraiser
Nueces County Appraiser District
201 N. Chaparral, Suite 206
Corpus Christi, Texas 78401*

Email: dmorin@nuecescad.net

There are currently two (2) director positions to be filled. These terms will start on January 1, 2026; the two appointed directors will serve four- year terms. The voting entitlement for each taxing entity is set out in the chart below. Each entity may cast all its votes for one nominee or distribute them among the nominees. Notification of the results of the election will be sent by December 5, 2025.

Taxing Unit	Total Votes	Percent of Total	Taxing Unit	Total Votes	Percent of Total
Agua Dulce ISD	4	0.2%	City of Robstown	10	0.5%
Aransas Pass ISD	-	0.0%	Corpus Christi ISD	478	23.9%
Banquete ISD	24	1.2%	Del Mar College	248	12.4%
Bishop CISD	24	1.2%	Driscoll ISD	2	0.1%
Calallen ISD	70	3.5%	Flour Bluff ISD	86	4.3%
City of Agua Dulce	-	0.0%	London ISD	28	1.4%
City of Aransas Pass	-	0.0%	Nueces County	294	14.7%
City of Bishop	2	0.1%	Port Aransas ISD	116	5.8%
City of Corpus Christi	436	21.8%	Robstown ISD	26	1.3%
City of Driscoll	-	0.0%	Tuloso Midway ISD	88	4.4%
City of Port Aransas	28	1.4%	West Oso ISD	32	1.6%
			Totals	1,996	100.0%

Please direct any questions concerning casting and submission of your votes to Debra Morin, Interim Chief Appraiser at 361-696-7699. Thank you for your participation.

Sincerely,



Debra Morin
Interim Chief Appraiser

Enc. (As Stated)

cc: mescamilla@delmar.edu

Dr. Mark Escamilla, President and CEO

A RESOLUTION CASTING VOTES FOR THE NUECES COUNTY
APPRAISAL DISTRICT BOARD OF DIRECTORS.

WHEREAS, two directors to the Nueces County Appraisal District Board of Directors are to be appointed by the taxing units participating in the appraisal district through an election among the taxing units;

WHEREAS, each taxing unit is provided a voting entitlement as set out by section 6.03 of the Texas Tax Code;

WHEREAS, these votes may be apportioned to one or more candidates;

WHEREAS, a vote by resolution is required by Sec. 6.0301 of the Texas Property Tax Code; and

WHEREAS, on this ____ day of _____, 2025 the governing board of _____ met in open session to consider the casting of its votes for the Board of Directors candidates for the Nueces County Appraisal District whose terms will begin on January 1, 2026.

NOW THEREFORE BE IT RESOLVED, by the governing board of
_____ that our votes are cast as follows:

Deven Bhakta	_____
Gabriele Hilpold	_____

That this Resolution shall take effect immediately upon its passage, and it is so resolved.

DULY RESOLVED AND ADOPTED by the governing board of _____ this _____, 2025.

Signed: _____
Presiding Officer

Date: _____

Signed: _____
Secretary

Date: _____

Regular Agenda

Item 6

DEL MAR COLLEGE

OFFICE OF GENERAL COUNSEL

DATE: November 5, 2025
TO: Del Mar College Board of Regents
FROM: Augustin Rivera, Jr., General Counsel 
RE: San Patricio County Appraisal District Board of Directors 2025-2026 Election

SUMMARY:

As a taxing entity in San Patricio County, Del Mar College is entitled to participate in the election of Directors to the five (5) member San Patricio County Appraisal District Board of Directors. Board Members will serve a two-year term beginning on January 1, 2026, through December 31, 2027.

Attached is email correspondence received from the Chief Appraiser for the San Patricio County Appraisal District, outlining the voting process and presenting the Official Ballot for action by Del Mar College.

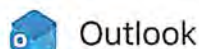
Del Mar College has a total of ten (10) votes to cast. The votes may all be cast for any single candidate or split in any combination. The votes must be determined and adopted by resolution which must be submitted, together with the completed ballot, to the San Patricio Appraisal District. The chief appraiser shall count the votes and declare the candidates who receive the largest cumulative vote totals elected.

STAFF RECOMMENDATION:

The Official Ballot is ready for Board action.

LIST OF SUPPORTING DOCUMENTS:

1. Email from San Patricio County Appraisal District
2. Official Ballot-Board of Directors Election (2025-2026).
3. Proposed Resolution.



Re: Official Ballot-San Patricio County Appraisal District (SPCAD) Board of Directors 2026-2027 Election

From Augustin Rivera Jr. <ariverajr@delmar.edu>

Date Wed 11/5/2025 2:48 PM

To Augustin Rivera Jr. <ariverajr@delmar.edu>

From: Sylvia Yglesias <SYglesias@sanpatcad.org>

Sent: Thursday, October 30, 2025 5:02 PM

To: Jackie Landrum <jlandrum2@delmar.edu>; Carol Scott <cascott@delmar.edu>; Mark Escamilla <mescamilla@delmar.edu>; rafael.benavidez@nuecescountytx.gov; krista.champine@nuecescountytx.gov; Raul Garcia <raulgarcia@delmar.edu>

Cc: Jordan M. Light <jmlight@sanpatcad.org>; Frances De Leon <fdeleon@sanpatcad.org>

Subject: Official Ballot-San Patricio County Appraisal District (SPCAD) Board of Directors 2026-2027 Election

****MESSAGE FROM DEL MAR COLLEGE IT: ATTENTION: THIS EMAIL ORIGINATES FROM AN EXTERNAL SOURCE. FOR YOUR SECURITY, DO NOT REPLY, OPEN ATTACHMENTS, OR CLICK ANY LINKS UNLESS YOU ARE EXPECTING THIS EMAIL OR THE SENDER IS KNOWN AND TRUSTED BY YOU.****

Dear Taxing Jurisdiction Official:

Pursuant to Texas Property Tax Code section 6.03 (j), please find the attached Official Ballot for your jurisdiction to be used to cast your votes in the 2026-2027 SPCAD Board of Directors Election. The attached ballot indicates your voting entitlement (the total number of votes that your jurisdiction has available to cast), and you may cast all your votes for any single candidate or split your votes in any combination that you choose. You must cast your votes by resolution, and you must submit the completed **ballot and resolution** to the Appraisal District **no later than Monday, December 15, 2025**, for your votes to be counted. I will inform your jurisdiction of the results of the election before December 31, 2025. Please do not hesitate to call or email me or my Administrative Assistant, Ms. Sylvia Yglesias, if you have any questions.

Sincerely,

Jordan Light, RPA-RTA
Chief Appraiser
San Patricio County Appraisal District
jmlight@sanpatcad.org

JL/sy

Sylvia Yglesias
Administrative Assistant

San Patricio County Appraisal District

1301 E. Sinton St. Suite B

Sinton, Texas 78387

(361) 364-5402 Ext. 501

(361) 364-1198 fax

syglesias@sanpatcad.org





San Patricio County Appraisal District

1301 E. Sinton, Ste. B ★ P. O. Box 938 ★ Sinton, Texas 78387-0938

(361) 364-5402 ★ Fax (361) 364-1198

www.sanpatcad.org

OFFICIAL BALLOT – BOARD OF DIRECTORS ELECTION

Two Year Term of Service - January 1, 2026, to December 31, 2027

INSTRUCTIONS: You may cast your votes for any one nominee or in any combination for any of the nominees. The total number of votes cast must be equal to your voting entitlement. Completed ballot & resolution must be submitted to the Chief Appraiser before December 15, 2025.

ENTITY: Del Mar College

VOTING ENTITLEMENT: 10

As Presiding Officer, we cast our total of 10 votes as follows:

NOMINEES:

John Curlee..... Votes

Nominated by: City of Aransas Pass; Sinton ISD

Steve Diehl..... Votes

Nominated by: City of Ingleside

Michelle Koesema..... Votes

Nominated by: City of Aransas Pass; City of Portland

Dr. Anne Matula..... Votes

Nominated by: Gregory-Portland ISD; City of Portland

Mark Roach..... Votes

Nominated by: Gregory-Portland ISD

Terry Stansberry..... Votes

Nominated by: City of Aransas Pass; Aransas Pass ISD

Marcela "Marcy" Thormaehlen..... Votes

Nominated by: City of Aransas Pass; San Patricio County

Bill T. Wilson II Votes

Nominated by: City of Aransas Pass; City of Portland

TOTAL NUMBER OF VOTES CAST..... Votes

Presiding Officer _____

Signature

Presiding Officer _____

Print Name

Date: _____

**RETURN THIS VOTING BALLOT
WITH WRITTEN RESOLUTION
BEFORE DECEMBER 15, 2025, TO:**

San Patricio County Appraisal District
Sylvia Yglesias
P.O Box 938
Sinton, TX 78387-0938

RESOLUTION OF THE BOARD OF REGENTS
OF THE DEL MAR COLLEGE DISTRICT

November 11, 2025

WHEREAS, Section 6.03 of the Texas Property Tax Code requires that each taxing unit entitled to vote shall determine its vote by resolution and submit that vote to the Chief Appraiser of the San Patricio County Appraisal District by December 14, 2025.

WHEREAS, the Del Mar College District Board of Regents met on November 11, 2025 in a public meeting duly noticed in accordance with the Texas Open Meetings Act, and took action on the Official Ballot provided by the Chief Appraiser of the San Patricio County Appraisal District by determining and documenting the votes of the Board on the Official Ballot;

NOW, THEREFORE, BE IT RESOLVED, that the Del Mar College Board of Regents submits the Official Ballot attached hereto as the accurate record of the votes of the Board of Regents in the election of the Board of Directors for the San Patricio County Appraisal District (2025-2026).

RESOLVED this 11th day of November 2025.

Regent Carol Scott, Chair

ATTEST:

Regent Rudy Garza, Jr., Secretary